## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

## Washington, DC 20549

## FORM 8-K

CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): September 7, 2018 (September 7, 2018)

## GENESCO INC.

(Exact Name of Registrant as Specified in Charter)


Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On September 7, 2018, Genesco Inc. issued a press release announcing results of operations for the fiscal second quarter ended August 4, 2018. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

On September 7, 2018, Genesco Inc. also posted on its website, www.genesco.com, commentary by its chief financial officer on the quarterly results and a slide presentation with summary results and guidance. A copy of the commentary is furnished as Exhibit 99.2 and a copy of the slide presentation is furnished as Exhibit 99.3 to this Current Report on Form 8-K.

In addition to disclosing financial results calculated in accordance with United States generally accepted accounting principles (GAAP), the press release, commentary and summary results and guidance furnished herewith contain non-GAAP financial measures, including adjusted selling, general and administrative expense, operating earnings, pretax earnings, earnings from continuing operations and earnings per share from continuing operations, as discussed in the text of the release and commentary and as detailed on the reconciliation schedule attached to the press release and commentary. For consistency and ease of comparison with Fiscal 2019's previously announced earnings expectations and the adjusted results for the prior period announced last year, the Company believes that disclosure of the non-GAAP measures will be useful to investors.

## ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

(d) Exhibits

The following exhibits are furnished herewith:

## Exhibit Number Description

99.1 Press Release dated September 7, 2018, issued by Genesco Inc.

Genesco Inc. Second Fiscal Quarter Ended August 4, 2018
Chief Financial Officer's Commentary

Genesco Inc. Second Fiscal Quarter Ended August 4, 2018
99.3

Summary Results and Guidance

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

GENESCO INC.

| By: | /s/ Roger G. Sisson |
| :--- | :--- |
| Name: | Roger G. Sisson |
| Title: | Senior Vice President, Secretary <br> and General Counsel |


| No. | Exhibit |
| :--- | :--- |
| $\underline{99.1}$ | $\underline{\text { Press Release dated September 7, 2018, issued by Genesco Inc. }}$ |
| $\underline{99.2}$ | $\underline{\text { Genesco Inc. Second Quarter Ended August 4, } 2018 \text { Chief Financial Officer's Commentary. }}$ |
| $\underline{99.3}$ | $\underline{\text { Genesco Inc. Second Quarter Ended August 4, } 2018 \text { Summary Results and Guidance }}$ |

# GENESCO INC. REPORTS FISCAL 2019 SECOND QUARTER RESULTS --Highest Comp Gain in More Than Two Years Including Positive Store Comps----Company Reiterates Fiscal 2019 Guidance-- 

## Second Quarter Fiscal 2019 Financial Summary

- Net sales increased 6\% to \$654 million
- Comparable sales increased 3\%
- GAAP EPS from continuing operations was $\$ 0.01$
- Non-GAAP EPS from continuing operations was \$0.04 (1)

NASHVILLE, Tenn., Sept. 7, 2018 --- Genesco Inc. (NYSE: GCO) for the three months ended August 4, 2018, today reported GAAP earnings from continuing operations per diluted share of $\$ 0.01$, compared to a loss per diluted share of $\$(0.20)$ in the second quarter last year. Adjusted for the Excluded Items in both periods, the Company reported second quarter earnings from continuing operations per diluted share of $\$ 0.04$, compared to a loss per diluted share of $\$(0.10)$ last year.

Robert J. Dennis, Chairman, President and Chief Executive Officer, said:
"Our second quarter performance was highlighted by our strongest quarterly comparable sales increase in more than two years. Sales trends at Journeys and Johnston \& Murphy accelerated compared with solid first quarter results driven by positive store comps at both businesses, leading to our first overall positive store comp in eight quarters. This positive store comp allowed us to leverage expenses, which along with the move of an important back-to-school sales week into the second quarter due to the calendar shift, led to a significant improvement in overall profitability versus the prior year period. Comparable sales at the Lids Sports Group remained negative, although trends once again improved on a sequential basis. Similarly, Schuh's comp result was meaningfully better versus the first quarter, however, it was still negative as several factors in the U.K. combined to create a challenging selling environment during the second quarter.
"The third quarter so far has seen an acceleration in comparable sales over the second quarter driven by the continued strength of our U.S. footwear businesses during the heart of the important back-to-school season. We are encouraged by the momentum at Journeys and Johnston \& Murphy but remain cautious in our outlook for Lids and Schuh over the remainder of the fiscal year due to the lack of visibility into improving trends. Longer-term, we continue to believe that the work we are doing to transform our operating model in response to changing consumer behavior and the evolving retail environment will lead to enhanced profitability and greater shareholder value."

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## Second Quarter Review

Net sales for the second quarter of Fiscal 2019 increased $6 \%$ to $\$ 654$ million from $\$ 617$ million in the second quarter of Fiscal 2018. Comparable sales increased $3 \%$, with stores up $2 \%$ and direct up $7 \%$. Direct-to-consumer sales were $10 \%$ of total retail sales for the quarter, up a little over last year.


Second quarter gross margin this year was $49.2 \%$ compared with $49.7 \%$ last year. The 50 basis point decrease reflects primarily increased markdowns to clear slower-moving product at Schuh and Johnston \& Murphy's wholesale operations, as well as at Journeys due in part to the shift in the calendar, partially offset by better full price selling in the Company's other business segments.

Selling and administrative expense for the second quarter this year was $48.8 \%$, down 120 basis points, compared to $50.0 \%$ of sales for the same period last year. The decrease as a percentage of sales reflects the leveraging of rents, selling salaries, and several other expense categories on higher sales, partially offset by higher bonus accruals.

Genesco's GAAP operating income for the second quarter was $\$ 1.4$ million this year compared with an operating loss of $\$ 2.0$ million last year. Adjusted for the Excluded Items in both periods, operating income for the second quarter was $\$ 2.4$ million this year compared with an operating loss of $\$ 1.6$ million last year. Adjusted operating margin was $0.4 \%$ of sales in the second quarter of Fiscal 2019 and ( 0.3 )\% last year.

The effective tax rate for the quarter was $35.5 \%$ in Fiscal 2019 compared to $-18.9 \%$ last year. The adjusted tax rate, reflecting Excluded Items, was $37.6 \%$ in Fiscal 2019 compared to $31.9 \%$ last year. The higher adjusted tax rate for this year reflects the inability to recognize a tax benefit for certain overseas losses, partially offset by the lower U.S. federal income tax rate following the passage of the Tax Cut and Jobs Act in December 2017.

GAAP earnings from continuing operations were $\$ 0.2$ million in the second quarter of Fiscal 2019, compared to a loss of $\$ 3.9$ million in the second quarter last year. Adjusted for the Excluded Items in both periods, second quarter earnings from continuing operations were $\$ 0.8$ million in Fiscal 2019, compared with a loss of $\$ 2.0$ million last year.

## Cash, Borrowings and Inventory

Cash and cash equivalents at August 4, 2018 were $\$ 49.8$ million, compared with $\$ 43.5$ million at July 29, 2017. Total debt at the end of the second quarter of Fiscal 2019 was $\$ 83.3$ million compared with $\$ 190.9$ million at the end of last year's second quarter, a decrease of $56 \%$. Inventories decreased $9 \%$ in the second quarter of Fiscal 2019 on a year-over-year basis.

## Capital Expenditures and Store Activity

For the second quarter, capital expenditures were $\$ 12$ million, which consisted of $\$ 7$ million related to store remodels and new stores and $\$ 5$ million related to direct to consumer, omnichannel, information technology, distribution center and other projects. Depreciation and amortization was $\$ 19$ million. During the quarter, the Company opened eight new stores and closed 31 stores. Excluding Locker Room by Lids in Macy's stores, the Company ended the quarter with 2,540 stores compared with 2,621 stores at the end of the second quarter last year, or a decrease of $3 \%$. Square footage was down $2 \%$ on a year-over-year basis, both including and excluding Lids Locker Room departments in Macy's stores.

## Fiscal 2019 Outlook

For Fiscal 2019, the Company is reiterating its previously announced full-year guidance and expects:

- Comparable sales to be up $1 \%$ to $3 \%$, and
- Adjusted diluted earnings per share in the range of $\$ 3.05$ to $\$ 3.45 .{ }^{22} \mathrm{~A}$ reconciliation of the adjusted financial measures cited in the guidance to their corresponding measures as reported pursuant to GAAP is included in Schedule B to this press release.
Access the conference call referenced below for details regarding changes in guidance assumptions.


## Conference Call, Management Commentary and Investor Presentation

The Company has posted detailed financial commentary and a supplemental financial presentation of second quarter results and guidance on its website, www.genesco.com, in the investor relations section. The Company's live conference call on September 7, 2018, at 7:30 a.m. (Central time), may be accessed through the Company's website, www.genesco.com. To listen live, please go to the website at least 15 minutes early to register, download and install any necessary software.

## Safe Harbor Statement

This release contains forward-looking statements, including those regarding the performance outlook for the Company and its individual businesses (including, without limitation, sales, expenses, margins and earnings) and all other statements not addressing solely historical facts or present conditions. Actual results could vary materially from the expectations reflected in these statements. A number of factors could cause differences. These include adjustments to estimates and projections reflected in forward-looking statements, including the level and timing of promotional activity necessary to maintain inventories at appropriate levels; the Company's ability to complete the sale of the Lids Sports Group business on acceptable terms and the timing of any sale transaction; the imposition of tariffs on imported products or the disallowance of tax deductions on imported products; disruptions in product supply or distribution; unfavorable trends in fuel costs, foreign exchange rates, foreign labor and material costs, and other factors affecting the cost of products; the effects of the British decision to exit the European Union, including potential effects on consumer demand, currency exchange rates, and the supply chain; the effectiveness of the Company's omnichannel initiatives; costs associated with changes in minimum wage and overtime requirements; costs associated with wage pressure associated with a full employment environment in the U.S. and the U.K.; weakness in the consumer economy and retail industry;
competition in the Company's markets, including online and including competition from some of the Company's vendors in both the licensed sports and branded footwear markets; fashion trends that affect the sales or product margins of the Company's retail product offerings; weakness in shopping mall traffic and challenges to the viability of malls where the Company operates stores, related to planned closings of department stores or other factors; risks related to the potential for terrorist events, especially in malls and shopping districts; the effects of the implementation of federal tax reform on the estimated tax rate reflected in certain forward-looking statements; changes in buying patterns by significant wholesale customers; bankruptcies or deterioration in financial condition of significant wholesale customers or the inability of wholesale customers or consumers to obtain credit; the Company's ability to continue to complete and integrate acquisitions, expand its business and diversify its product base; changes in the timing of holidays or in the onset of seasonal weather affecting period-to-period sales comparisons; and the performance of athletic teams, the participants in major sporting events such as the NBA finals, Super Bowl and World Series, developments with respect to certain individual athletes, and other sports-related events or changes that may affect period-to-period comparisons in the Company's Lids Sports Group retail businesses. Additional factors that could affect the Company's prospects and cause differences from expectations include the ability to build, open, staff and support additional retail stores and to renew leases for existing stores and control occupancy costs, and to conduct required remodeling or refurbishment on schedule and at expected expense levels; deterioration in the performance of individual businesses or of the Company's market value relative to its book value, resulting in impairments of fixed assets or intangible assets or other adverse financial consequences and the timing and amount of such impairments or other consequences; unexpected changes to the market for the Company's shares; variations from expected pension-related charges caused by conditions in the financial markets; costs and reputational harm as a result of disruptions in the Company's business or information technology systems either by security breaches and incidents or by potential problems associated with the implementation of new or upgraded systems; the Company's ability to execute its cost-reduction initiatives and to achieve acceptable levels of expense in a changing retail environment; and the cost and outcome of litigation, investigations and environmental matters involving the Company. Additional factors are cited in the "Risk Factors," "Legal Proceedings" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of, and elsewhere in, our SEC filings, copies of which may be obtained from the SEC website, www.sec.gov, or by contacting the investor relations department of Genesco via our website, www.genesco.com. Many of the factors that will determine the outcome of the subject matter of this release are beyond Genesco's ability to control or predict. Genesco undertakes no obligation to release publicly the results of any revisions to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Forward-looking statements reflect the expectations of the Company at the time they are made. The Company disclaims any obligation to update such statements.

## About Genesco Inc.

Genesco Inc., a Nashville-based specialty retailer, sells footwear, headwear, sports apparel and accessories in more than 2,650 retail stores and leased departments throughout the U.S., Canada, the United Kingdom, the Republic of Ireland and Germany, principally under the names Journeys, Journeys Kidz, Shi by Journeys, Schuh, Schuh Kids, Little Burgundy, Lids, Locker Room by Lids, Johnston \& Murphy, and on internet websites www.journeys.com, www.journeyskidz.com, www.journeys.ca, www.shibyjourneys.com, www.schuh.co.uk, www.littleburgundyshoes.com, www.johnstonmurphy.com, www.lids.com, www.lids.ca, www.lidslockerroom.com, www.trask.com, and www.dockersshoes.com. The Company's Lids Sports Group division operates the Lids headwear stores, the Locker Room by Lids and other team sports fan shops and single team clubhouse stores. In addition, Genesco sells wholesale footwear under its Johnston \& Murphy brand, the Trask brand, the licensed Dockers brand, and other brands. For more information on Genesco and its operating divisions, please visit www.genesco.com.

## Financial Contact: Media Contact:

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GENESCO INC.

## Condensed Consolidated Statements of Operations

(in thousands, except per share data)

## (Unaudited)

## Net sales

Cost of sales
Gross margin
Selling and administrative expenses
Asset impairments and other, net
Earnings (loss) from operations
Other components of net periodic benefit cost
Interest expense, net

## Earnings (loss) from continuing operations before

 income taxesIncome tax expense
Earnings (loss) from continuing operations
Provision for discontinued operations, net

## Net Loss

Basic earnings (loss) per share:
Before discontinued operations
Net earnings (loss)
Weighted-average shares outstanding - Basic

|  | Three Months Ended |  | Three Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 4, $2018$ | \% of <br> Net Sales |  | July 29, 2017 |  |
| \$ | 653,892 | 100.0 \% | \$ | 616,506 | 100.0 \% |
|  | 332,450 | 50.8 \% |  | 309,999 | 50.3 \% |
|  | 321,442 | 49.2 \% |  | 306,507 | 49.7 \% |
|  | 319,042 | 48.8 \% |  | 308,435 | 50.0 \% |
|  | 1,039 | 0.2 \% |  | 58 | 0.0 \% |
|  | 1,361 | 0.2 \% |  | $(1,986)$ | -0.3 \% |
|  | (1) | 0.0 \% |  | 24 | 0.0 \% |
|  | 1,103 | 0.2 \% |  | 1,249 | 0.2 \% |
|  | 259 | 0.0 \% |  | $(3,259)$ | -0.5 \% |
|  | 92 | 0.0 \% |  | 616 | 0.1 \% |
|  | 167 | 0.0 \% |  | $(3,875)$ | -0.6 \% |
|  | (182) | 0.0 \% |  | (73) | 0.0 \% |
| \$ | (15) | 0.0 \% | \$ | $(3,948)$ | $\underline{-0.6 \%}$ |
| \$ | 0.01 |  | \$ | (0.20) |  |
| \$ | - |  | \$ | (0.21) |  |
|  | 19,342 |  |  | 19,152 |  |
| \$ | 0.01 |  | \$ | (0.20) |  |
| \$ | - |  | \$ | (0.21) |  |
|  | 19,442 |  |  | 19,152 |  |

GENESCO INC.
Condensed Consolidated Statements of Operations
(in thousands, except per share data)

## (Unaudited)

## Net sales

Cost of sales
Gross margin
Selling and administrative expenses
Asset impairments and other, net

## Earnings (loss) from operations

Other components of net periodic benefit cost
Interest expense, net
Loss from continuing operations before income taxes
Income tax expense (benefit)
Loss from continuing operations
Provision for discontinued operations, net

## Net Loss

Basic loss per share:
Before discontinued operations
Net loss

Weighted-average shares outstanding - Basic
Diluted loss per share:
Before discontinued operations \$
Net loss
Weighted-average shares outstanding - Diluted

| Six Months Ended |  |  | Six Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 4, <br> 2018 | $\%$ of <br> Net Sales |  | July 29, <br> 2017 | \% of <br> Net Sales |
| \$ | 1,298,851 | 100.0 \% | \$ | 1,259,874 | 100.0 \% |
|  | 655,581 | 50.5 \% |  | 634,454 | 50.4 \% |
|  | 643,270 | 49.5 \% |  | 625,420 | 49.6 \% |
|  | 641,166 | 49.4 \% |  | 624,403 | 49.6 \% |
|  | 2,591 | 0.2 \% |  | 177 | 0.0 \% |
|  | (487) | 0.0 \% |  | 840 | 0.1 \% |
|  | 19 | 0.0 \% |  | 56 | 0.0 \% |
|  | 2,131 | 0.2 \% |  | 2,426 | 0.2 \% |
|  | $(2,637)$ | -0.2 \% |  | $(1,642)$ | -0.1\% |
|  | (496) | 0.0 \% |  | 1,236 | 0.1 \% |
|  | $(2,141)$ | -0.2 \% |  | $(2,878)$ | -0.2 \% |
|  | (205) | 0.0 \% |  | (185) | 0.0 \% |
| \$ | $(2,346)$ | -0.2 \% | \$ | $(3,063)$ | -0.2 \% |


| $\mathbf{( 0 . 1 1 )}$ | $\$$ | $(0.15)$ |
| ---: | ---: | ---: |
| $\mathbf{( 0 . 1 2 )}$ | $\$$ | $(0.16)$ |
| $\mathbf{1 9 , 3 1 0}$ |  | 19,171 |

(0.11) \$
(0.16)

19,171

GENESCO INC.

## Sales/Earnings Summary by Segment

## (in thousands)

(Unaudited)
Sales:
Journeys Group
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other
Net Sales
Operating Income (Loss):
Journeys Group ${ }^{(1)}$
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Licensed Brands

|  | Three Months Ended |  | Three Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \hline \text { August 4, } \\ 2018 \\ \hline \end{array}$ | $\begin{array}{r} \hline \% \text { of } \\ \text { Net Sales } \end{array}$ |  | $\begin{array}{r} \hline \text { July 29, } \\ 2017 \end{array}$ |  |
| \$ | 304,995 | 46.6 \% | \$ | 258,953 | 42.0 \% |
|  | 98,159 | 15.0 \% |  | 97,625 | 15.8 \% |
|  | 166,877 | 25.5 \% |  | 180,230 | 29.2 \% |
|  | 68,441 | 10.5 \% |  | 64,860 | 10.5 \% |
|  | 15,336 | 2.3 \% |  | 14,697 | 2.4 \% |
|  | 84 | 0.0 \% |  | 141 | 0.0 \% |
| \$ | 653,892 | 100.0 \% | \$ | 616,506 | 100.0 \% |
| \$ | 7,661 | 2.5 \% | \$ | $(2,194)$ | -0.8\% |
|  | 1,073 | 1.1 \% |  | 4,538 | 4.6 \% |
|  | 1,152 | 0.7 \% |  | 3,040 | 1.7 \% |
|  | 928 | 1.4 \% |  | 1,547 | 2.4 \% |
|  | (396) | -2.6 \% |  | $(1,051)$ | -7.2 \% |
|  | $(9,057)$ | -1.4 \% |  | $(7,866)$ | -1.3 \% |
|  | 1,361 | 0.2 \% |  | $(1,986)$ | -0.3 \% |
|  | (1) | 0.0 \% |  | 24 | 0.0 \% |
|  | 1,103 | 0.2 \% |  | 1,249 | 0.2 \% |
|  | 259 | 0.0 \% |  | $(3,259)$ | -0.5 \% |
|  | 92 | 0.0 \% |  | 616 | 0.1 \% |
|  | 167 | 0.0 \% |  | $(3,875)$ | -0.6 \% |
|  | (182) | 0.0 \% |  | (73) | 0.0 \% |
| \$ | (15) | 0.0 \% | \$ | $(3,948)$ | -0.6 \% |

${ }^{(1)}$ Includes a \$0.3 million charge for acquisition transition expenses in the second quarter of Fiscal 2018.
${ }^{(2)}$ Includes a $\$ 1.0$ million charge in the second quarter of Fiscal 2019 which includes $\$ 0.9$ million for asset impairments and $\$ 0.6$ million in legal and other matters, partially offset by a $\$ 0.5$ million gain related to Hurricane Maria. Includes a $\$ 0.1$ million charge in the second quarter of Fiscal 2018 for asset impairments.

GENESCO INC.
Sales/Earnings Summary by Segment
(in thousands)
(Unaudited)

## Sales:

Journeys Group
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other

## Net Sales

Operating Income (Loss):
Journeys Group ${ }^{(1)}$
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other ${ }^{(2)}$
Earnings (loss) from operations
Other components of net periodic benefit cost
Interest, net
Loss from continuing operations before income taxes
Income tax expense (benefit)
Loss from continuing operations
Provision for discontinued operations, net
Net Loss

| Six Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: |
| August 4, | \% of | July 29, | \% of |
| 2018 | Net Sales | 2017 | Net Sales |

${ }^{(1)}$ Includes a \$0.3 million charge for acquisition transition expenses in the first six months of Fiscal 2018.
${ }^{(2)}$ Includes a $\$ 2.6$ million charge in the first six months of Fiscal 2019 which includes $\$ 2.2$ million for asset impairments and $\$ 1.0$ million in legal and other matters, partially offset by a $\$ 0.6$ million gain related to Hurricane Maria. Includes a $\$ 0.2$ million charge in the first six months of Fiscal 2018 for asset impairments.

GENESCO INC.
Condensed Consolidated Balance Sheets
(in thousands)
(Unaudited)

|  | August 4, 2018 |  | July 29, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 49,786 | \$ | 43,520 |
| Accounts receivable |  | 38,483 |  | 39,411 |
| Inventories |  | 606,748 |  | 670,104 |
| Other current assets |  | 79,338 |  | 83,578 |
| Total current assets |  | 774,355 |  | 836,613 |
| Property and Equipment |  | 365,926 |  | 362,304 |
| Goodwill and other intangibles |  | 179,295 |  | 364,488 |
| Other non-current assets |  | 48,220 |  | 34,108 |
| Total Assets | \$ | 1,367,796 | \$ | 1,597,513 |
|  |  |  |  |  |
| Liabilities and Equity |  |  |  |  |
| Accounts payable | \$ | 215,528 | \$ | 242,729 |
| Current portion long-term debt |  | 1,625 |  | 2,051 |
| Other current liabilities |  | 100,966 |  | 106,252 |
| Total current liabilities |  | 318,119 |  | 351,032 |
| Long-term debt |  | 81,712 |  | 188,823 |
| Pension liability |  | - |  | 5,989 |
| Deferred rent and other long-term liabilities |  | 143,807 |  | 134,772 |
| Equity |  | 824,158 |  | 916,897 |
| Total Liabilities and Equity | \$ | 1,367,796 | \$ | 1,597,513 |

GENESCO INC.
Store Count Activity

Journeys Group
Schuh Group

| 01/28/17 | Open | Close | 02/03/18 | Open | Close | 8/4/2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,249 | 45 | 74 | 1,220 | 13 | 18 | 1,215 |
| 128 | 7 | 1 | 134 | 4 | 3 | 135 |
| 1,240 | 18 | 99 | 1,159 | 11 | 45 | 1,125 |
| 177 | 7 | 3 | 181 | 1 | - | 182 |
| 2,794 | 77 | 177 | 2,694 | 29 | 66 | 2,657 |

Johnston \& Murphy Group
$2,794 \quad 77 \quad 177$
Total Retail Units
${ }^{(1)}$ Includes 117 Locker Room by Lids in Macy's stores as of August 4, 2018.

GENESCO INC.
Store Count Activity

| Balance <br> 5/5/2018 | Open |  | Close | Balance <br> $\mathbf{8 / 4 / 2 0 1 8}$ |  |
| :---: | :---: | :---: | :---: | ---: | :---: |
| 1,221 |  | 3 |  | $\mathbf{1 , 2 1 5}$ |  |
| 136 | - | 1 | $\mathbf{1 3 5}$ |  |  |
| 1,141 | 5 | 21 | $\mathbf{1 , 1 2 5}$ |  |  |
| 182 | - | - | $\mathbf{1 8 2}$ |  |  |
| 2,680 | 8 | 31 | $\mathbf{2 , 6 5 7}$ |  |  |

Journeys Group
Schuh Group
Lids Sports Group ${ }^{(1)}$
Johnston \& Murphy Group
Total Retail Units
of August 4, 2018.

## GENESCO INC.

Comparable Sales

Journeys Group
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Total Comparable Sales

| Three Months Ended |  | Six Months Ended |  |
| :---: | ---: | ---: | ---: |
| August 4, | July 29, | August 4, | July 29, |
| $\mathbf{2 0 1 8}$ | 2017 | $\mathbf{2 0 1 8}$ | 2017 |
| $\mathbf{1 0} \%$ | $1 \%$ | $\mathbf{8} \%$ | $(2) \%$ |
| $\mathbf{( 7 ) \%}$ | $3 \%$ | $\mathbf{( 1 0 ) \%}$ | $6 \%$ |
| $\mathbf{( 5 ) \%}$ | $(2) \%$ | $\mathbf{( 6 ) \%}$ | $(1) \%$ |
| $\mathbf{8 \%}$ | $(1) \%$ | $\mathbf{7 \%}$ | $(2) \%$ |
| $\mathbf{3 \%}$ | $0 \%$ | $\mathbf{1} \%$ | $0 \%$ |

Same Store Sales
Comparable Direct Sales

| $\mathbf{2} \%$ | $(2) \%$ | $\mathbf{0 \%}$ | $(3) \%$ |
| :---: | :---: | :---: | :---: |
| $\mathbf{7 \%}$ | $30 \%$ | $\mathbf{9 \%}$ | $29 \%$ |

Genesco Inc.
Adjustments to Reported Earnings (Loss) from Continuing Operations
Three Months Ended August 4, 2018 and July 29, 2017

In Thousands (except per share amounts)
Earnings (loss) from continuing operations, as reported
Pretax adjustments:
Impairment charges
Other legal matters
Gain on Hurricane Maria
Acquisition transition expenses
Total adjustments

Tax impact for share-based awards
Other tax items

Adjusted earnings (loss) from continuing operations ${ }^{(1)}$ and ${ }^{(2)}$

| August 4, 2018 |  |  |  |  | July 29, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pretax | Net of <br> Tax |  | Per Share <br> Amounts |  | Pretax |  | Net of <br> Tax |  | Per Share <br> Amounts |  |
|  | \$ | 167 | \$ | 0.01 |  |  | \$ | $(3,875)$ | \$ | (0.20) |
| \$ 928 |  | 591 |  | 0.03 | \$ | 58 |  | 44 |  | - |
| 614 |  | 429 |  | 0.02 |  | - |  | - |  | - |
| (503) |  | (369) |  | (0.02) |  | - |  | - |  | - |
| - |  | - |  | - |  | 288 |  | 199 |  | 0.01 |
| \$ 1,039 |  | 651 |  | 0.03 | \$ | 346 |  | 243 |  | 0.01 |
|  |  | 452 |  | 0.02 |  |  |  | 2,167 |  | 0.11 |
|  |  | (460) |  | (0.02) |  |  |  | (520) |  | (0.02) |
|  | \$ | 810 | \$ | 0.04 |  |  | \$ | $(1,985)$ | \$ | (0.10) |

 $31.9 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million.
${ }^{(2)}$ EPS reflects 19.4 million and 19.2 million share count for Fiscal 2019 and 2018, respectively, which includes common stock equivalents in only Fiscal 2019.

The Company believes that disclosure of earnings and earnings per share from continuing operations adjusted for the items not reflected in the previously announced expectations will be meaningful to investors, especially in light of the impact of such items on the results.

Genesco Inc.
Adjustments to Reported Operating Income (Loss)
Three Months Ended August 4, 2018 and July 29, 2017

## In Thousands

Journeys Group
Schuh Group
Lids Sports Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other
Total Operating Income

| Operating <br> Income (Loss) |  | Adjust |  | Adj Operating Income (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 7,661 | \$ | - | \$ | 7,661 |
|  | 1,073 |  | - |  | 1,073 |
|  | 1,152 |  | - |  | 1,152 |
|  | 928 |  | - |  | 928 |
|  | (396) |  | - |  | (396) |
|  | $(9,057)$ |  | 1,039 |  | $(8,018)$ |
| \$ | 1,361 | \$ | 1,039 | \$ | 2,400 |

In Thousands
Journeys Group
Schuh Group
Three Months Ended July 29, 2017

Lids Sports Group

| Operating <br> Income (Loss) |  |  |  | Adjust |  | Adj Operating <br> Income (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$$ | $(2,194)$ | $\$$ | 288 | $\$$ |  |  |  |
|  | 4,538 | - | $(1,906)$ |  |  |  |  |
|  | 3,040 | - | 4,538 |  |  |  |  |
|  | 1,547 | - | 3,040 |  |  |  |  |
|  | $(1,051)$ | - | 1,547 |  |  |  |  |
|  | $(7,866)$ | 58 | $(1,051)$ |  |  |  |  |
| $\$$ | $(1,986)$ | $\$$ | 346 | $\$$ |  |  |  |

In Thousands (except per share amounts)
Earnings (loss) from continuing operations, as reported
Pretax adjustments:
Impairment charges
Other legal matters
Gain on Hurricane Maria
Acquisition transition expenses
Total adjustments
Tax impact for share-based awards
Other tax items
Adjusted earnings (loss) from continuing operations ${ }^{(1)}$ and ${ }^{(2)}$
Genesco Inc
Adjustments to Reported Earnings (Loss) from Continuing Operations
Six Months Ended August 4, 2018 and July 29, 2017
 $24.7 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million.
${ }^{(2)}$ EPS reflects 19.3 million and 19.2 million share count for Fiscal 2019 and 2018, respectively, which includes common stock equivalents in both years.
 meaningful to investors, especially in light of the impact of such items on the results.

Journeys Group
Schuh Group
Lids Sports Group

| Operating Income (Loss) |  | Adjust |  | Adj Operating Income (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 21,298 | \$ | - | \$ | 21,298 |
|  | $(4,567)$ |  | - |  | $(4,567)$ |
|  | $(4,210)$ |  | - |  | $(4,210)$ |
|  | 5,934 |  | - |  | 5,934 |
|  | (90) |  | - |  | (90) |
|  | $(18,852)$ |  | 2,591 |  | $(16,261)$ |
| \$ | (487) | \$ | 2,591 | \$ | 2,104 |

In Thousands
Journeys Group
Schuh Group
Lids Sports Group

| Operating <br> Income (Loss) |  | Adjust |  | Adj Operating <br> Income (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5,278 | \$ | 288 | \$ | 5,566 |
|  | 3,851 |  | - |  | 3,851 |
|  | 1,254 |  | - |  | 1,254 |
|  | 5,367 |  | - |  | 5,367 |
|  | 1,224 |  | - |  | 1,224 |
|  | $(16,134)$ |  | 177 |  | $(15,957)$ |
| \$ | 840 | \$ | 465 | \$ | 1,305 |

## Genesco Inc

Adjustments to Forecasted Earnings from Continuing Operations
Fiscal Year Ending February 2, 2019

## In Thousands (except per share amounts)

Forecasted earnings from continuing operations
Adjustments: ${ }^{(1)}$
Store impairment, other legal matters, gain on hurricane
Tax impact for share-based awards
Adjusted forecasted earnings from continuing operations ${ }^{(2)}$

| High Guidance <br> Fiscal 2019 |  |  |  | Low Guidance <br> Fiscal 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 63,053 | \$ | 3.23 | \$ | 54,554 | \$ | 2.80 |
|  | 3,854 |  | 0.20 |  | 4,579 |  | 0.23 |
|  | 452 |  | 0.02 |  | 452 |  | 0.02 |
| \$ | 67,359 | \$ | 3.45 | \$ | 59,585 | \$ | 3.05 |

${ }^{(1)}$ All adjustments are net of tax where applicable. The forecasted tax rate for Fiscal 2019 is approximately $27.5 \%$.
${ }^{(2)}$ EPS reflects 19.5 million share count for Fiscal 2019 which includes common stock equivalents.
This reconciliation reflects estimates and current expectations of future results. Actual results may vary materially from these expectations and estimates, for reasons including those included in the discussion of forward-looking statements elsewhere in this release. The Company disclaims any obligation to update such expectations and estimates.

## GENESCO INC. <br> CHIEF FINANCIAL OFFICER'S COMMENTARY <br> FISCAL YEAR 2019 <br> SECOND QUARTER ENDED AUGUST 4, 2018

## Consolidated Results

## Second Quarter

## Sales

Second quarter net sales increased $6 \%$ to $\$ 654$ million in Fiscal 2019 compared to $\$ 617$ million in Fiscal 2018. The sales increase includes approximately $\$ 21$ million due to the move of a strong week of back-to-school sales from the third quarter last year to the second quarter this year related to the 53-week calendar shift. Comparable sales for Genesco and each of its business segments, including both same store sales and comparable sales from the Company's direct (ecommerce and catalog) businesses for the quarter, were as follows:

Comparable Sales

| Comparable Sales |  |  |
| :---: | :---: | :---: |
|  | 2nd Qtr | 2nd Qtr |
| Same Store and Comparable Direct Sales: | FY19 | FY18 |
| Journeys Group | 10\% | 1\% |
| Schuh Group | (7)\% | 3\% |
| Lids Sports Group | (5)\% | (2)\% |
| Johnston \& Murphy Group | 8\% | (1)\% |
| Total Genesco | 3\% | 0\% |
| Same-Store Sales | 2\% | (2)\% |
| Comparable Direct Sales | 7\% | 30\% |

## Gross Margin

Second quarter gross margin was $49.2 \%$ this year compared with $49.7 \%$ last year, reflecting decreased margins due primarily to increased markdowns for Journeys Group, Schuh Group and Johnston \& Murphy Group, partially offset by increased margins at Lids Sports Group and Licensed Brands.

## SG\&A

Selling and administrative expense for the second quarter this year was $48.8 \%$ compared to $50.0 \%$ of sales last year. The decrease in expenses as a percentage of sales reflects primarily decreased occupancy and selling salary expenses as a percentage of sales at Journeys Group and decreased marketing expense as a percentage of sales at Johnston \& Murphy Group, offset partially by increased occupancy and selling salary expenses as a percentage of sales at Schuh Group and Lids Sports Group as a result of their negative comparable sales for the quarter. The increased marketing expenses for the quarter reflects the impact of the new revenue recognition standard under U.S GAAP, which resulted in the recognition of $\$ 2.5$ million of direct-mail marketing costs that previously would have been deferred. SG\&A expense would have leveraged another 90 basis points not including higher expense from bonus in better performing businesses plus these catalog costs. Included in last year's expenses were $\$ 0.3$ million of transition expenses associated with the
acquisition of Little Burgundy. Excluding these transition expenses, SG\&A expense as a percentage of sales still decreased to $48.8 \%$ compared to $50.0 \%$ last year. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure is posted on the company's website in conjunction with this document.

## Asset Impairment and Other Items

The asset impairment and other charge of $\$ 1.0$ million for the second quarter of Fiscal 2019 includes $\$ 0.9$ million for asset impairments and $\$ 0.6$ million for legal and other matters, partially offset by a $\$ 0.5$ million gain related to Hurricane Maria. The previous year's second quarter had asset impairments of $\$ 0.1$ million. The asset impairment and other charges and last year's transition expenses associated with the acquisition of Little Burgundy mentioned above are referred to as "Excluded Items" in the discussion below.

## Operating Earnings (Loss)

Operating earnings for the second quarter were $\$ 1.4$ million this year compared with an operating loss of $\$(2.0)$ million last year. Adjusted for the Excluded Items in both periods, operating earnings for the second quarter this year were $\$ 2.4$ million, compared with a loss of $\$(1.6)$ million last year. Adjusted operating margin was $0.4 \%$ of sales in the second quarter of Fiscal 2019 and ( $0.3 \%$ ) last year. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure is posted on the Company's website in conjunction with this document.

## Interest Expense

Net interest expense for the second quarter decreased $12 \%$ to $\$ 1.1$ million compared to $\$ 1.2$ million last year resulting from decreased average revolver borrowings in the second quarter this year.

## Pretax Earnings(Loss)

Pretax earnings for the quarter were $\$ 0.3$ million in Fiscal 2019 compared to a pretax loss of $\$(3.3)$ million last year. Adjusted for the Excluded Items in both years, pretax earnings for the quarter were $\$ 1.3$ million in Fiscal 2019 compared to a pretax loss of $\$(2.9)$ million last year. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure is posted on the company's website in conjunction with this document.

## Taxes

The effective tax rate for the quarter was $35.5 \%$ in Fiscal 2019 compared to (18.9\%) last year. Included in taxes for the quarter was the impact of ASU 2016-09 related to the vesting of equity grants resulting in $\$ 0.5$ million of additional tax expense in the second quarter this year compared to $\$ 2.2$ million in the second quarter last year. The adjusted tax rate, reflecting the exclusion of the Excluded Items in both years and the additional tax expense related to equity grants, was $37.6 \%$ in Fiscal 2019 compared to $31.9 \%$ last year. The higher adjusted tax rate for this year reflects the inability to recognize a tax benefit for certain overseas losses, partially offset by a lower U.S. federal income tax rate following the passage of the Tax Cut and Jobs Act in December 2017. A reconciliation of nonGAAP financial measures to the most directly comparable GAAP measure is posted on the company's website in conjunction with this document.

## Earnings (Loss) From Continuing Operations After Taxes

Earnings from continuing operations were $\$ 0.2$ million, or $\$ 0.01$ per diluted share, in the second quarter of Fiscal 2019, compared to a loss of $\$(3.9)$ million, or $\$(0.20)$ per diluted share, in the second quarter last year. Adjusted for the Excluded Items in both periods and using the adjusted tax rates, the second quarter earnings from continuing operations were $\$ 0.8$ million, or $\$ 0.04$ per diluted share in Fiscal 2019, compared with a loss from continuing operations of $\$(2.0)$ million, or $\$(0.10)$ per diluted share, last year. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure is posted on the company's website in conjunction with this document.

## Segment Results

## Journeys Group

Journeys Group's sales for the quarter increased $17.8 \%$ to $\$ 305$ million from $\$ 259$ million last year including approximately $\$ 20$ million due to the shift of the strong back-to-school week into the second quarter because Fiscal 2018 was a 53-week year. The average number of stores operated decreased $2 \%$ during the quarter compared to last year. Combined comparable sales increased $10 \%$ for the second quarter of Fiscal 2019 compared with $1 \%$ last year.

Gross margin for the Journeys Group decreased 90 basis points due primarily to increased markdowns in part because of the 53-week timing shift to one week later for the quarter end. The Journeys Group's adjusted SG\&A expense decreased 410 basis points as a percent of sales for the quarter, reflecting leverage of occupancy related costs, selling salaries and depreciation, partially offset by increased bonus and catalog costs. The increase in catalog costs for the quarter reflects the impact of the new revenue recognition standard, which resulted in the recognition of $\$ 2.9$ million of direct-mail marketing costs that previously would have been deferred.

The Journeys Group's adjusted operating earnings for the second quarter of Fiscal 2019 was $\$ 7.7$ million, or $2.5 \%$ of sales, compared to a loss of $\$(1.9)$ million, or $(0.7 \%)$ of sales, last year. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure is posted on the company's website in conjunction with this document.

## Schuh Group

Schuh Group's sales for the quarter increased $0.5 \%$ to $\$ 98.2$ million, compared to $\$ 97.6$ million last year. Schuh Group sales increased $\$ 2.9$ million due to increases in exchange rates during the second quarter this year compared to the same period last year and the Group's average number of stores operated increased $5 \%$ during the quarter compared to last year. Excluding the impact of exchange rates, Schuh Group sales would have decreased $2 \%$ for the second quarter this year. Total comparable sales decreased $7 \%$ compared to a $3 \%$ increase in comparable sales last year.

Gross margin for Schuh Group decreased 110 basis points in the quarter due primarily to increased promotional activity. Schuh Group’s SG\&A expense increased 240 basis points reflecting the inability to leverage expenses due to the negative comparable sales for the quarter

Schuh Group's operating earnings for the second quarter of Fiscal 2019 were $\$ 1.1$ million, or $1.1 \%$ of sales compared with $\$ 4.5$ million, or $4.6 \%$ of sales last year.

## Lids Sports Group

Lids Sports Group's sales for the second quarter decreased $7.4 \%$ to $\$ 167$ million from $\$ 180$ million last year, reflecting negative comparable sales and a 5\% decrease in the Group's average number of stores operated during the quarter when compared to last year. Comparable sales, including both same store and comparable direct sales, decreased $5 \%$ this year compared to a $2 \%$ decrease last year.

The Group's gross margin as a percent of sales increased 60 basis points reflecting decreased freight costs and decreased promotional activity, partially offset by slightly increased shipping and warehouse expense. SG\&A expense as a percent of sales increased 160 basis points, reflecting the inability to leverage expenses due to the negative comparable sales for the quarter, particularly selling salaries, compensation, depreciation and marketing expenses, partially offset by decreased professional fees, reflecting the implementation of software as a service last year, and credit card expenses.

The Group’s second quarter operating earnings for Fiscal 2019 were $\$ 1.2$ million, or $0.7 \%$ of sales, compared to $\$ 3.0$ million, or $1.7 \%$ of sales, last year.

## Johnston \& Murphy Group

Johnston \& Murphy Group's second quarter sales increased 5.5\% to \$68 million, compared to $\$ 65$ million in the second quarter last year. Combined comparable sales increased $8 \%$ for the second quarter of Fiscal 2019 compared to a $1 \%$ decrease last year. The Group's average number of stores operated increased $2 \%$ for the quarter. Johnston \& Murphy wholesale sales were flat for the quarter. In addition, the Group's sales decreased approximately $\$ 1$ million due to the shift of a week into the second quarter due to the 53 -week calendar shift.

Johnston \& Murphy Group's gross margin decreased 170 basis points in the quarter due primarily to markdowns in the wholesale business as a result of clearing some pockets of slow-moving inventory. SG\&A expense as a percentage of sales decreased 70 basis points due to decreased marketing, compensation and rent expense, partially offset by increased bonus expense. The decreased catalog costs reflects the impact of the new revenue recognition standard, which resulted in a decrease of $\$ 0.4$ million in direct-mail marketing costs.

The Group’s operating earnings for the second quarter of Fiscal 2019 was $\$ 0.9$ million or $1.4 \%$ of sales, compared to $\$ 1.5$ million, or $2.4 \%$ of sales last year.

## Licensed Brands

Licensed Brands’ sales increased $4.3 \%$ to $\$ 15.3$ million in the second quarter of Fiscal 2019, compared to $\$ 14.7$ million in the second quarter last year, reflecting primarily increased sales under a small footwear license, partially offset by decreased sales of Dockers Footwear.

Licensed Brands’ gross margin was up 440 basis points due to higher initial margins, reflecting better margins on closeout sales and decreased margin assistance.

SG\&A expense as a percentage of sales decreased 10 basis points due to decreased royalty and compensation expenses, mostly offset by increased bonus, freight and other expenses.

The operating loss for the second quarter of Fiscal 2019 was $\$(0.4)$ million or (2.6\%) of sales, compared to $\$(1.1)$ million, or (7.2\%) of sales, last year.

## Corporate

Corporate expenses were $\$ 9.1$ million or $1.4 \%$ of sales for the second quarter of Fiscal 2019, compared to $\$ 7.9$ million or $1.3 \%$ of sales, last year. Adjusted for the applicable Excluded Items, corporate expenses were $\$ 8.0$ million this year compared to $\$ 7.8$ million last year, reflecting increased professional fees and other income, partially offset by decreased bank fees. A reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures is posted on the Company's website in conjunction with this document.

## Balance Sheet

## Cash

Cash at the end of the second quarter was $\$ 50$ million compared with $\$ 44$ million last year. We ended the quarter with $\$ 22$ million in U.K. debt, compared with $\$ 29$ million in U.K. debt last year. Domestic revolver borrowings were $\$ 61$ million at the end of the second quarter this year compared to $\$ 162$ million for the second quarter last year. The domestic revolver borrowings included $\$ 14$ million related to Genesco (UK) Limited and $\$ 44$ million related to GCO Canada, with \$3 million in U.S. dollar borrowings at the end of the second quarter of Fiscal 2019

We did not repurchase any shares in the second quarter of Fiscal 2019 for Fiscal 2018. As of the end of the second quarter of Fiscal 2019, we still have about $\$ 24$ million remaining under the most recent buyback authorization.

## Inventory.

Inventories decreased 9\% in the second quarter of Fiscal 2019 on a year-over-year basis. Retail inventory per square foot decreased $7 \%$.

## Capital Expenditures and Store Count

For the second quarter, capital expenditures were $\$ 12$ million and depreciation and amortization was $\$ 19$ million. During the quarter, we opened 8 new stores and closed 31 stores. Excluding Locker Room by Lids in Macy's stores, we ended the quarter with 2,540 stores compared with 2,621 stores at the end of the second quarter last year, or a decrease of $3 \%$. Square footage was down $2 \%$ on a year-over-year basis, both including and excluding the Macy's locations. The store count as of August 4, 2018 included:

| Lids stores (including 113 stores in Canada) | 835 |
| :--- | ---: |
| Lids Locker Room Stores (including 29 stores in Canada) | 157 |
| Lids Clubhouse stores | 16 |
| Journeys stores (including 46 stores in Canada) | 935 |
| Little Burgundy | 39 |
| Journeys Kidz stores | 241 |
| Schuh Stores | 135 |
| Johnston \& Murphy Stores and Factory stores (including 8 stores in Canada) | 182 |
| Total Stores | $\mathbf{2 , 5 4 0}$ |
| Locker Room by Lids in Macy's stores | $\mathbf{1 1 7}$ |
| Total Stores and Macy's Locations | $\mathbf{2 , 6 5 7}$ |

For Fiscal 2019, we are forecasting capital expenditures of approximately $\$ 60-\$ 65$ million and depreciation and amortization of about $\$ 77$ million. Projected square footage is expected to decrease approximately $1 \%$ for Fiscal 2019. Our current store openings and closing plans by chain are as follows:

|  | Actual Jan 2018 | Projected New | Projected Closings | Projected Jan 2019 |
| :---: | :---: | :---: | :---: | :---: |
| Journeys Group | 1,220 | 21 | (28) | 1,213 |
| Journeys stores (U.S.) | 893 | 10 | (21) | 882 |
| Journeys stores (Canada) | 46 | 0 | 0 | 46 |
| Little Burgundy | 39 | 3 | (1) | 41 |
| Journeys Kidz stores | 242 | 8 | (6) | 244 |
| Johnston \& Murphy Group | 181 | 4 | 0 | 185 |
| Schuh Group | 134 | 7 | (5) | 136 |
| Lids Sports Group | 1,159 | 19 | (73) | 1,105 |
| Lids hat stores (U.S.) | 739 | 9 | (36) | 712 |
| Lids hat stores (Canada) | 114 | 3 | (7) | 110 |
| Locker Room stores (U.S.) | 134 | 1 | (14) | 121 |
| Locker Room stores (Canada) | 29 | 0 | (2) | 27 |
| Clubhouse stores | 21 | 0 | (5) | 16 |
| Locker Room by Lids (Macy's) | 122 | 6 | (9) | 119 |
| Total Stores | 2,694 | 51 | (106) | 2,639 |

## Comparable Sales Assumptions in Fiscal 2019 Guidance

Our guidance for Fiscal 2019 assumes comparable sales (including both same store sales and comparable direct sales) for each retail segment by quarter as follows:

|  | Actual | Actual | Guidance | Guidance |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 |
| Journeys Group | $6 \%$ | $10 \%$ | $6-10 \%$ | $1-4 \%$ |
| Lids Sports Group | $(7) \%$ | $(5) \%$ | $(3)-1 \%$ | $(1)-4 \%$ |
| Schuh Group | $(13) \%$ | $(7) \%$ | $(7)-(5) \%$ | $(4)-(4) \%$ |
| Johnston \& Murphy Group | $7 \%$ | $8 \%$ | $2-4 \%$ |  |
| Total Genesco | $\mathbf{( 1 ) \%}$ | $\mathbf{3 \%}$ | $\mathbf{2 - 5 \%}$ |  |

## Cautionary Note Concerning Forward-Looking Statements

This presentation contains forward-looking statements, including those regarding the performance outlook for the Company and its individual businesses (including, without limitation, sales, expenses, margins and earnings) and all other statements not addressing solely historical facts or present conditions. Actual results could vary materially from the expectations reflected in these statements. A number of factors could cause differences. These include adjustments to estimates and projections reflected in forward-looking statements, including the level and timing of promotional activity necessary to maintain inventories at appropriate levels; the Company's ability to complete the sale of the Lids Sports Group business on acceptable terms and the timing of any sale transaction; the imposition of tariffs on imported products or the disallowance of tax deductions on imported products; disruptions in product supply or distribution; unfavorable trends in fuel costs, foreign exchange rates, foreign labor and material costs, and other factors affecting the cost of products; the effects of the British decision to exit the European Union, including potential effects on consumer demand, currency exchange rates, and the supply chain; the effectiveness of the Company's omnichannel initiatives; costs associated with changes in minimum wage and overtime requirements; costs associated with wage pressure associated with a full employment environment in the U.S. and the U.K.; weakness in the consumer economy and retail industry; competition in the Company's markets, including online and including competition from some of the Company's vendors in both the licensed sports and branded footwear markets; fashion trends that affect the sales or product margins of the Company's retail product offerings; weakness in shopping mall traffic and challenges to the viability of malls where the Company operates stores, related to planned closings of department stores or other factors; risks related to the potential for terrorist events, especially in malls and shopping districts; the effects of the implementation of federal tax reform on the estimated tax rate reflected in certain forward-looking statements; changes in buying patterns by significant wholesale customers; bankruptcies or deterioration in financial condition of significant wholesale customers or the inability of wholesale customers or consumers to obtain credit; the Company's ability to continue to complete and integrate acquisitions, expand its business and diversify its product base; changes in the timing of holidays or in the onset of seasonal weather affecting period-to-period sales comparisons; and the performance of athletic teams, the participants in major sporting events such as the NBA finals, Super Bowl and World Series, developments with respect to certain individual athletes, and other sports-related events or changes that may affect period-to-period comparisons in the Company's Lids Sports Group retail businesses. Additional factors that could affect the Company's prospects and cause differences from expectations include the ability to build, open, staff and support additional retail stores and to renew leases for existing stores and control occupancy costs, and to conduct required remodeling or refurbishment on schedule and at expected expense levels; deterioration in the performance of individual businesses or of the Company's market value relative to its book value, resulting in impairments of fixed assets or intangible assets or other adverse financial consequences and the timing and amount of such impairments or other consequences; unexpected changes to the market for the Company's shares; variations from expected pension-related charges caused by conditions in the financial markets; costs and reputational harm as a result of disruptions in the Company's business or information technology systems either by security breaches and incidents or by potential problems associated with the implementation of new or upgraded systems; the Company's ability to execute its cost-reduction initiatives and to achieve acceptable levels of expense in a changing retail environment; and the cost and outcome of litigation, investigations and environmental matters involving the Company. Additional factors are cited in the "Risk Factors," "Legal Proceedings" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of, and elsewhere in, our SEC filings, copies of which may be obtained from the SEC website, www.sec.gov, or by contacting the investor relations department of Genesco via our website, www.genesco.com. Many of the factors that will determine the outcome of the subject matter of this release are beyond Genesco's ability to control or predict. Genesco undertakes no obligation to release publicly the results of any revisions to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to
reflect the occurrence of unanticipated events. Forward-looking statements reflect the expectations of the Company at the time they are made. The Company disclaims any obligation to update such statements.

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JOHNSTON\&MURPHY.
GENESCO

# Genesco Inc. FY19 Q2 Earnings Summary Results and Guidance September 7, 2018 

## Safe Harbor Statement

This presentation contains forward-looking statements, including those regarding the performance outlook for the Company and its individual businesses (including, without limitation, sales, expenses, margins and earnings) and all other statements not addressing solely historical facts or present conditions. Actual results could vary materially from the expectations reflected in these statements. A number of factors could cause differences. These include adjustments to estimates and projections reflected in forward-looking statements, including the level and timing of promotional activity necessary to maintain inventories at appropriate levels; the Company's ability to complete the sale of the Lids Sports Group business on acceptable terms and the timing of any sale transaction;the imposition of tariffs on imported products or the disallowance of tax deductions on imported products; disruptions in product supply or distribution; unfavorable trends in fuel costs, foreign exchange rates, foreign labor and material costs, and other factors affecting the cost of products; the effects of the British decision to exit the European Union, including potential effects on consumer demand, currency exchange rates, and the supply chain; the effectiveness of the Company's omnichannel initiatives; costs associated with changes in minimum wage and overtime requirements; costs associated with wage pressure associated with a full employment environment in the U.S. and the U.K.; weakness in the consumer economy and retail industry; competition in the Company's markets, including online and including competition from some of the Company's vendors in both the licensed sports and branded footwear markets; fashion trends that affect the sales or product margins of the Company's retail product offerings; weakness in shopping mall traffic and challenges to the viability of malls where the Company operates stores, related to planned closings of department stores or other factors; risks related to the potential for terrorist events, especially in malls and shopping districts; the effects of the implementation of federal tax reform on the estimated tax rate reflected in certain forward-looking statements; changes in buying patterns by significant wholesale customers; bankruptcies or deterioration in financial condition of significant wholesale customers or the inability of wholesale customers or consumers to obtain credit; the Company's ability to continue to complete and integrate acquisitions, expand its business and diversify its product base; changes in the timing of holidays or in the onset of seasonal weather affecting period-to-period sales comparisons; and the performance of athletic teams, the participants in major sporting events such as the NBA finals, Super Bowl and World Series, developments with respect to certain individual athletes, and other sports-related events or changes that may affect period-to-period comparisons in the Company's Lids Sports Group retail businesses. Additional factors that could affect the Company's prospects and cause differences from expectations include the ability to build, open, staff and support additional retail stores and to renew leases for existing stores and control occupancy costs, and to conduct required remodeling or refurbishment on schedule and at expected expense levels; deterioration in the performance of individual businesses or of the Company's market value relative to its book value, resulting in impairments of fixed assets or intangible assets or other adverse financial consequences and the timing and amount of such impairments or other consequences; unexpected changes to the market for the Company's shares; variations from expected pension-related charges caused by conditions in the financial markets; costs and reputational harm as a result of disruptions in the Company's business or information technology systems either by security breaches and incidents or by potential problems associated with the implementation of new or upgraded systems;the Company's ability to execute its cost-reduction initiatives and to achieve acceptable levels of expense in a changing retail environment;and the cost and outcome of litigation, investigations and environmental matters involving the Company. Additional factors are cited in the "Risk Factors," "Legal Proceedings" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of, and elsewhere in, our SEC filings, copies of which may be obtained from the SEC website, www.sec.gov, or by contacting the investor relations department of Genesco via our website, www.genesco.com Many of the factors that will determine the outcome of the subject matter of this release are beyond Genesco's ability to control or predict. Genesco undertakes no obligation to release publicly the results of any revisions to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Forward-looking statements reflect the expectations of the Company at the time they are made. The Company disclaims any obligation to update such statements.
schul
Lids 5parts Group

## Non-GAAP Financial Measures

The Company reports consolidated financial results in accordance with generally accepted accounting principles ("GAAP"). However, to supplement these consolidated financial results the Company's presentation includes certain non-GAAP financial measures such as earnings and earnings per share. This supplemental information should not be considered in isolation as a substitute for related GAAP measures. The Company believes that disclosure of earnings and earnings per share from continuing operations adjusted for the items not reflected in the previously announced expectations will be meaningful to investors, especially in light of the impact of such items on the results. Reconciliations of the non-GAAP supplemental information to the comparable GAAP measures can be found in the Appendix.

|  | Three Months Ended August 4, 2018 | Three Months Ended July 29, 2017 |
| :---: | :---: | :---: |
| GCO Net Sales Change | 6\% | (1)\% |
| Comparable Sales | 3\% | 0\% |
| Gross Margin \% | 49.2\% | 49.7\% |
| Selling and Admin. Expenses \% | 48.8\% | 50.0\% |
| Operating Income (Loss) \% ${ }^{(1)}$ |  |  |
| GAAP | 0.2\% | (0.3)\% |
| Non-GAAP | 0.4\% | (0.3)\% |
| Earnings (Loss) per Diluted Share ${ }^{(1)}$ |  |  |
| GAAP | \$0.01 | \$(0.20) |
| Non-GAAP | \$0.04 | \$(0.10) |
| ${ }^{(1)}$ See GAAP to Non-GAAP adjustments in appendix. |  |  |
|  | $\begin{gathered} \text { DOCKERS } \\ \text { N } \end{gathered}$ | JOHNSTON\&MURPHY. |


|  | Six Months Ended August 4, 2018 | Six Months Ended July 29, 2017 |
| :---: | :---: | :---: |
| GCO Net Sales Change | 3\% | (1)\% |
| Comparable Sales | 1\% | 0\% |
| Gross Margin \% | 49.5\% | 49.6\% |
| Selling and Admin. Expenses \% | 49.4\% | 49.6\% |
| Operating Income (Loss) \% ${ }^{(1)}$ |  |  |
| GAAP | 0.0\% | 0.1\% |
| Non-GAAP | 0.2\% | 0.1\% |
| Earnings (Loss) per Diluted Share ${ }^{(1)}$ |  |  |
| GAAP | \$(0.11) | \$(0.15) |
| Non-GAAP | \$(0.02) | \$(0.05) |
| ${ }^{(1)}$ See GAAP to Non-GAAP adjustments in appendix. |  |  |
|  | ports Group | JOHNSTON\&MURPHY. |


|  | Three Months Ended |  |
| :--- | ---: | ---: |
|  | Aug. 4, | July 29, |
|  | 2018 | 2017 |
| Journeys Group | $10 \%$ | $1 \%$ |
| Schuh Group | $(7) \%$ | $3 \%$ |
| Lids Sports Group | $(5) \%$ | $(2) \%$ |
| Johnston \& Murphy Group | $8 \%$ | $(1) \%$ |
| Total Comparable Sales | $3 \%$ | $0 \%$ |
| Same Store Sales | $2 \%$ | $(2) \%$ |
| Comparable Direct Sales | $7 \%$ | $30 \%$ |

## Sales by Segment Q2 FY19 and FY18




DOCKERS

JOHNSTON\&MURPHY.

## Adjusted Operating Income by Segment Q2 FY19 (1)

\$ in millions

Journeys Group<br>Schuh Group<br>Lids Sports Group<br>Johnston \& Murphy Group<br>Licensed Brands<br>Corporate and Other<br>Total Operating Income (Loss)

| Oper Inc (Loss) |  | Adjust |  | Adj Oper <br> Inc (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 7.7 | \$ |  | \$ | 7.7 |
|  | 1.1 |  |  |  | 1.1 |
|  | 1.2 |  |  |  | 1.2 |
|  | 0.9 |  |  |  | 0.9 |
|  | (0.4) |  |  |  | (0.4) |
|  | (9.1) |  | 1.0 |  | (8.0) |
| \$ | 1.4 | \$ | 1.0 | \$ | 2.4 |


| Oper Inc (Loss) |  | Adjust |  | Adj Oper Inc (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | (2.2) | \$ | 0.3 | \$ | (1.9) |
|  | 4.5 |  | - |  | 4.5 |
|  | 3.0 |  | - |  | 3.0 |
|  | 1.5 |  | - |  | 1.5 |
|  | (1.0) |  | - |  | (1.0) |
|  | (7.9) |  | 0.1 |  | (7.8) |
| \$ | (2.0) | \$ | 0.4 | \$ | (1.6) |

${ }^{(1)}$ See GAAP to Non-GAAP adjustments in appendix.

# Adjusted Operating Income by Segment YTD FY19 (1) 

\$ in millions

Journeys Group<br>Schuh Group<br>Lids Sports Group<br>Johnston \& Murphy Group<br>Licensed Brands<br>Corporate and Other<br>Total Operating Income (Loss)

| Six Months Ended Aug. 4, 2018 |  |  |  |
| :--- | :---: | :---: | :---: |
| Oper Inc <br> (Loss) |  |  |  |
| Adjust |  |  |  | | Adj Oper |
| :---: |
| Inc (Loss) |


| Oper Inc (Loss) |  | Adjust |  | Adj Oper <br> Inc (Loss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5.3 | \$ | 0.3 | \$ | 5.6 |
|  | 3.9 |  | - |  | 3.9 |
|  | 1.3 |  |  |  | 1.3 |
|  | 5.4 |  |  |  | 5.4 |
|  | 1.2 |  |  |  | 1.2 |
|  | (16.1) |  | 0.2 |  | $(16.0$ |
| \$ | 0.8 | \$ | 0.5 | \$ | 1.3 |

${ }^{(1)}$ See GAAP to Non-GAAP adjustments in appendix.
\$ in millions

| Segment Inventory/Sales | Aug. 4, 2018 | Q2 FY19 |
| :---: | :---: | :---: |
|  | Inventory | Sales |
| Journeys Group | -11\% | 18\% |
| Schuh Group ${ }^{(1)}$ | 5\% | -2\% |
| Lids Sports Group | -14\% | -7\% |
| Johnston \& Murphy Group | 6\% | 6\% |
| Licensed Brands | -36\% | 4\% |
| Total | \$ 607 | \$ 654 |
| \% Change from prior year | -9\% | 6\% |

${ }^{(1)}$ On a constant currency basis.

|  | $\begin{array}{r} \text { May 5, } \\ 2018 \\ \hline \end{array}$ | Open | Close | Aug. 4, |
| :---: | :---: | :---: | :---: | :---: |
| Journeys Group | 1,221 | 3 | 9 | 1,215 |
| Journeys stores (U.S.) | 891 | 3 | 5 | 889 |
| Journeys stores (Canada) | 46 | - | - | 46 |
| Journeys Kidz stores | 245 | - | 4 | 241 |
| Little Burgundy | 39 | - | - | 39 |
| Schuh Group | 136 | - | 1 | 135 |
| Lids Sports Group | 1,141 | 5 | 21 | 1,125 |
| Lids hat stores (U.S.) | 726 | 1 | 5 | 722 |
| Lids hat stores (Canada) | 114 | - | 1 | 113 |
| Locker Room stores (U.S.) | 130 | - | 2 | 128 |
| Locker Room stores (Canada) | 29 | - | - | 29 |
| Clubhouse stores | 20 | - | 4 | 16 |
| Locker Room by Lids (Macy's) | 122 | 4 | 9 | 117 |
| Johnston \& Murphy Group | 182 | - | - | 182 |
| Total Stores | 2,680 | 8 | 31 | 2,657 |

Square feet in thousands

Square Footage:

| July 29, | Net | Aug. 4, |  |
| ---: | ---: | ---: | ---: |
| 2017 | Change | 2018 | \% Change |
| 2,445 | $(56)$ | 2,389 | $-2.3 \%$ |
| 645 | 14 | 659 | $2.2 \%$ |
| 1,405 | $(81)$ | 1,324 | $-5.8 \%$ |
| 339 | 7 | 346 | $2.1 \%$ |
| 4,834 | $(116)$ | 4,718 | $-2.4 \%$ |

Note: See earnings call transcript for important details regarding changes in guidance assumptions

| Non-GAAP EPS | \$3.05-\$3.45 per share |
| :---: | :---: |
| Total Sales | $\begin{gathered} \text { (1) } \% \text { to }+1 \% \\ \text { (52 weeks TY vs. } 53 \text { LY) } \end{gathered}$ |
| Comparable Sales | +1 to +3\% |
| FY19 Note | Shift of large volume back-to-school week out of Q3 into Q2 |
| Gross Margin | ~30 basis point improvement |
| SG\&A Expense | 40 to 60 basis points deleverage |
| Tax Rate | ~27.5\% |
| FX | Hurts earnings by $\sim(\$ 0.04)$ |
| CapEx | \$60 to \$65 million |
| vg Shares Outstanding | 19.5 million (assumes no repurchases) |

FY19 Comparable Sales Guidance

|  | Actual <br> Q1 | Actual <br> Q2 | Guidance <br> Q3 | Guidance <br> Q4 | Guidance <br> FY19 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Journeys Group | $6 \%$ | $10 \%$ | $6-10 \%$ | $1-4 \%$ | $5-7 \%$ |
| Lids Sports Group | $(7) \%$ | $(5) \%$ | $(3)-1 \%$ | $(1)-4 \%$ | $(4)-(1) \%$ |
| Schuh Group | $(13) \%$ | $(7) \%$ | $(7)-(5) \%$ | $(6)-(4) \%$ | $(8)-(7) \%$ |
|  <br> Murphy Group | $7 \%$ | $8 \%$ | $4-5 \%$ | $2-4 \%$ | $5-6 \%$ |
| Total Genesco | $(1) \%$ | $3 \%$ | $2-5 \%$ | $0-3 \%$ | $1-3 \%$ |

FY19 Projected Retail Store Count

|  | Actual $2018$ | $\begin{aligned} & \text { Proj } \\ & \text { Open } \end{aligned}$ | $\begin{aligned} & \text { Proj } \\ & \text { Close } \end{aligned}$ | $\begin{array}{r} \text { Proj } \\ 2019 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Journeys Group | 1,220 | 21 | 28 | 1,213 |
| Journeys stores (U.S.) | 893 | 10 | 21 | 882 |
| Journeys stores (Canada) | 46 | - | - | 46 |
| Journeys Kidz stores | 242 | 8 | 6 | 244 |
| Little Burgundy | 39 | 3 | 1 | 41 |
| Schuh Group | 134 | 7 | 5 | 136 |
| Lids Sports Group | 1,159 | 19 | 73 | 1,105 |
| Lids hat stores (U.S.) | 739 | 9 | 36 | 712 |
| Lids hat stores (Canada) | 114 | 3 | 7 | 110 |
| Locker Room stores (U.S.) | 134 | 1 | 14 | 121 |
| Locker Room stores (Canada) | 29 | - | 2 | 27 |
| Clubhouse stores | 21 | - | 5 | 16 |
| Locker Room by Lids (Macy's) | 122 | 6 | 9 | 119 |
| Johnston \& Murphy Group | 181 | 4 | - | 185 |
| Total Stores | 2,694 | 51 | 106 | 2,639 |

Projected FY19 CapEx $\$ 60$ to $\$ 65$ million


■ New Stores \& Remodels

- Omni-channel, IT, DC \& Other


## Appendix

Non-GAAP Reconciliation - Q2 FY19


[^1]${ }^{(2)}$ EPS reflects 19.4 million and 19.2 million share count for Fiscal 2019 and 2018, respectively, which includes common stock equivalents in only Fiscal 2019.

## Non-GAAP Reconciliation - YTD FY19



[^2]
[^0]:    
    
     in the previously announced expectations will be meaningful to investors, especially in light of the impact of such items on the results.

[^1]:    ${ }^{(1)}$ The adjusted tax rate for the second quarter of Fiscal 2019 is $37.6 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million. The adjusted tax rate for the second quarter of Fiscal 2018 is $31.9 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million.

[^2]:    ${ }^{(1)}$ The adjusted tax rate for the first six months of Fiscal 2019 is $618 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million. The adjusted tax rate for the first six months of Fiscal 2018 is $24.7 \%$ including a FIN 48 discrete item of less than $\$ 0.1$ million.
    ${ }^{(2)}$ EPS reflects 19.3 million and 19.2 million share count for Fiscal 2019 and 2018, respectively, which includes common stock equivalents in both years.

