
UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarter Ended July 30, 2011

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from _____ to _____

Commission File No. 1-3083

Genesco Inc.

(Exact name of registrant as specified in its charter)

Tennessee Corporation
(State or other jurisdiction of
incorporation or organization)

62-0211340
(I.R.S. Employer
Identification No.)

Genesco Park, 1415 Murfreesboro Road
Nashville, Tennessee
(Address of principal executive offices)

37217-2895
(Zip Code)

Registrant's telephone number, including area code: **(615) 367-7000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232-405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer; an accelerated filer; a non-accelerated filer; or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (check one:)

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if smaller reporting company.)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.) Yes No

As of September 2, 2011, 24,180,553 shares of the registrant's common stock were outstanding.

INDEX

| | <u>Page</u> |
|--|--------------------|
| <u>Part I. Financial Information</u> | |
| <u>Item 1. Financial Statements (unaudited):</u> | |
| <u>Condensed Consolidated Balance Sheets — July 30, 2011, January 29, 2011 and July 31, 2010</u> | 3 |
| <u>Condensed Consolidated Statements of Operations — Three Months and Six Months Ended July 30, 2011 and July 31, 2010</u> | 5 |
| <u>Condensed Consolidated Statements of Cash Flows — Three Months and Six Months Ended July 30, 2011 and July 31, 2010</u> | 6 |
| <u>Condensed Consolidated Statements of Equity — Year Ended January 29, 2011 and Six Months Ended July 30, 2011</u> | 7 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 8 |
| <u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | 43 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 61 |
| <u>Item 4. Controls and Procedures</u> | 61 |
| <u>Part II. Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | 62 |
| <u>Item 1A. Risk Factors</u> | 62 |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | 63 |
| <u>Item 4. Removed and Reserved</u> | 63 |
| <u>Item 6. Exhibits</u> | 63 |
| <u>Signature</u> | 64 |
| <u>EX-10.A</u> | |
| <u>EX-31.1</u> | |
| <u>EX-31.2</u> | |
| <u>EX-32.1</u> | |
| <u>EX-32.2</u> | |

PART I — FINANCIAL INFORMATION
Item 1. Financial Statements (unaudited)
Genesco Inc.
and Subsidiaries
Condensed Consolidated Balance Sheets
(In Thousands, except share amounts)

| Assets | July 30, 2011 | January 29, 2011 | July 31 2010 |
|--|--------------------------|-----------------------------|-------------------------|
| Current Assets | | | |
| Cash and cash equivalents | \$ 35,582 | \$ 55,934 | \$ 49,037 |
| Accounts receivable, net of allowances of \$4,876 at July 30, 2011, \$3,301 at January 29, 2011 and \$3,501 at July 31, 2010 | 43,305 | 44,512 | 31,005 |
| Inventories | 474,951 | 359,736 | 377,380 |
| Deferred income taxes | 20,357 | 19,130 | 17,824 |
| Prepays and other current assets | 60,689 | 33,743 | 42,314 |
| Total current assets | 634,884 | 513,055 | 517,560 |
| Property and equipment: | | | |
| Land | 6,172 | 4,863 | 4,863 |
| Buildings and building equipment | 20,787 | 17,992 | 17,992 |
| Computer hardware, software and equipment | 107,010 | 92,929 | 89,779 |
| Furniture and fixtures | 120,786 | 105,056 | 102,251 |
| Construction in progress | 9,175 | 9,109 | 3,264 |
| Improvements to leased property | 292,944 | 279,295 | 275,888 |
| Property and equipment, at cost | 556,874 | 509,244 | 494,037 |
| Accumulated depreciation | (327,557) | (310,553) | (293,270) |
| Property and equipment, net | 229,317 | 198,691 | 200,767 |
| Deferred income taxes | 17,560 | 19,036 | 14,255 |
| Goodwill | 259,174 | 153,301 | 126,563 |
| Trademarks, net of accumulated amortization of \$1,712 at July 30, 2011, \$1,151 at January 29, 2011 and \$620 at July 31, 2010 | 79,891 | 52,486 | 52,716 |
| Other intangibles, net of accumulated amortization of \$11,857 at July 30, 2011, \$10,565 at January 29, 2011 and \$9,439 at July 31, 2010 | 16,980 | 12,578 | 9,518 |
| Other noncurrent assets | 23,075 | 11,935 | 8,155 |
| Total Assets | \$ 1,260,881 | \$ 961,082 | \$ 929,534 |

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Balance Sheets
(In Thousands, except share amounts)

| | July 30, 2011 | January 29, 2011 | July 31, 2010 |
|---|---------------------|---------------------|-------------------|
| Liabilities and Equity | | | |
| Current Liabilities | | | |
| Accounts payable | \$ 197,653 | \$ 117,001 | \$ 165,466 |
| Accrued employee compensation | 41,804 | 38,188 | 20,108 |
| Accrued other taxes | 18,361 | 17,289 | 12,842 |
| Current portion — long-term debt | 5,113 | -0- | -0- |
| Accrued income taxes | 2,870 | 13,259 | -0- |
| Other accrued liabilities | 49,353 | 38,177 | 33,750 |
| Provision for discontinued operations | 9,308 | 10,449 | 11,935 |
| Total current liabilities | 324,462 | 234,363 | 244,101 |
| Long-term debt | 159,406 | -0- | -0- |
| Pension liability | 13,143 | 11,906 | 17,651 |
| Deferred rent and other long-term liabilities | 106,391 | 83,406 | 84,214 |
| Provision for discontinued operations | 4,363 | 4,586 | 4,254 |
| Total liabilities | 607,765 | 334,261 | 350,220 |
| Commitments and contingent liabilities | | | |
| Equity | | | |
| Non-redeemable preferred stock | 5,160 | 5,183 | 5,197 |
| Common equity: | | | |
| Common stock, \$1 par value: | | | |
| Authorized: 80,000,000 shares | | | |
| Issued/Outstanding: | | | |
| July 30, 2011 — 24,651,206/24,162,742 | | | |
| January 29, 2011 — 24,162,634/23,674,170 | | | |
| July 31, 2010 — 24,541,982/24,053,518 | 24,651 | 24,163 | 24,542 |
| Additional paid-in capital | 141,440 | 131,910 | 138,280 |
| Retained earnings | 519,527 | 505,224 | 457,545 |
| Accumulated other comprehensive loss | (22,272) | (24,305) | (28,393) |
| Treasury shares, at cost | (17,857) | (17,857) | (17,857) |
| Total Genesco equity | 650,649 | 624,318 | 579,314 |
| Noncontrolling interest — non-redeemable | 2,467 | 2,503 | -0- |
| Total equity | 653,116 | 626,821 | 579,314 |
| Total Liabilities and Equity | \$ 1,260,881 | \$ 961,082 | \$ 929,534 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Operations
(In Thousands, except per share amounts)

| | Three Months Ended | | Six Months Ended | |
|--|---------------------------|--------------------------|--------------------------|--------------------------|
| | July 30, 2011 | July 31, 2010 | July 30, 2011 | July 31, 2010 |
| Net sales | \$ 470,591 | \$ 363,654 | \$ 952,093 | \$ 764,507 |
| Cost of sales | 233,307 | 179,610 | 467,267 | 372,392 |
| Selling and administrative expenses | 235,286 | 185,465 | 456,059 | 376,542 |
| Restructuring and other, net | 347 | 2,001 | 1,591 | 4,444 |
| Earnings (loss) from operations | 1,651 | (3,422) | 27,176 | 11,129 |
| Interest expense, net | | | | |
| Interest expense | 1,097 | 231 | 1,613 | 467 |
| Interest income | (16) | (4) | (18) | (5) |
| Total interest expense, net | 1,081 | 227 | 1,595 | 462 |
| Earnings (loss) from continuing operations before income taxes | 570 | (3,649) | 25,581 | 10,667 |
| Income tax expense (benefit) | 220 | (1,253) | 10,256 | 4,500 |
| Earnings (loss) from continuing operations | 350 | (2,396) | 15,325 | 6,167 |
| Provision for discontinued operations, net | (742) | (787) | (924) | (734) |
| Net (Loss) Earnings | \$ (392) | \$ (3,183) | \$ 14,401 | \$ 5,433 |
| Basic earnings (loss) per common share: | | | | |
| Continuing operations | \$.01 | \$ (.10) | \$.66 | \$.26 |
| Discontinued operations | \$ (.03) | \$ (.04) | \$ (.04) | \$ (.03) |
| Net (loss) earnings | \$ (.02) | \$ (.14) | \$.62 | \$.23 |
| Diluted earnings (loss) per common share: | | | | |
| Continuing operations | \$.01 | \$ (.10) | \$.65 | \$.25 |
| Discontinued operations | \$ (.03) | \$ (.04) | \$ (.04) | \$ (.03) |
| Net (loss) earnings | \$ (.02) | \$ (.14) | \$.61 | \$.22 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Cash Flows
(In Thousands)

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------------------|------------------|------------------|
| | July 30, 2011 | July 31, 2010 | July 30, 2011 | July 31, 2010 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | |
| Net (loss) earnings | \$ (392) | \$ (3,183) | \$ 14,401 | \$ 5,433 |
| Tax benefit of stock options exercised | (3,558) | -0- | (3,558) | -0- |
| Adjustments to reconcile net (loss) earnings to net cash provided by (used in) operating activities: | | | | |
| Depreciation and amortization | 13,002 | 11,625 | 25,204 | 23,518 |
| Amortization of deferred note expense and debt discount | 165 | 104 | 311 | 208 |
| Deferred income taxes | 1,531 | 163 | 318 | (547) |
| Provision for losses on accounts receivable | 435 | 7 | 676 | 305 |
| Impairment of long-lived assets | 313 | 1,934 | 1,060 | 4,290 |
| Restricted stock and share-based compensation | 1,641 | 2,004 | 3,237 | 3,715 |
| Provision for discontinued operations | 1,224 | 1,301 | 1,524 | 1,213 |
| Other | 240 | 626 | 589 | 972 |
| Effect on cash from changes in working capital and other assets and liabilities: | | | | |
| Accounts receivable | 5,085 | (136) | 5,498 | (2,717) |
| Inventories | (69,738) | (79,832) | (81,804) | (84,373) |
| Prepays and other current assets | (17,884) | (8,481) | (18,473) | (9,814) |
| Accounts payable | 53,567 | 53,361 | 67,279 | 72,681 |
| Other accrued liabilities | (6,018) | (3,425) | (25,746) | 872 |
| Other assets and liabilities | (9,791) | (2,397) | (8,696) | (6,183) |
| Net cash (used in) provided by operating activities | (30,178) | (26,329) | (18,180) | 9,573 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | |
| Capital expenditures | (13,616) | (5,320) | (23,213) | (11,860) |
| Acquisitions, net of cash acquired | (87,402) | (11,809) | (87,402) | (15,254) |
| Proceeds from assets sales | 23 | -0- | 23 | 2 |
| Net cash used in investing activities | (100,995) | (17,129) | (110,592) | (27,112) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | |
| Payments of capital leases | -0- | (19) | (21) | (60) |
| Payments of long-term debt | (16,074) | (1,018) | (16,074) | (1,018) |
| Tax benefit of stock options exercised | 3,558 | -0- | 3,558 | -0- |
| Shares repurchased | -0- | (9,616) | -0- | (11,691) |
| Change in overdraft balances | 455 | (2,422) | (2,823) | (3,278) |
| Borrowings under revolving credit facility | 151,000 | -0- | 151,000 | -0- |
| Payments on revolving credit facility | (33,519) | -0- | (33,519) | -0- |
| Dividends paid on non-redeemable preferred stock | (49) | (49) | (98) | (98) |
| Exercise of stock options | 5,470 | 220 | 7,309 | 573 |
| Deferred financing costs | (846) | -0- | (912) | -0- |
| Net cash provided by (used in) financing activities | 109,995 | (12,904) | 108,420 | (15,572) |
| Net decrease in cash and cash equivalents | (21,178) | (56,362) | (20,352) | (33,111) |
| Cash and cash equivalents at beginning of period | 56,760 | 105,399 | 55,934 | 82,148 |
| Cash and cash equivalents at end of period | \$ 35,582 | \$ 49,037 | \$ 35,582 | \$ 49,037 |

Supplemental Cash Flow Information:

Net cash paid for:

| | | | | |
|--------------|----------|--------|----------|--------|
| Interest | \$ 1,539 | \$ 122 | \$ 1,824 | \$ 249 |
| Income taxes | 26,439 | 12,707 | 38,573 | 13,167 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Equity
In Thousands

| | Total Non-Redeemable Preferred Stock | Common Stock | Additional Paid-In Capital | Retained Earnings | Accum Other Compre- hensive Loss | Treasury Stock | Non Control- ling Interest Non- Redeem- able | Compre- hensive Income | Total Equity |
|---|---|------------------|----------------------------------|----------------------|--|--------------------|--|------------------------------|-------------------|
| Balance January 30, 2010 | \$ 5,220 | \$ 24,563 | \$ 146,981 | \$ 452,210 | \$ (28,804) | \$ (17,857) | \$ -0- | | \$ 582,313 |
| Net earnings | -0- | -0- | -0- | 53,211 | -0- | -0- | -0- | \$ 53,211 | 53,211 |
| Dividends paid on non-redeemable preferred stock | -0- | -0- | -0- | (197) | -0- | -0- | -0- | -0- | (197) |
| Exercise of stock options | -0- | 118 | 2,105 | -0- | -0- | -0- | -0- | -0- | 2,223 |
| Issue shares — Employee Stock Purchase Plan | -0- | 4 | 116 | -0- | -0- | -0- | -0- | -0- | 120 |
| Employee and non-employee restricted stock | -0- | -0- | 7,796 | -0- | -0- | -0- | -0- | -0- | 7,796 |
| Share-based compensation | -0- | -0- | 210 | -0- | -0- | -0- | -0- | -0- | 210 |
| Restricted stock issuance | -0- | 423 | (423) | -0- | -0- | -0- | -0- | -0- | -0- |
| Restricted shares withheld for taxes | -0- | (82) | (2,293) | -0- | -0- | -0- | -0- | -0- | (2,375) |
| Tax benefit of stock options and restricted stock exercised | -0- | -0- | 1,342 | -0- | -0- | -0- | -0- | -0- | 1,342 |
| Shares repurchased | -0- | (864) | (23,961) | -0- | -0- | -0- | -0- | -0- | (24,825) |
| Gain on foreign currency forward contracts (net of tax of \$0.1 million) | -0- | -0- | -0- | -0- | 166 | -0- | -0- | 166 | 166 |
| Pension liability adjustment (net of tax of \$2.7 million) | -0- | -0- | -0- | -0- | 3,921 | -0- | -0- | 3,921 | 3,921 |
| Postretirement liability adjustment (net of tax benefit of \$0.1 million) | -0- | -0- | -0- | -0- | (131) | -0- | -0- | (131) | (131) |
| Foreign currency translation adjustment | -0- | -0- | -0- | -0- | 543 | -0- | -0- | 543 | 543 |
| Other | (37) | 1 | 37 | -0- | -0- | -0- | -0- | -0- | 1 |
| Noncontrolling interest — non-redeemable | -0- | -0- | -0- | -0- | -0- | -0- | 2,503 | -0- | 2,503 |
| Comprehensive income | | | | | | | | \$ 57,710 | |
| Balance January 29, 2011 | 5,183 | 24,163 | 131,910 | 505,224 | (24,305) | (17,857) | 2,503 | | 626,821 |
| Net earnings | -0- | -0- | -0- | 14,401 | -0- | -0- | -0- | \$ 14,401 | 14,401 |
| Dividends paid on non-redeemable preferred stock | -0- | -0- | -0- | (98) | -0- | -0- | -0- | -0- | (98) |
| Exercise of stock options | -0- | 283 | 7,026 | -0- | -0- | -0- | -0- | -0- | 7,309 |
| Employee and non-employee restricted stock | -0- | -0- | 3,236 | -0- | -0- | -0- | -0- | -0- | 3,236 |
| Share-based compensation | -0- | -0- | 1 | -0- | -0- | -0- | -0- | -0- | 1 |
| Restricted stock issuance | -0- | 304 | (304) | -0- | -0- | -0- | -0- | -0- | -0- |
| Restricted shares withheld for taxes | -0- | (90) | (3,861) | -0- | -0- | -0- | -0- | -0- | (3,951) |
| Tax benefit of stock options and restricted stock exercised | -0- | -0- | 3,399 | -0- | -0- | -0- | -0- | -0- | 3,399 |
| Gain on foreign currency forward contracts (net of tax of \$0.0 million) | -0- | -0- | -0- | -0- | 63 | -0- | -0- | 63 | 63 |
| Foreign currency translation adjustment | -0- | -0- | -0- | -0- | 1,970 | -0- | -0- | 1,970 | 1,970 |
| Other | (23) | (9) | 33 | -0- | -0- | -0- | -0- | -0- | 1 |
| Noncontrolling interest — earnings (loss) | -0- | -0- | -0- | -0- | -0- | -0- | (36) | -0- | (36) |
| Comprehensive income* | | | | | | | | \$ 16,434 | |
| Balance July 30, 2011 | \$ 5,160 | \$ 24,651 | \$ 141,440 | \$ 519,527 | \$ (22,272) | \$ (17,857) | \$ 2,467 | | \$ 653,116 |

* Comprehensive income (loss) was \$1.0 million and \$(3.2) million for the second quarter ended July 30, 2011 and July 31, 2010, respectively. Comprehensive income was \$5.8 million for the six months ended July 31, 2010.

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies

Interim Statements

The condensed consolidated financial statements contained in this report are unaudited but reflect all adjustments, consisting of only normal recurring adjustments, necessary for a fair presentation of the results for the interim periods of the fiscal year ending January 28, 2012 (“Fiscal 2012”) and of the fiscal year ended January 29, 2011 (“Fiscal 2011”). The results of operations for any interim period are not necessarily indicative of results for the full year. The interim financial statements should be read in conjunction with the financial statements and notes thereto included in the Company’s Annual Report on Form 10-K.

Nature of Operations

The Company’s business includes the design and sourcing, marketing and distribution of footwear and accessories through retail stores in the U.S., Puerto Rico and Canada primarily under the *Journeys*, *Journeys Kidz*, *Shi by Journeys*, *Johnston & Murphy*, and *Underground Station* banners and under the newly acquired *Schuh* banner in the United Kingdom and the Republic of Ireland; through e-commerce websites including *journeys.com*, *journeyskidz.com*, *shibyjourneys.com*, *undergroundstation.com*, *schuh.co.uk* and *johnstonmurphy.com*, and at wholesale, primarily under the Company’s *Johnston & Murphy* brand and the *Dockers* brand, which the Company licenses for men’s footwear. The Company’s business also includes Lids Sports, which operates headwear and accessory stores in the U.S. and Canada primarily under the *Lids*, *Hat World and Hat Shack* banners; the Lids Locker Room business, consisting of sports-oriented fan shops featuring a broad array of licensed merchandise such as apparel, hats and accessories, sports decor and novelty products, operating primarily under the *Lids Locker Room*, *Sports Fan-Attic* and *Sports Avenue* banners; certain e-commerce operations and an athletic team dealer business operating as Lids Team Sports. Including both the footwear businesses and the Lids Sports business, at July 30, 2011, the Company operated 2,380 retail stores in the U.S., Puerto Rico, Canada, United Kingdom and the Republic of Ireland.

Principles of Consolidation

All subsidiaries are consolidated in the condensed consolidated financial statements. All significant intercompany transactions and accounts have been eliminated.

Financial Statement Reclassifications

Certain reclassifications have been made to conform prior years’ data to the current year presentation. In the three months and six months ended July 31, 2010 Condensed Consolidated Statements of Cash Flows, amortization of intangibles totaling approximately \$0.5 million and \$0.7 million, respectively, were reclassified from other to depreciation and amortization under adjustments to reconcile net (loss) earnings to net cash provided by operating activities. Certain expenses previously allocated to the corporate segment have been reallocated to operating segments beginning in Fiscal 2012. Segment operating income (loss) for the three months and six months ended July 31, 2010 has been restated by operating segment totaling \$1.5 million and \$3.0 million, respectively, with an offsetting increase to corporate and other operating income to conform to the current year presentation (See Note 10).

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1
Summary of Significant Accounting Policies, Continued

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Significant areas requiring management estimates or judgments include the following key financial areas:

Inventory Valuation

The Company values its inventories at the lower of cost or market.

In its footwear wholesale operations, its Schuh Group segment and its Lids Sports Group wholesale operations, except for the Anaconda Sports operation, cost is determined using the first-in, first-out (“FIFO”) method. Market value is determined using a system of analysis which evaluates inventory at the stock number level based on factors such as inventory turn, average selling price, inventory level, and selling prices reflected in future orders. The Company provides reserves when the inventory has not been marked down to market value based on current selling prices or when the inventory is not turning and is not expected to turn at levels satisfactory to the Company.

The Lids Sports retail segment and its Anaconda Sports wholesale division employ the moving average cost method for valuing inventories and apply freight using an allocation method. The Company provides a valuation allowance for slow-moving inventory based on negative margins and estimated shrink based on historical experience and specific analysis, where appropriate.

In its retail operations, other than the Schuh and Lids Sports segments, the Company employs the retail inventory method, applying average cost-to-retail ratios to the retail value of inventories. Under the retail inventory method, valuing inventory at the lower of cost or market is achieved as markdowns are taken or accrued as a reduction of the retail value of inventories.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Inherent in the retail inventory method are subjective judgments and estimates, including merchandise mark-on, markups, markdowns, and shrinkage. These judgments and estimates, coupled with the fact that the retail inventory method is an averaging process, could produce a range of cost figures. To reduce the risk of inaccuracy and to ensure consistent presentation, the Company employs the retail inventory method in multiple subclasses of inventory with similar gross margins, and analyzes markdown requirements at the stock number level based on factors such as inventory turn, average selling price, and inventory age. In addition, the Company accrues markdowns as necessary. These additional markdown accruals reflect all of the above factors as well as current agreements to return products to vendors and vendor agreements to provide markdown support. In addition to markdown provisions, the Company maintains provisions for shrinkage and damaged goods based on historical rates.

Inherent in the analysis of both wholesale and retail inventory valuation are subjective judgments about current market conditions, fashion trends, and overall economic conditions. Failure to make appropriate conclusions regarding these factors may result in an overstatement or understatement of inventory value.

Impairment of Long-Lived Assets

The Company periodically reviews the carrying value of its long-lived assets and evaluates such assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Asset impairment is determined to exist if estimated future cash flows, undiscounted and without interest charges, are less than the carrying amount. Inherent in the analysis of impairment are subjective judgments about future cash flows. Failure to make appropriate conclusions regarding these judgments may result in an overstatement or understatement of the value of long-lived assets. See also Notes 3 and 5.

The goodwill impairment test involves a two-step process. The first step is a comparison of the fair value and carrying value of the reporting unit with which the goodwill is associated. The Company estimates fair value using the best information available, and computes the fair value by an equal weighting of the results arrived by a market approach and an income approach utilizing discounted cash flow projections. The income approach uses a projection of a business unit's estimated operating results and cash flows that is discounted using a weighted-average cost of capital that reflects current market conditions. The projection uses management's best estimates of economic and market conditions over the projected period including growth rates in sales, costs, estimates of future expected changes in operating margins and cash expenditures. Other significant estimates and assumptions include terminal value growth rates, future estimates of capital expenditures and changes in future working capital requirements.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

If the carrying value of the reporting unit is higher than its fair value, there is an indication that impairment may exist and the second step must be performed to measure the amount of impairment loss. The amount of impairment is determined by comparing the implied fair value of reporting unit goodwill to the carrying value of the goodwill in the same manner as if the reporting unit was being acquired in a business combination. Specifically, the Company would allocate the fair value to all of the assets and liabilities of the reporting unit, including any unrecognized intangible assets, in a hypothetical analysis that would calculate the implied fair value of goodwill. If the implied fair value of goodwill is less than the recorded goodwill, the Company would record an impairment charge for the difference.

A key assumption in the Company's fair value estimate is the weighted average cost of capital utilized for discounting its cash flow projections in its income approach. The Company believes the rate it used in its annual test, which is completed in the fourth quarter each year, was consistent with the risks inherent in its business and with industry discount rates.

Environmental and Other Contingencies

The Company is subject to certain loss contingencies related to environmental proceedings and other legal matters, including those disclosed in Note 9. The Company has made pretax accruals for certain of these contingencies, including approximately \$1.2 million in each of the second quarters of Fiscal 2012 and 2011, and \$1.6 million for the each of the first six months of Fiscal 2012 and 2011. These charges are included in provision for discontinued operations, net in the Condensed Consolidated Statements of Operations (see Note 3). The Company monitors these matters on an ongoing basis and, on a quarterly basis, management reviews the Company's reserves and accruals in relation to each of them, adjusting provisions as management deems necessary in view of changes in available information. Changes in estimates of liability are reported in the periods when they occur. Consequently, management believes that its reserve in relation to each proceeding is a best estimate of probable loss connected to the proceeding, or in cases in which no best estimate is possible, the minimum amount in the range of estimated losses, based upon its analysis of the facts and circumstances as of the close of the most recent fiscal quarter. However, because of uncertainties and risks inherent in litigation generally and in environmental proceedings in particular, there can be no assurance that future developments will not require additional reserves to be set aside, that some or all reserves will be adequate or that the amounts of any such additional reserves or any such inadequacy will not have a material adverse effect upon the Company's financial condition or results of operations.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Revenue Recognition

Retail sales are recorded at the point of sale and are net of estimated returns and exclude sales taxes. Catalog and internet sales are recorded at estimated time of delivery to the customer and are net of estimated returns and exclude sales taxes. Wholesale revenue is recorded net of estimated returns and allowances for markdowns, damages and miscellaneous claims when the related goods have been shipped and legal title has passed to the customer. Shipping and handling costs charged to customers are included in net sales. Estimated returns are based on historical returns and claims. Actual amounts of markdowns have not differed materially from estimates. Actual returns and claims in any future period may differ from historical experience.

Income Taxes

As part of the process of preparing Condensed Consolidated Financial Statements, the Company is required to estimate its income taxes in each of the tax jurisdictions in which it operates. This process involves estimating actual current tax obligations together with assessing temporary differences resulting from differing treatment of certain items for tax and accounting purposes, such as depreciation of property and equipment and valuation of inventories. These temporary differences result in deferred tax assets and liabilities, which are included within the Condensed Consolidated Balance Sheets. The Company then assesses the likelihood that its deferred tax assets will be recovered from future taxable income. Actual results could differ from this assessment if adequate taxable income is not generated in future periods. To the extent the Company believes that recovery of an asset is at risk, valuation allowances are established. To the extent valuation allowances are established or increased in a period, the Company includes an expense within the tax provision in the Condensed Consolidated Statements of Operations.

Income tax reserves are determined using the methodology required by the Income Tax Topic of the Accounting Standards Codification ("Codification"). This methodology requires companies to assess each income tax position taken using a two step process. A determination is first made as to whether it is more likely than not that the position will be sustained, based upon the technical merits, upon examination by the taxing authorities. If the tax position is expected to meet the more likely than not criteria, the benefit recorded for the tax position equals the largest amount that is greater than 50% likely to be realized upon ultimate settlement of the respective tax position. Uncertain tax positions require determinations and estimated liabilities to be made based on provisions of the tax law which may be subject to change or varying interpretation. If the Company's determinations and estimates prove to be inaccurate, the resulting adjustments could be material to its future financial results.

Postretirement Benefits Plan Accounting

Full-time employees who had at least 1,000 hours of service in calendar year 2004, except employees in the Lids Sports and Schuh Group segments, are covered by a defined benefit pension plan. The Company froze the defined benefit pension plan effective January 1, 2005. The Company also provides certain former employees with limited medical and life insurance benefits. The Company funds at least the minimum amount required by the Employee Retirement Income Security Act.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

As required by the Compensation — Retirement Benefits Topic of the Codification, the Company is required to recognize the overfunded or underfunded status of postretirement benefit plans as an asset or liability in their Condensed Consolidated Balance Sheets and to recognize changes in that funded status in accumulated other comprehensive loss, net of tax, in the year in which the changes occur.

The Company accounts for the defined benefit pension plans using the Compensation-Retirement Benefits Topic of the Codification. As permitted under this topic, pension expense is recognized on an accrual basis over employees' approximate service periods. The calculation of pension expense and the corresponding liability requires the use of a number of critical assumptions, including the expected long-term rate of return on plan assets and the assumed discount rate, as well as the recognition of actuarial gains and losses. Changes in these assumptions can result in different expense and liability amounts, and future actual experience can differ from these assumptions.

Share-Based Compensation

The Company has share-based compensation plans covering certain members of management and non-employee directors. The Company recognizes compensation expense for share-based payments based on the fair value of the awards as required by the Compensation — Stock Compensation Topic of the Codification. There was no share-based compensation for the second quarter and first six months of Fiscal 2012. For the second quarter of Fiscal 2011, share-based compensation expense was less than \$0.1 million. The Company has not issued any new share-based compensation awards since the first quarter of Fiscal 2008. For the second quarters of Fiscal 2012 and 2011, restricted stock expense was \$1.6 million and \$2.0 million, respectively. For the first six months of Fiscal 2012 and 2011, share-based compensation expense was less than \$1,000 and \$0.1 million, respectively. For the first six months of Fiscal 2012 and 2011, restricted stock expense was \$3.2 million and \$3.6 million, respectively. The benefits of tax deductions in excess of recognized compensation expense are reported as a financing cash flow.

The Company estimates the fair value of each option award on the date of grant using a Black-Scholes option pricing model. The application of this valuation model involves assumptions that are judgmental and highly sensitive in the determination of compensation expense, including expected stock price volatility. The Company bases expected volatility on historical stock prices for a period that is commensurate with the expected term estimate. The Company bases the risk free rate on an interest rate for a bond with a maturity commensurate with the expected term estimate. The Company estimates the expected term of stock options using historical exercise and employee termination experience. The Company does not currently pay a dividend on common stock. The fair value of employee restricted stock is determined based on the closing price of the Company's stock on the date of the grant.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

In addition to the key assumptions used in the Black-Scholes model, the estimated forfeiture rate at the time of valuation (which is based on historical experience for similar options) is a critical assumption, as it reduces expense ratably over the vesting period. Share-based compensation expense is recorded based on a 2% expected forfeiture rate and is adjusted annually for actual forfeitures. The Company reviews the expected forfeiture rate annually to determine if that percent is still reasonable based on historical experience. The Company believes its estimates are reasonable in the context of actual (historical) experience.

The Company did not grant any stock options for the three months and six months ended July 30, 2011 or July 31, 2010. During the three months and six months ended July 30, 2011, the Company issued 289,407 shares of employee restricted stock at a grant date fair value of \$45.14 per share which vest over a four-year term. For the three months and six months ended July 30, 2011, the Company issued 14,643 shares of director restricted stock at a weighted average price of \$43.01 which vest on the first anniversary of the grant date. During the three months and six months ended July 31, 2010, the Company issued 404,995 shares of employee restricted stock at a grant date fair value of \$28.41 per share which vest over a four-year term. For the three months and six months ended July 31, 2010, the Company issued 17,838 shares of director restricted stock at a weighted average price of \$30.27.

Cash and Cash Equivalents

Included in cash and cash equivalents at July 30, 2011, January 29, 2011 and July 31, 2010 are marketable securities of \$0.1 million, \$29.8 million and \$9.6 million, respectively. Marketable securities are highly-liquid financial instruments having an original maturity of three months or less. At July 30, 2011, substantially all of the Company's cash was invested in deposit accounts at FDIC-insured banks. All of the Company's deposit account balances are currently FDIC insured and will remain so through December 31, 2012 as a result of the Dodd-Frank Wall Street Reform and Consumer Protection Act. The majority of payments due from banks for customer credit card transactions process within 24 — 48 hours and are accordingly classified as cash and cash equivalents.

At July 30, 2011, January 29, 2011 and July 31, 2010 outstanding checks drawn on zero-balance accounts at certain domestic banks exceeded book cash balances at those banks by approximately \$33.3 million, \$36.1 million and \$28.6 million, respectively. These amounts are included in accounts payable.

Concentration of Credit Risk and Allowances on Accounts Receivable

The Company's footwear wholesale businesses sell primarily to independent retailers and department stores across the United States. Receivables arising from these sales are not collateralized. Customer credit risk is affected by conditions or occurrences within the economy and the retail industry as well as by customer specific factors. The Company's Lids Team Sports wholesale business sells primarily to college and high school athletic teams and their fan bases. Including both footwear wholesale and Lids Team Sports receivables, one customer accounted for 6% of the Company's total trade receivables balance, while no other customer accounted for more than 5% of the Company's total trade receivables balance as of July 30, 2011.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1**Summary of Significant Accounting Policies, Continued**

The Company establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information, as well as customer specific factors. The Company also establishes allowances for sales returns, customer deductions and co-op advertising based on specific circumstances, historical trends and projected probable outcomes.

Property and Equipment

Property and equipment are recorded at cost and depreciated or amortized over the estimated useful life of related assets. Depreciation and amortization expense are computed principally by the straight-line method over the following estimated useful lives:

| | |
|---|-------------|
| Buildings and building equipment | 20-45 years |
| Computer hardware, software and equipment | 3-10 years |
| Furniture and fixtures | 10 years |

Leases

Leasehold improvements are amortized on the straight-line method over the shorter of their useful lives or their related lease terms and the charge to earnings is included in selling and administrative expenses in the Condensed Consolidated Statements of Operations.

Certain leases include rent increases during the initial lease term. For these leases, the Company recognizes the related rental expense on a straight-line basis over the term of the lease (which includes any rent holidays and the pre-opening period of construction, renovation, fixturing and merchandise placement) and records the difference between the amounts charged to operations and amounts paid as deferred rent.

The Company occasionally receives reimbursements from landlords to be used towards construction of the store the Company intends to lease. Leasehold improvements are recorded at their gross costs including items reimbursed by landlords. The reimbursements are amortized as a reduction of rent expense over the lesser of the life of the corresponding improvement or lease term. Tenant allowances of \$17.4 million, \$18.4 million and \$20.2 million at July 30, 2011, January 29, 2011 and July 31, 2010, respectively, and deferred rent of \$34.0 million, \$33.0 million and \$31.8 million at July 30, 2011, January 29, 2011 and July 31, 2010, respectively, are included in deferred rent and other long-term liabilities on the Condensed Consolidated Balance Sheets.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Goodwill and Other Intangibles

Under the provisions of the Intangibles — Goodwill and Other Topic of the Codification, goodwill and intangible assets with indefinite lives are not amortized, but are tested at least annually, during the fourth quarter, for impairment. The Company will update the tests between annual tests if events or circumstances occur that would more likely than not reduce the fair value of the business unit with which the goodwill is associated below its carrying amount. It is also required that intangible assets with finite lives be amortized over their respective lives to their estimated residual values, and reviewed for impairment in accordance with the Property, Plant and Equipment Topic of the Codification.

Intangible assets of the Company with indefinite lives are primarily goodwill and identifiable trademarks acquired in connection with the acquisition of Schuh Group Ltd. in June 2011 and Hat World Corporation in April 2004. The Condensed Consolidated Balance Sheets include goodwill for the Lids Sports Group of \$155.4 million, \$103.0 million for the Schuh Group and \$0.8 million for Licensed Brands at July 30, 2011, Lids Sports Group of \$152.5 million and \$0.8 million for Licensed Brands at January 29, 2011 and \$126.6 million for the Lids Sports Group at July 31, 2010. The Company tests for impairment of intangible assets with an indefinite life, at a minimum on an annual basis, relying on a number of factors including operating results, business plans, projected future cash flows and observable market data. The impairment test for identifiable assets not subject to amortization consists of a comparison of the fair value of the intangible asset with its carrying amount. The Company has not had an impairment charge for intangible assets.

Identifiable intangible assets of the Company with finite lives are primarily trademarks acquired in connection with the acquisition of Hat Shack, Inc. in January 2007, Impact Sports in November 2008, Great Plains Sports in September 2009, Sports Fan-Attic in November 2009, Brand Innovators in May 2010, Anaconda Sports in August 2010, Keuka Footwear in August 2010 and Sports Avenue in October 2010, customer lists, in-place leases, non-compete agreements and a vendor contract. They are subject to amortization based upon their estimated useful lives. Finite-lived intangible assets are evaluated for impairment using a process similar to that used to evaluate other definite-lived long-lived assets, a comparison of the fair value of the intangible asset with its carrying amount. An impairment loss is recognized for the amount by which the carrying value exceeds the fair value of the asset.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1**Summary of Significant Accounting Policies, Continued*****Fair Value of Financial Instruments***

The carrying amounts and fair values of the Company's financial instruments at July 30, 2011 and January 29, 2011 are:

| <i>Fair Values</i> | | | | |
|---------------------|----------------------------|--------------------------|----------------------------|-----------------------------|
| <u>In thousands</u> | | <u>July 30, 2011</u> | | <u>January 29, 2011</u> |
| | <u>Carrying Amount</u> | <u>Fair Value</u> | <u>Carrying Amount</u> | <u>Fair Value</u> |
| Revolver Borrowings | \$117,481 | \$117,481 | \$-0- | \$-0- |
| UK Term Loans | 47,038 | 47,038 | -0- | -0- |

Carrying amounts reported on the Condensed Consolidated Balance Sheets for cash, cash equivalents, receivables and accounts payable approximate fair value due to the short-term maturity of these instruments.

Cost of Sales

For the Company's retail operations, the cost of sales includes actual product cost, the cost of transportation to the Company's warehouses from suppliers and the cost of transportation from the Company's warehouses to the stores. Additionally, the cost of its distribution facilities allocated to its retail operations is included in cost of sales.

For the Company's wholesale operations, the cost of sales includes the actual product cost and the cost of transportation to the Company's warehouses from suppliers.

Selling and Administrative Expenses

Selling and administrative expenses include all operating costs of the Company excluding (i) those related to the transportation of products from the supplier to the warehouse, (ii) for its retail operations, those related to the transportation of products from the warehouse to the store and (iii) costs of its distribution facilities which are allocated to its retail operations. Wholesale and unallocated retail costs of distribution are included in selling and administrative expenses in the amounts of \$1.9 million and \$1.2 million for the second quarters of Fiscal 2012 and 2011, respectively, and \$4.3 million and \$2.4 million for the first six months of Fiscal 2012 and 2011, respectively.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1
Summary of Significant Accounting Policies, Continued

Gift Cards

The Company has a gift card program that began in calendar 1999 for its Lids Sports operations and calendar 2000 for its footwear operations. The gift cards issued to date do not expire. As such, the Company recognizes income when: (i) the gift card is redeemed by the customer; or (ii) the likelihood of the gift card being redeemed by the customer for the purchase of goods in the future is remote and there are no related escheat laws (referred to as “breakage”). The gift card breakage rate is based upon historical redemption patterns and income is recognized for unredeemed gift cards in proportion to those historical redemption patterns.

Gift card breakage is recognized in revenues each period. Gift card breakage recognized as revenue was \$0.1 million for each of the second quarters of Fiscal 2012 and 2011 and \$0.2 million for each of the first six months of Fiscal 2012 and 2011. The Condensed Consolidated Balance Sheets include an accrued liability for gift cards of \$7.3 million, \$9.0 million and \$6.6 million at July 30, 2011, January 29, 2011 and July 31, 2010, respectively.

Buying, Merchandising and Occupancy Costs

The Company records buying, merchandising and occupancy costs in selling and administrative expense. Because the Company does not include these costs in cost of sales, the Company’s gross margin may not be comparable to other retailers that include these costs in the calculation of gross margin.

Shipping and Handling Costs

Shipping and handling costs related to inventory purchased from suppliers are included in the cost of inventory and are charged to cost of sales in the period that the inventory is sold. All other shipping and handling costs are charged to cost of sales in the period incurred except for wholesale and unallocated retail costs of distribution, which are included in selling and administrative expenses.

Preopening Costs

Costs associated with the opening of new stores are expensed as incurred, and are included in selling and administrative expenses on the accompanying Condensed Consolidated Statements of Operations.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1
Summary of Significant Accounting Policies, Continued

Store Closings and Exit Costs

From time to time, the Company makes strategic decisions to close stores or exit locations or activities. If stores or operating activities to be closed or exited constitute components, as defined by the Property, Plant and Equipment Topic of the Codification, and will not result in a migration of customers and cash flows, these closures will be considered discontinued operations when the related assets meet the criteria to be classified as held for sale, or at the cease-use date, whichever occurs first. The results of operations of discontinued operations are presented retroactively, net of tax, as a separate component on the Condensed Consolidated Statements of Operations, if material individually or cumulatively. To date, no store closings meeting the discontinued operations criteria have been material individually or cumulatively.

Assets related to planned store closures or other exit activities are reflected as assets held for sale and recorded at the lower of carrying value or fair value less costs to sell when the required criteria, as defined by the Property, Plant and Equipment Topic of the Codification, are satisfied. Depreciation ceases on the date that the held for sale criteria are met.

Assets related to planned store closures or other exit activities that do not meet the criteria to be classified as held for sale are evaluated for impairment in accordance with the Company's normal impairment policy, but with consideration given to revised estimates of future cash flows. In any event, the remaining depreciable useful lives are evaluated and adjusted as necessary.

Exit costs related to anticipated lease termination costs, severance benefits and other expected charges are accrued for and recognized in accordance with the Exit or Disposal Cost Obligations Topic of the Codification.

Advertising Costs

Advertising costs are predominantly expensed as incurred. Advertising costs were \$8.4 million and \$7.0 million for the second quarter of Fiscal 2012 and 2011, respectively, and \$18.1 million and \$15.2 million for the first six months of Fiscal 2012 and 2011, respectively. Direct response advertising costs for catalogs are capitalized in accordance with the Other Assets and Deferred Costs Topic for Capitalized Advertising Costs of the Codification. Such costs are amortized over the estimated future revenues realized from such advertising, not to exceed six months. The Condensed Consolidated Balance Sheets include prepaid assets for direct response advertising costs of \$1.4 million, \$1.1 million and \$2.1 million at July 30, 2011, January 29, 2011 and July 31, 2010, respectively.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Consideration to Resellers

The Company does not have any written buy-down programs with retailers, but the Company has provided certain retailers with markdown allowances for obsolete and slow moving products that are in the retailer's inventory. The Company estimates these allowances and provides for them as reductions to revenues at the time revenues are recorded. Markdowns are negotiated with retailers and changes are made to the estimates as agreements are reached. Actual amounts for markdowns have not differed materially from estimates.

Cooperative Advertising

Cooperative advertising funds are made available to all of the Company's wholesale footwear customers. In order for retailers to receive reimbursement under such programs, the retailer must meet specified advertising guidelines and provide appropriate documentation of expenses to be reimbursed. The Company's cooperative advertising agreements require that wholesale customers present documentation or other evidence of specific advertisements or display materials used for the Company's products by submitting the actual print advertisements presented in catalogs, newspaper inserts or other advertising circulars, or by permitting physical inspection of displays. Additionally, the Company's cooperative advertising agreements require that the amount of reimbursement requested for such advertising or materials be supported by invoices or other evidence of the actual costs incurred by the retailer. The Company accounts for these cooperative advertising costs as selling and administrative expenses, in accordance with the Revenue Recognition Topic for Customer Payments and Incentives of the Codification.

Cooperative advertising costs recognized in selling and administrative expenses were \$0.8 million and \$1.0 million for the second quarter of Fiscal 2012 and 2011, respectively, and \$1.7 million and \$1.8 million for the first six months of Fiscal 2012 and 2011, respectively. During the first six months of Fiscal 2012 and 2011, the Company's cooperative advertising reimbursements paid did not exceed the fair value of the benefits received under those agreements.

Vendor Allowances

From time to time, the Company negotiates allowances from its vendors for markdowns taken or expected to be taken. These markdowns are typically negotiated on specific merchandise and for specific amounts. These specific allowances are recognized as a reduction in cost of sales in the period in which the markdowns are taken. Markdown allowances not attached to specific inventory on hand or already sold are applied to concurrent or future purchases from each respective vendor.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

The Company receives support from some of its vendors in the form of reimbursements for cooperative advertising and catalog costs for the launch and promotion of certain products. The reimbursements are agreed upon with vendors and represent specific, incremental, identifiable costs incurred by the Company in selling the vendor's specific products. Such costs and the related reimbursements are accumulated and monitored on an individual vendor basis, pursuant to the respective cooperative advertising agreements with vendors. Such cooperative advertising reimbursements are recorded as a reduction of selling and administrative expenses in the same period in which the associated expense is incurred. If the amount of cash consideration received exceeds the costs being reimbursed, such excess amount would be recorded as a reduction of cost of sales.

Vendor reimbursements of cooperative advertising costs recognized as a reduction of selling and administrative expenses were \$0.9 million and \$0.6 million for the second quarter of Fiscal 2012 and 2011, respectively, and \$1.8 million and \$1.4 million for the first six months of Fiscal 2012 and 2011, respectively. During the second quarter of Fiscal 2012 and 2011, the Company's cooperative advertising reimbursements received were not in excess of the costs incurred.

Environmental Costs

Environmental expenditures relating to current operations are expensed or capitalized as appropriate. Expenditures relating to an existing condition caused by past operations, and which do not contribute to current or future revenue generation, are expensed. Liabilities are recorded when environmental assessments and/or remedial efforts are probable and the costs can be reasonably estimated and are evaluated independently of any future claims for recovery. Generally, the timing of these accruals coincides with completion of a feasibility study or the Company's commitment to a formal plan of action. Costs of future expenditures for environmental remediation obligations are not discounted to their present value.

Earnings Per Common Share

Basic earnings per share excludes dilution and is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities to issue common stock were exercised or converted to common stock (see Note 8).

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1
Summary of Significant Accounting Policies, Continued

Other Comprehensive Income

The Comprehensive Income Topic of the Codification requires, among other things, the Company's pension liability adjustment, postretirement liability adjustment, unrealized gains or losses on foreign currency forward contracts and foreign currency translation adjustments to be included in other comprehensive income net of tax. Accumulated other comprehensive loss at July 30, 2011 consisted of \$25.0 million of cumulative pension liability adjustments, net of tax, and \$0.1 million of cumulative postretirement liability adjustments, net of tax, offset by a foreign currency translation adjustment of \$2.8 million.

Business Segments

The Segment Reporting Topic of the Codification requires that companies disclose "operating segments" based on the way management disaggregates the Company's operations for making internal operating decisions (see Note 10).

Derivative Instruments and Hedging Activities

The Derivatives and Hedging Topic of the Codification requires an entity to recognize all derivatives as either assets or liabilities in the Condensed Consolidated Balance Sheet and to measure those instruments at fair value. Under certain conditions, a derivative may be specifically designated as a fair value hedge or a cash flow hedge. The accounting for changes in the fair value of a derivative are recorded each period in current earnings or in other comprehensive income depending on the intended use of the derivative and the resulting designation. The Company has entered into a small amount of foreign currency forward exchange contracts in order to reduce exposure to foreign currency exchange rate fluctuations in connection with inventory purchase commitments for its Johnston & Murphy Group. Derivative instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged. The settlement terms of the forward contracts correspond with the expected payment terms for the merchandise inventories. As a result, there is no hedge ineffectiveness to be reflected in earnings.

The notional amount of such contracts outstanding at July 30, 2011, January 29, 2011 and July 31, 2010 were \$-0-, \$-0- and \$0.9 million, respectively. For the six months ended July 30, 2011, the Company recorded an unrealized gain on foreign currency forward contracts of \$0.1 million in accumulated other comprehensive loss, before taxes. The Company monitors the credit quality of the major national and regional financial institutions with which it enters into such contracts.

The Company estimates that the majority of net hedging gains related to forward exchange contracts will be reclassified from accumulated other comprehensive loss into earnings through lower cost of sales over the succeeding year.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 1
Summary of Significant Accounting Policies, Continued

New Accounting Principles

On July 30, 2011, the Company adopted the clarification and additional disclosure provisions of Financial Accounting Standards Board (“FASB”) Accounting Standards Update No. 2010-29, an update to the FASB Codification Business Combination Topic. This update, which is applicable to public entities, clarifies that required pro forma financial information should be presented with an assumption that any current period acquisition occurred as of the beginning of the comparable prior annual reporting period only. Additionally, this update expands the supplemental pro forma disclosures to include a description of the nature and amount of material, nonrecurring pro forma adjustments directly attributable to the business combination included in the reported pro forma sales and earnings. The adoption of this update did not have a significant impact on the Company’s results of operations or financial position.

In June 2011, the FASB issued Accounting Standards Update No. 2011-05, an update to the FASB Codification Comprehensive Income Topic, which amends the existing accounting standards related to the presentation of comprehensive income in a company’s financial statements. This update requires that all non-owner changes in shareholders’ equity be presented in either a single continuous statement of comprehensive income or in two separate but consecutive statements. In the two statement approach, the first statement would present total net earnings and its components followed consecutively by a second statement that should present total other comprehensive income, the components of other comprehensive income and the total of comprehensive income. Under either presentation alternative, reclassification adjustments and the effect of those adjustments on net earnings and other comprehensive income must be presented in the respective statement or statements, as applicable. This update becomes effective in periods beginning after December 15, 2011 and is required to be adopted retrospectively. Early adoption is permitted. The Company is currently evaluating which of the two presentation alternatives it will adopt, but it is not expected to have a significant impact on the Company’s results of operations or financial position.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 2

Acquisitions and Intangible Assets

Schuh Acquisition

On June 23, 2011, the Company, through its newly-formed, wholly-owned subsidiary Genesco (UK) Limited (“Genesco UK”), completed the acquisition of all the outstanding shares of Schuh Group Ltd. (“Schuh”) for a total purchase price of approximately £100 million, less £29.5 million outstanding under existing Schuh credit facilities, which remain in place, less a £1.9 million working capital adjustment plus £6.2 million net cash acquired with £5.0 million withheld until satisfaction of certain closing conditions. The Company financed the acquisition with borrowings under its existing credit facility and the balance from cash on hand. The purchase agreement also provides for deferred purchase price payments totaling £25 million, payable £15 million and £10 million on the third and fourth anniversaries of the closing, respectively, subject to the payees’ not having terminated their employment with Schuh under certain specified circumstances. This amount will be recorded as compensation expense and not reported as a component of the cost of the acquisition. During the three months and six months ended July 30, 2011, compensation expense related to the Schuh acquisition deferred purchase price obligation was \$1.4 million. This expense is included in the operating loss for the Schuh Group segment.

Headquartered in Scotland, Schuh is a specialty retailer of casual and athletic footwear sold through 59 retail stores in the United Kingdom and the Republic of Ireland and 16 concessions in Republic apparel stores as of July 30, 2011. The Company believes the acquisition will enhance its strategic development and prospects for growth and provide the Company with an established retail presence in the United Kingdom and improved insight into global fashion trends. The results of Schuh’s operations from the date of acquisition through July 30, 2011 of net sales of \$34.0 million and an operating loss of \$(0.1) million have been included in the Company’s Condensed Consolidated Financial Statements for the period ended July 30, 2011. During the three months and six months ended July 30, 2011, the Company expensed \$6.4 million and \$7.2 million, respectively, in costs related to the acquisition. These costs were recorded as selling and administrative expenses on the Condensed Consolidated Statements of Operations.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 2**Acquisitions and Intangible Assets, Continued**

The acquisition has been accounted for using the purchase method in accordance with the amended Business Combinations Topic of the Codification. Accordingly, the total purchase price has been allocated to the assets acquired and liabilities assumed based on their estimated fair values at acquisition as follows (amounts in thousands):

At June 23, 2011

| | |
|---|--------------------------|
| Cash | \$ 24,835 |
| Accounts Receivable | 4,923 |
| Inventories | 32,179 |
| Other current assets | 8,403 |
| Property and equipment | 31,143 |
| Unamortizable intangible assets (indefinite-lived trademarks) | 27,223 |
| Amortizable intangibles | 5,626 |
| Goodwill | 101,731 |
| Accounts payable | (16,196) |
| Other current liabilities | (27,033) |
| Long-term debt (includes current portion) | (62,562) |
| Other non-current liabilities | (14,268) |
| Net Assets Acquired | <u>\$ 116,004</u> |

The trademarks acquired include the concept names and are deemed to have an indefinite life. Finite-lived intangibles include a \$1.7 million customer list, a \$3.1 million asset to reflect the adjustment of acquired leases to market and a vendor contract of \$0.8 million. The weighted average amortization period for the asset to adjust acquired leases to market is 3.9 years. The weighted average amortization period for customer lists is 4.6 years.

The recorded amounts above are provisional and subject to change. Specifically, the following items are subject to change:

- Amounts for intangibles pending finalization of valuation efforts for acquired intangible assets.
- Amounts for income tax assets, receivables and liabilities pending receipt of Schuh's pre-acquisition tax information, which may change certain estimates and assumptions used.

Goodwill is calculated as the excess of the consideration transferred over the net assets recognized and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Specifically, the goodwill recorded as part of the acquisition of Schuh includes the expected purchasing synergies and other benefits that result from combining the Schuh business with the Company, improved insight into global fashion trends, any intangible assets that do not qualify for separate recognition and an acquired assembled workforce. The goodwill related to the Schuh acquisition is not deductible for tax purposes.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 2

Acquisitions and Intangible Assets, Continued

The following pro forma information presents the results of operations of the Company as if the Schuh acquisition had taken place at the beginning of Fiscal 2011 or January 31, 2010. Pro forma adjustments have been made to reflect additional interest expense from the \$89.0 million in debt associated with the acquisition, interest expense on the acquired debt, amortization of intangible assets and the related income tax effects. Pro forma earnings for the six months ended July 30, 2011 have been adjusted to exclude \$7.2 million of costs related to the acquisition.

| In thousands, except per share data | Six Months Ended - Pro forma July 30, 2011 | Six Months Ended - Pro forma July 31, 2010 |
|--|--|--|
| Net sales | \$ 1,044,373 | \$ 859,206 |
| Earnings from continuing operations | 16,284 | 2,204 |
| Earnings per share: | | |
| Basic | \$ 0.70 | \$ 0.09 |
| Diluted | \$ 0.69 | \$ 0.09 |

The pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the results of operations that would have occurred had the Schuh acquisition occurred at the beginning of Fiscal 2011.

Intangible Assets

Other intangibles by major classes were as follows:

| (In Thousands) | Leases | | Customer Lists | | Other* | | Total | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Jul. 30, 2011 | Jan. 29, 2011 | Jul. 30, 2011 | Jan 29, 2011 | Jul. 30, 2011 | Jan. 29, 2011 | Jul. 30, 2011 | Jan. 29, 2011 |
| Gross other intangibles | \$ 12,995 | \$ 9,837 | \$ 13,924 | \$ 12,206 | \$ 1,918 | \$ 1,100 | \$ 28,837 | \$ 23,143 |
| Accumulated amortization | (8,823) | (8,482) | (2,308) | (1,480) | (726) | (603) | (11,857) | (10,565) |
| Net Other Intangibles | \$ 4,172 | \$ 1,355 | \$ 11,616 | \$ 10,726 | \$ 1,192 | \$ 497 | \$ 16,980 | \$ 12,578 |

* Includes non-compete agreements, vendor contract and backlog.

The amortization of intangibles was \$1.0 million and \$0.5 million for the second quarter of Fiscal 2012 and 2011, respectively. The amortization of intangibles was \$1.9 million and \$0.7 million for the first six months of Fiscal 2012 and 2011, respectively. The amortization of intangibles will be \$4.5 million, \$4.1 million, \$3.1 million, \$2.2 million and \$1.6 million for Fiscal 2012, 2013, 2014, 2015 and 2016, respectively.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 3**Restructuring and Other Charges and Discontinued Operations**Restructuring and Other Charges

In accordance with Company policy, assets are determined to be impaired when the revised estimated future cash flows are insufficient to recover the carrying costs. Impairment charges represent the excess of the carrying value over the fair value of those assets.

Asset impairment charges are reflected as a reduction of the net carrying value of property and equipment, and in restructuring and other, net in the accompanying Condensed Consolidated Statements of Operations.

The Company recorded a pretax charge to earnings of \$0.4 million in the second quarter of Fiscal 2012, primarily for retail store asset impairments. The Company recorded a pretax charge to earnings of \$1.6 million in the first six months of Fiscal 2012, including \$1.1 million for retail store impairments, \$0.4 million for network intrusion expenses and \$0.1 million for other legal matters.

The Company recorded a pretax charge to earnings of \$2.0 million in the second quarter of Fiscal 2011, including \$1.9 million in retail store asset impairments and \$0.1 million for other legal matters. The Company recorded a pretax charge to earnings of \$4.4 million in the first six months of Fiscal 2011, including \$4.3 million in retail store asset impairments and \$0.1 million for other legal matters.

Discontinued Operations**Accrued Provision for Discontinued Operations**

| <u>In thousands</u> | <u>Facility Shutdown Costs</u> |
|---|--|
| Balance January 30, 2010 | \$ 15,414 |
| Additional provision Fiscal 2011 | 2,203 |
| Charges and adjustments, net | (2,582) |
| Balance January 29, 2011 | 15,035 |
| Additional provision Fiscal 2012 | 1,524 |
| Charges and adjustments, net | (2,888) |
| Balance July 30, 2011* | 13,671 |
| Current provision for discontinued operations | 9,308 |
| Total Noncurrent Provision for Discontinued Operations | \$ 4,363 |

* Includes a \$14.2 million environmental provision, including \$9.8 million in current provision for discontinued operations.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 4
Inventories

| <u>In thousands</u> | July 30, 2011 | January 29, 2011 |
|--------------------------|-------------------|---------------------|
| Raw materials | \$ 21,358 | \$ 11,952 |
| Goods in process | 1,269 | 338 |
| Wholesale finished goods | 48,329 | 47,866 |
| Retail merchandise | 403,995 | 299,580 |
| Total Inventories | \$ 474,951 | \$ 359,736 |

Note 5
Fair Value

The Fair Value Measurements and Disclosures Topic of the Codification defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles and expands disclosures about fair value measurements. This Topic defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. It also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1 — Quoted prices in active markets for identical assets or liabilities.

Level 2 — Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 5**Fair Value, Continued**

The following table presents the Company's assets and liabilities measured at fair value on a nonrecurring basis for the six month period ended July 30, 2011 aggregated by the level in the fair value hierarchy within which those measurements fall (in thousands):

| | Long-Lived Assets Held and Used | Level 1 | Level 2 | Level 3 | Total Losses |
|-------------------------------|------------------------------------|---------|---------|---------|-----------------|
| Measured as of April 30, 2011 | \$ 548 | \$ — | \$ — | \$ 548 | \$ 747 |
| Measured as of July 30, 2011 | \$ 189 | \$ — | \$ — | \$ 189 | \$ 313 |

In accordance with the Property, Plant and Equipment Topic of the Codification, the Company recorded \$0.3 million and \$1.1 million of impairment charges as a result of the fair value measurement of its long-lived assets held and used on a nonrecurring basis during the three months and six months ended July 30, 2011. These charges are reflected in restructuring and other, net on the Condensed Consolidated Statements of Operations.

The Company used a discounted cash flow model to estimate the fair value of these long-lived assets at July 30, 2011. Discount rate and growth rate assumptions are derived from current economic conditions, expectations of management and projected trends of current operating results. As a result, the Company has determined that the majority of the inputs used to value its long-lived assets held and used are unobservable inputs that fall within Level 3 of the fair value hierarchy.

Note 6**Long-Term Debt**

| In thousands | July 30, 2011 | January 29, 2011 |
|--|--------------------------|-----------------------------|
| Revolver borrowings | \$ 117,481 | \$ -0- |
| UK term loans | 47,038 | -0- |
| Total long-term debt | 164,519 | -0- |
| Current portion | 5,113 | -0- |
| Total Noncurrent Portion of Long-Term Debt | \$ 159,406 | \$ -0- |

Long-term debt maturing during each of the next five years ending July is \$5.1 million, \$5.7 million, \$5.7 million, \$6.0 million and \$142.0 million.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 6
Long-Term Debt, Continued

Credit Agreement:

On June 23, 2011, the Company entered into a First Amendment (the "Amendment") to the Second Amended and Restated Credit Agreement (the "Credit Facility") dated January 21, 2011 by and among the Company, certain subsidiaries of the Company party thereto, as other borrowers, the lenders party thereto and Bank of America, N.A., as administrative agent and collateral agent. The Amendment raised the aggregate principal amount on the credit facility to \$405.0 million from \$300.0 million. The Credit Facility was amended to permit the Schuh acquisition (see Note 2). The Credit Facility expires January 21, 2016.

Deferred financing costs incurred of \$2.9 million related to the Credit Facility were capitalized and are being amortized over five years. Deferred financing costs incurred of \$0.7 million related to the Amendment were also capitalized and are being amortized over five years. These costs are included in other non-current assets on the Consolidated Balance Sheets.

The Company had \$117.5 million revolver borrowings outstanding under the Credit Facility at July 30, 2011 and \$47.0 million in term loans outstanding under the U.K. Credit Facility (described below). The Company had outstanding letters of credit of \$10.2 million under the Credit Facility at July 30, 2011. These letters of credit support product purchases and lease and insurance indemnifications.

The material terms of the Credit Facility, as amended, are as follows:

Availability

The amended Credit Facility is a revolving credit facility in the aggregate principal amount of \$405.0 million, with a \$40.0 million swingline loan sublimit, a \$70.0 million sublimit for the issuance of standby letters of credit, a Canadian sub-facility of up to \$8.0 million and a Tranche A-1 sublimit of up to \$30.0 million. The facility has a five-year term. Any swingline loans and any letters of credit and borrowings under the Canadian facility will reduce the availability under the Credit Facility on a dollar-for-dollar basis. In addition, the Company has an option to increase the availability under the Credit Facility by up to \$75.0 million subject to, among other things, the receipt of commitments for the increased amount. The aggregate amount of the loans made and letters of credit issued under the Credit Facility shall at no time exceed the lesser of the facility amount (\$405.0 million or, if increased at the Company's option, subject to the receipt of commitments for the increased amount, up to \$480.0 million including the A-1 Tranche) or the "Borrowing Base", which generally is based on 90% of eligible inventory plus 85% of eligible wholesale receivables (50% of eligible wholesale receivables of the Lids Team Sports business) plus 90% of eligible credit card and debit card receivables less applicable reserves. The A-1 Tranche provides for an additional 10% availability of eligible inventory (declining to a 7.5% advance rate after one year and then to a 5% advance rate after two years) plus an additional 5% availability of eligible wholesale receivables (other than wholesale receivables of the Lids Team Sports business) (declining to a 2.5% advance rate after one year and then 0.0% after two years) plus an additional 5% of eligible credit card and debit card receivables less applicable reserves.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 6
Long-Term Debt, Continued

Collateral

The loans and other obligations under the Credit Facility are secured by a perfected first priority lien and security interest in all tangible and intangible assets and excludes real estate and leaseholds of the Company and certain subsidiaries of the Company. In addition, with the amendment to the Credit Facility, the Company pledged 65% of its interest in Genesco (UK) Limited.

Interest and Fees

The Company's borrowings under the Credit Facility and the A-1 Tranche bear interest at varying rates that, at the Company's option, can be based on:
Domestic Facility

(a) LIBOR plus the applicable margin (as defined and based on average Excess Availability during the prior quarter or (b) the applicable margin plus the higher of (i) the Bank of America prime rate, (ii) the federal funds rate plus 0.50% or (iii) LIBOR for an interest period of thirty days plus 1.0%

Canadian Sub-Facility

(a) For loans made in Canadian dollars, the bankers' acceptances ("BA") rate plus the applicable margin or (b) the Canadian Prime Rate (defined as the highest of the (i) Bank of America Canadian Prime Rate, (ii) 0.50% plus the Bank of America (Canadian) overnight rate, and (iii) 1.0% plus the BA rate for a 30 day interest period) plus the applicable margin for loans made in U.S. dollars, LIBOR plus the applicable margin or the U.S. Index Rate (defined as the highest of the (i) Bank of America (Canada branch) U.S. dollar base rate, (ii) the Federal Funds rate plus 0.50%, and (iii) LIBOR for an interest period of thirty days plus 1.0%) plus the applicable margin.

The initial applicable margin for base rate loans and U.S. Index rate loans is 1.50% (3.00% for Tranche A-1 loans), and the initial applicable margin for LIBOR loans and BA equivalent loans is 2.50% (4.00% for Tranche A-1 loans). Thereafter, the applicable margin will be subject to adjustment based on "Excess Availability" for the prior quarter. The term "Excess Availability" means, as of any given date, the excess (if any) of the Loan Cap (being the lesser of the total commitments and the Borrowing Base) over the outstanding credit extensions under the Credit Facility.

Interest on the Company's borrowings is payable monthly in arrears for base rate loans and U.S. Index rate loans and at the end of each interest rate period (but not less often than quarterly) for LIBOR loans and BA equivalent loans.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 6
Long-Term Debt, Continued

The Company is also required to pay a commitment fee on the actual daily unused portions of the Credit Facility at a rate of (i) 0.50% per annum if less than 50% of the Credit Facility has been utilized on average during the immediately preceding fiscal quarter or (ii) 0.375% per annum if 50% or more of the Credit Facility has been utilized during such fiscal quarter.

Certain Covenants

The Company is not required to comply with any financial covenants unless Excess Availability is less than the greater of \$27.5 million or 12.5% of the Loan Cap. If and during such time as Excess Availability is less than the greater of \$27.5 million or 12.5% of the Loan Cap, the Credit Facility requires the Company to meet a minimum fixed charge coverage ratio of (a) an amount equal to consolidated EBITDA less capital expenditures and taxes paid in cash, in each case for such period, to (b) fixed charges for such period, of not less than 1.0:1.0.

In addition, the Credit Facility contains certain covenants that, among other things, restrict additional indebtedness, liens and encumbrances, loans and investments, acquisitions, dividends and other restricted payments, transactions with affiliates, asset dispositions, mergers and consolidations, prepayments or material amendments of other indebtedness and other matters customarily restricted in such agreements. The Amendment permits the Company to incur up to \$250.0 million of senior debt provided that certain terms and conditions are met.

Cash Dominion

The Credit Facility also contains cash dominion provisions that apply in the event that the Company's Excess Availability is less than the greater of \$35.0 million or 15% of the Loan Cap or there is an event of default under the Credit Facility.

Events of Default

The Credit Facility contains customary events of default, including, without limitation, payment defaults, breaches of representations and warranties, covenant defaults, cross-defaults to certain other material indebtedness in excess of specified amounts and to agreements which would have a material adverse effect if breached, certain events of bankruptcy and insolvency, certain ERISA events, judgments in excess of specified amounts and change in control.

Certain of the lenders under the Credit Facility or their affiliates have provided, and may in the future provide, certain commercial banking, financial advisory, and investment banking services in the ordinary course of business for the Company, its subsidiaries and certain of its affiliates, for which they receive customary fees and commissions.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 6
Long-Term Debt, Continued

U.K. Credit Facility

In connection with the Schuh acquisition, Schuh entered into an amended and restated Senior Term Facilities Agreement and Working Capital Facility Letter (collectively, the “UK Credit Facility”) which provides for terms loans of up to £29.5 million (a £15.5 million A term loan and £14.0 million B term loan) and a working capital facility of £5.0 million. The A term loan bears interest at LIBOR plus 2.50% per annum. The B term loan bears interest at LIBOR plus 3.75% per annum. The working capital facility bears interest at the Base Rate (as defined) plus 2.25% per annum.

The UK Credit Facility contains certain covenants at the Schuh level including a minimum interest coverage covenant initially set at 4.25x and increasing to 4.50x in January 2012 and thereafter, a maximum leverage covenant initially set at 2.75x declining over time at various rates to 2.25x beginning in July 2012 and a minimum cash flow coverage of 1.10x. The Company was in compliance with all the covenants at July 30, 2011.

The UK Credit Facility is secured by a pledge of all the assets of Schuh and its subsidiaries.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 7**Defined Benefit Pension Plans and Other Benefit Plans****Components of Net Periodic Benefit Cost**

| In thousands | Pension Benefits | | Other Benefits | |
|----------------------------------|---------------------------|------------------|---------------------------|------------------|
| | Three Months Ended | | Three Months Ended | |
| | July 30, 2011 | July 31, 2010 | July 30, 2011 | July 31, 2010 |
| Service cost | \$ 63 | \$ 62 | \$ 42 | \$ 38 |
| Interest cost | 1,400 | 1,471 | 43 | 40 |
| Expected return on plan assets | (1,952) | (2,021) | -0- | -0- |
| Amortization: | | | | |
| Prior service cost | 1 | 1 | -0- | -0- |
| Losses | 1,162 | 1,035 | 20 | 13 |
| Net amortization | 1,163 | 1,036 | 20 | 13 |
| Net Periodic Benefit Cost | \$ 674 | \$ 548 | \$ 105 | \$ 91 |

| In thousands | Pension Benefits | | Other Benefits | |
|----------------------------------|-------------------------|------------------|-------------------------|------------------|
| | Six Months Ended | | Six Months Ended | |
| | July 30, 2011 | July 31, 2010 | July 30, 2011 | July 31, 2010 |
| Service cost | \$ 126 | \$ 125 | \$ 84 | \$ 76 |
| Interest cost | 2,798 | 2,955 | 86 | 80 |
| Expected return on plan assets | (3,904) | (4,046) | -0- | -0- |
| Amortization: | | | | |
| Prior service cost | 2 | 2 | -0- | -0- |
| Losses | 2,403 | 2,165 | 40 | 27 |
| Net amortization | 2,405 | 2,167 | 40 | 27 |
| Net Periodic Benefit Cost | \$ 1,425 | \$ 1,201 | \$ 210 | \$ 183 |

While there was no cash requirement for the Plan in 2011, the Company made a \$0.3 million contribution to the Plan in February 2011.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 8
Earnings Per Share

| (In thousands, except per share amounts) | For the Three Months Ended July 30, 2011 | | | For the Three Months Ended July 31, 2010 | | |
|---|---|-------------------------|---------------------|---|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per-Share Amount | Income (Numerator) | Shares (Denominator) | Per-Share Amount |
| Earnings (loss) from continuing operations | \$ 350 | | | \$ (2,396) | | |
| Less: Preferred stock dividends | (49) | | | (49) | | |
| Basic EPS from continuing operations | | | | | | |
| Income (loss) available to common shareholders | 301 | 23,126 | <u>\$.01</u> | (2,445) | 23,480 | <u>\$ (.10)</u> |
| Effect of Dilutive Securities from continuing operations | | | | | | |
| Options | | 460 | | | -0- | |
| Convertible preferred stock ⁽¹⁾ | -0- | -0- | | -0- | -0- | |
| Employees' preferred stock ⁽²⁾ | | 49 | | | -0- | |
| Diluted EPS | | | | | | |
| Income (loss) available to common shareholders plus assumed conversions | \$ 301 | 23,635 | \$.01 | \$ (2,445) | 23,480 | \$ (.10) |

- (1) The amount of the dividend on the convertible preferred stock per common share obtainable on conversion of the convertible preferred stock was higher than basic earnings per share for all periods presented. Therefore, conversion of the convertible preferred stock was not reflected in diluted earnings per share because it would have been antidilutive. The shares convertible to common stock for Series 1, 3 and 4 preferred stock would have been 27,913, 25,606 and 5,423, respectively, as of July 30, 2011.
- (2) The Company's Employees' Subordinated Convertible Preferred Stock is convertible one for one to the Company's common stock. Because there are no dividends paid on this stock, these shares are assumed to be converted for the three months ended July 30, 2011. Due to the loss from continuing operations for the three months ended July 31, 2010, these shares are not assumed to be converted.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 8
Earnings Per Share, Continued

| (In thousands, except per share amounts) | For the Six Months Ended July 30, 2011 | | | For the Six Months Ended July 31, 2010 | | |
|--|---|-------------------------|---------------------|---|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per-Share Amount | Income (Numerator) | Shares (Denominator) | Per-Share Amount |
| Earnings from continuing operations | \$ 15,325 | | | \$ 6,167 | | |
| Less: Preferred stock dividends | (98) | | | (98) | | |
| Basic EPS from continuing operations | | | | | | |
| Income available to common shareholders | 15,227 | 23,033 | \$.66 | 6,069 | 23,471 | \$.26 |
| Effect of Dilutive Securities from continuing operations | | | | | | |
| Options | | 506 | | | 381 | |
| Convertible preferred stock(1) | -0- | -0- | | -0- | -0- | |
| Employees' preferred stock(2) | | 49 | | | 50 | |
| Diluted EPS | | | | | | |
| Income available to common shareholders plus assumed conversions | \$ 15,227 | 23,588 | \$.65 | \$ 6,069 | 23,902 | \$.25 |

- (1) The amount of the dividend on the convertible preferred stock per common share obtainable on conversion of the convertible preferred stock was higher than basic earnings per share for all periods presented. Therefore, conversion of the convertible preferred stock was not reflected in diluted earnings per share, because it would have been antidilutive. The shares convertible to common stock for Series 1, 3 and 4 preferred stock would have been 27,913, 25,606 and 5,423, respectively, as of July 30, 2011.
- (2) The Company's Employees' Subordinated Convertible Preferred Stock is convertible one for one to the Company's common stock. Because there are no dividends paid on this stock, these shares are assumed to be converted for the six months ended July 30, 2011 and July 31, 2010.

The Company did not repurchase any shares during the six months ended July 30, 2011. The Company repurchased 408,400 shares during the six months ended July 31, 2010.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 9

Legal Proceedings

Environmental Matters

New York State Environmental Matters

In August 1997, the New York State Department of Environmental Conservation (“NYSDEC”) and the Company entered into a consent order whereby the Company assumed responsibility for conducting a remedial investigation and feasibility study (“RIFS”) and implementing an interim remedial measure (“IRM”) with regard to the site of a knitting mill operated by a former subsidiary of the Company from 1965 to 1969. The Company undertook the IRM and RIFS voluntarily, without admitting liability or accepting responsibility for any future remediation of the site. The Company has completed the IRM and the RIFS. In the course of preparing the RIFS, the Company identified remedial alternatives with estimated undiscounted costs ranging from \$-0- to \$24.0 million, excluding amounts previously expended or provided for by the Company. The United States Environmental Protection Agency (“EPA”), which has assumed primary regulatory responsibility for the site from NYSDEC, issued a Record of Decision in September 2007. The Record of Decision requires a remedy of a combination of groundwater extraction and treatment and in-site chemical oxidation at an estimated worth of approximately \$10.7 million.

In July 2009, the Company agreed to a Consent Order with the EPA requiring the Company to perform certain remediation actions, operations, maintenance and monitoring at the site. In September 2009, a Consent Judgment embodying the Consent Order was filed in the U.S. District Court for the Eastern District of New York.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 9
Legal Proceedings, Continued

The Village of Garden City, New York, has asserted that the Company is liable for the costs associated with enhanced treatment required by the impact of the groundwater plume from the site on two public water supply wells, including historical costs ranging from approximately \$1.8 million to in excess of \$2.5 million, and future operation and maintenance costs which the Village estimates at \$126,400 annually while the enhanced treatment continues. On December 14, 2007, the Village filed a complaint against the Company and the owner of the property under the Resource Conservation and Recovery Act (“RCRA”), the Safe Drinking Water Act, and the Comprehensive Environmental Response, Compensation and Liability Act (“CERCLA”) as well as a number of state law theories in the U.S. District Court for the Eastern District of New York, seeking an injunction requiring the defendants to remediate contamination from the site and to establish their liability for future costs that may be incurred in connection with it, which the complaint alleges could exceed \$41 million over a 70-year period. The Company has not verified the estimates of either historic or future costs asserted by the Village, but believes that an estimate of future costs based on a 70-year remediation period is unreasonable given the expected remedial period reflected in the EPA’s Record of Decision. On May 23, 2008, the Company filed a motion to dismiss the Village’s complaint on grounds including applicable statutes of limitation and preemption of certain claims by the NYSDEC’s and the EPA’s diligent prosecution of remediation. On January 27, 2009, the Court granted the motion to dismiss all counts of the plaintiff’s complaint except for the CERCLA claim and a state law claim for indemnity for costs incurred after November 27, 2000. On September 23, 2009, on a motion for reconsideration by the Village, the Court reinstated the claims for injunctive relief under RCRA and for equitable relief under certain of the state law theories. The Company intends to continue to defend the action.

In December 2005, the EPA notified the Company that it considers the Company a potentially responsible party (“PRP”) with respect to contamination at two Superfund sites in upstate New York. The sites were used as landfills for process wastes generated by a glue manufacturer, which acquired tannery wastes from several tanners, allegedly including the Company’s Whitehall tannery, for use as raw materials in the gluemaking process. The Company has no records indicating that it ever provided raw materials to the gluemaking operation and has not been able to establish whether the EPA’s substantive allegations are accurate. The Company, together with other tannery PRPs, has entered into cost sharing agreements and Consent Decrees with the EPA with respect to both sites. Based upon the current estimates of the cost of remediation, the Company’s share is expected to be less than \$250,000 in total for the two sites. While there is no assurance that the Company’s share of the actual cost of remediation will not exceed the estimate, the Company does not presently expect that its aggregate exposure with respect to these two landfill sites will have a material adverse effect on its financial condition or results of operations.

Whitehall Environmental Matters

The Company has performed sampling and analysis of soil, sediments, surface water, groundwater and waste management areas at the Company’s former Volunteer Leather Company facility in Whitehall, Michigan.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 9
Legal Proceedings, Continued

In October 2010, the Company and the Michigan Department of Natural Resources and Environment entered into a Consent Decree providing for implementation of a remedial Work Plan for the facility site designed to bring the site into compliance with applicable regulatory standards. The Company estimates the remaining cost of implementing the Work Plan at approximately \$1.5 million. There can be no assurance that remediation costs will not exceed the estimate.

Accrual for Environmental Contingencies

Related to all outstanding environmental contingencies, the Company had accrued \$14.2 million as of July 30, 2011, \$15.5 million as of January 29, 2011 and \$16.7 million as of July 31, 2010. All such provisions reflect the Company's estimates of the most likely cost (undiscounted, including both current and noncurrent portions) of resolving the contingencies, based on facts and circumstances as of the time they were made. There is no assurance that relevant facts and circumstances will not change, necessitating future changes to the provisions. Such contingent liabilities are included in the liability arising from provision for discontinued operations on the accompanying Condensed Consolidated Balance Sheets. The Company has made pretax accruals for certain of these contingencies, including approximately \$1.2 million reflected in each of the second quarters of Fiscal 2012 and 2011, and \$1.6 million for each of the first six months of Fiscal 2012 and 2011. These charges are included in provision for discontinued operations, net in the Condensed Consolidated Statements of Operations.

California Actions

On March 3, 2011, there was filed in the U.S. District Court for the Eastern District of California a putative class action styled *Fraser v. Genesco Inc.* On March 4, 2011, there was filed in the Superior Court of California for the County of San Francisco a putative class action styled *Pabst v. Genesco Inc. et al.* The Pabst action was removed to the U.S. District Court for the Northern District of California on April 1, 2011. Both complaints allege that the Company's retail stores in California violated the California Song-Beverly Credit Card Act of 1971 and other California law through customer information collection practices, and both seek civil penalties, damages, restitution, injunctive and declaratory relief, attorneys' fees, and other relief. The Company disputes the material allegations and has filed motions to dismiss and strike both complaints, and to consolidate the actions in the Northern District of California.

On June 22, 2011, the Company removed to the U.S. District Court for the Eastern District of California *Overton v. Hat World, Inc.*, a putative class action against its subsidiary, Hat World, Inc., alleging various violations of the California Labor Code, including failure to comply with certain itemized wage statement requirements, failure to reimburse expenses, forced patronization, and failure to provide adequate seats to employees. The plaintiff seeks injunctive relief, reimbursement of allegedly unpaid business expenses, statutory penalties, restitution, interest, and attorney fees. The Company intends to defend the action.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 9
Legal Proceedings, Continued

Other Matters

On December 10, 2010, the Company announced that it had suffered a criminal intrusion into the portion of its computer network that processes payments for transactions in certain of its retail stores. Visa, Inc. imposed penalty assessments totaling \$10,000 on the Company's credit and debit card processors based upon alleged violations of certain Visa International Operating Regulations, and has indicated that it may assert additional claims in connection with the intrusion. The Company disputes the basis of such claims. There can be no assurance that additional claims related to the intrusion will not be asserted in the future, or that such claims will not be material.

In addition to the matters specifically described in this footnote, the Company is a party to other legal and regulatory proceedings and claims arising in the ordinary course of its business. While management does not believe that the Company's liability with respect to any of these other matters is likely to have a material effect on its financial position or results of operations, legal proceedings are subject to inherent uncertainties and unfavorable rulings could have a material adverse impact on the Company's business and results of operations.

Note 10
Business Segment Information

The Company operates six reportable business segments (not including corporate): (i) Journeys Group, comprised of the Journeys, Journeys Kidz and Shi by Journeys retail footwear chains, catalog and e-commerce operations; (ii) Underground Station Group, comprised of the Underground Station retail footwear chain and e-commerce operations; (iii) Schuh Group, acquired in June 2011, comprised of the Schuh retail footwear chain and e-commerce operations; (iv) Lids Sports Group, comprised primarily of the Lids, Hat World and Hat Shack retail headwear stores, the Lids Locker Room and Lids Clubhouse fan shops (operated under various trade names), the Lids Team Sports business and certain e-commerce operations; (v) Johnston & Murphy Group, comprised of Johnston & Murphy retail operations, catalog and e-commerce operations and wholesale distribution; and (vi) Licensed Brands, comprised primarily of Dockers® Footwear, sourced and marketed under a license from Levi Strauss & Company.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies.

The Company's reportable segments are based on the way management organizes the segments in order to make operating decisions and assess performance along types of products sold. Journeys Group, Underground Station Group, Schuh Group and Lids Sports Group sell primarily branded products from other companies while Johnston & Murphy Group and Licensed Brands sell primarily the Company's owned and licensed brands.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 10
Business Segment Information, Continued

Corporate assets include cash, prepaid rent expense, prepaid income taxes, deferred income taxes, deferred note expense and corporate fixed assets. The Company charges allocated retail costs of distribution to each segment. The Company does not allocate certain costs to each segment in order to make decisions and assess performance. These costs include corporate overhead, interest expense, interest income, restructuring charges and other, including major litigation.

| Three Months Ended July 30, 2011 In thousands | Journeys Group | Underground Station Group | Schuh Group | Lids Sports Group | Johnston & Murphy Group | Licensed Brands | Corporate & Other | Consolidated |
|---|-------------------|---------------------------------|------------------|-------------------------|-------------------------------|--------------------|----------------------|-------------------|
| Sales | \$ 177,267 | \$ 17,426 | \$ 33,973 | \$ 177,556 | \$ 45,571 | \$ 18,627 | \$ 313 | \$ 470,733 |
| Intercompany sales | -0- | -0- | -0- | (33) | -0- | (109) | -0- | (142) |
| Net sales to external customers | \$ 177,267 | \$ 17,426 | \$ 33,973 | \$ 177,523 | \$ 45,571 | \$ 18,518 | \$ 313 | \$ 470,591 |
| Segment operating income (loss) | \$ (974) | \$ (2,901) | \$ (77) | \$ 18,106 | \$ 2,155 | \$ 994 | \$ (15,305) | \$ 1,998 |
| Restructuring and other* | -0- | -0- | -0- | -0- | -0- | -0- | (347) | (347) |
| Earnings (loss) from operations | (974) | (2,901) | (77) | 18,106 | 2,155 | 994 | (15,652) | 1,651 |
| Interest expense | -0- | -0- | -0- | -0- | -0- | -0- | (1,097) | (1,097) |
| Interest income | -0- | -0- | -0- | -0- | -0- | -0- | 16 | 16 |
| Earnings (loss) from continuing operations before income taxes | \$ (974) | \$ (2,901) | \$ (77) | \$ 18,106 | \$ 2,155 | \$ 994 | \$ (16,733) | \$ 570 |
| Total assets** | \$ 279,540 | \$ 28,256 | \$ 208,725 | \$ 478,455 | \$ 77,038 | \$ 31,963 | \$ 156,904 | \$ 1,260,881 |
| Depreciation and amortization | 4,703 | 454 | 936 | 5,409 | 877 | 67 | 556 | 13,002 |
| Capital expenditures | 3,125 | 77 | 982 | 7,115 | 758 | 271 | 1,288 | 13,616 |

* Restructuring and other includes a \$0.4 million charge for asset impairments, of which \$0.2 million is in the Lids Sports Group, \$0.1 million in the Journeys Group and \$0.1 million in the Underground Station Group.

** Total assets for the Lids Sports Group, Schuh Group and Licensed Brands include \$155.4 million, \$103.0 million and \$0.8 million of goodwill, respectively.

| Three Months Ended July 31, 2010 In thousands | Journeys Group | Underground Station Group | Lids Sports Group | Johnston & Murphy Group | Licensed Brands | Corporate & Other | Consolidated |
|---|-------------------|---------------------------------|----------------------|-------------------------------|--------------------|----------------------|-------------------|
| Sales | \$ 152,967 | \$ 17,144 | \$ 132,582 | \$ 39,066 | \$ 21,560 | \$ 382 | \$ 363,701 |
| Intercompany sales | -0- | -0- | -0- | (1) | (46) | -0- | (47) |
| Net sales to external customers | \$ 152,967 | \$ 17,144 | \$ 132,582 | \$ 39,065 | \$ 21,514 | \$ 382 | \$ 363,654 |
| Segment operating income (loss) | \$ (5,138) | \$ (3,576) | \$ 11,522 | \$ (135) | \$ 2,140 | \$ (6,234) | \$ (1,421) |
| Restructuring and other* | -0- | -0- | -0- | -0- | -0- | (2,001) | (2,001) |
| Earnings (loss) from operations | (5,138) | (3,576) | 11,522 | (135) | 2,140 | (8,235) | (3,422) |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (231) | (231) |
| Interest income | -0- | -0- | -0- | -0- | -0- | 4 | 4 |
| Earnings (loss) from continuing operations before income taxes | \$ (5,138) | \$ (3,576) | \$ 11,522 | \$ (135) | \$ 2,140 | \$ (8,462) | \$ (3,649) |
| Total assets** | \$ 290,364 | \$ 28,074 | \$ 379,924 | \$ 65,809 | \$ 28,185 | \$ 137,178 | \$ 929,534 |
| Depreciation and amortization | 5,201 | 557 | 4,422 | 941 | 40 | 464 | 11,625 |
| Capital expenditures | 1,173 | 179 | 2,947 | 687 | 8 | 326 | 5,320 |

* Restructuring and other includes a \$1.9 million charge for asset impairments, of which \$1.1 million is in the Journeys Group, \$0.5 million in the Lids Sports Group and \$0.3 million in the Underground Station Group.

** Total assets for the Lids Sports Group include \$126.6 million of goodwill.

**Genesco Inc.
and Subsidiaries**
Notes to Condensed Consolidated Financial Statements

Note 10
Business Segment Information, Continued

| Six Months Ended July 30, 2011 In thousands | Journeys Group | Underground Station Group | Schuh Group | Lids Sports Group | Johnston & Murphy Group | Licensed Brands | Corporate & Other | Consolidated |
|---|-------------------|---------------------------------|------------------|-------------------------|-------------------------------|--------------------|----------------------|-------------------|
| Sales | \$ 385,981 | \$ 43,229 | \$ 33,973 | \$ 347,258 | \$ 93,622 | \$ 47,643 | \$ 621 | \$ 952,327 |
| Intercompany sales | -0- | -0- | -0- | (59) | -0- | (175) | -0- | (234) |
| Net sales to external customers | \$ 385,981 | \$ 43,229 | \$ 33,973 | \$ 347,199 | \$ 93,622 | \$ 47,468 | \$ 621 | \$ 952,093 |
| Segment operating income (loss) | \$ 15,337 | \$ (1,754) | \$ (77) | \$ 32,110 | \$ 5,050 | \$ 4,298 | \$ (26,197) | \$ 28,767 |
| Restructuring and other* | -0- | -0- | -0- | -0- | -0- | -0- | (1,591) | (1,591) |
| Earnings (loss) from operations | 15,337 | (1,754) | (77) | 32,110 | 5,050 | 4,298 | (27,788) | 27,176 |
| Interest expense | -0- | -0- | -0- | -0- | -0- | -0- | (1,613) | (1,613) |
| Interest income | -0- | -0- | -0- | -0- | -0- | -0- | 18 | 18 |
| Earnings (loss) from continuing operations before income taxes | \$ 15,337 | \$ (1,754) | \$ (77) | \$ 32,110 | \$ 5,050 | \$ 4,298 | \$ (29,383) | \$ 25,581 |
| Total assets** | \$ 279,540 | \$ 28,256 | \$ 208,725 | \$ 478,455 | \$ 77,038 | \$ 31,963 | \$ 156,904 | \$ 1,260,881 |
| Depreciation and amortization | 9,491 | 948 | 936 | 10,857 | 1,774 | 133 | 1,065 | 25,204 |
| Capital expenditures | 5,190 | 85 | 982 | 13,529 | 1,165 | 475 | 1,787 | 23,213 |

* Restructuring and other includes a \$1.1 million charge for asset impairments, of which \$0.5 million is in the Journeys Group, \$0.3 million in the Lids Sports Group, \$0.2 million in the Johnston & Murphy Group and \$0.1 million in the Underground Station Group.

** Total assets for the Lids Sports Group, Schuh Group and Licensed Brands include \$155.4 million, \$103.0 million and \$0.8 million of goodwill, respectively.

| Six Months Ended July 31, 2010 In thousands | Journeys Group | Underground Station Group | Lids Sports Group | Johnston & Murphy Group | Licensed Brands | Corporate & Other | Consolidated |
|---|-------------------|---------------------------------|----------------------|-------------------------------|--------------------|----------------------|-------------------|
| Sales | \$ 334,858 | \$ 43,217 | \$ 252,570 | \$ 83,603 | \$ 49,749 | \$ 604 | \$ 764,601 |
| Intercompany sales | -0- | -0- | -0- | (1) | (93) | -0- | (94) |
| Net sales to external customers | \$ 334,858 | \$ 43,217 | \$ 252,570 | \$ 83,602 | \$ 49,656 | \$ 604 | \$ 764,507 |
| Segment operating income (loss) | \$ 3,287 | \$ (2,927) | \$ 20,936 | \$ 1,924 | \$ 6,672 | \$ (14,319) | \$ 15,573 |
| Restructuring and other* | -0- | -0- | -0- | -0- | -0- | (4,444) | (4,444) |
| Earnings (loss) from operations | 3,287 | (2,927) | 20,936 | 1,924 | 6,672 | (18,763) | 11,129 |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (467) | (467) |
| Interest income | -0- | -0- | -0- | -0- | -0- | 5 | 5 |
| Earnings (loss) from continuing operations before income taxes | \$ 3,287 | \$ (2,927) | \$ 20,936 | \$ 1,924 | \$ 6,672 | \$ (19,225) | \$ 10,667 |
| Total assets** | \$ 290,364 | \$ 28,074 | \$ 379,924 | \$ 65,809 | \$ 28,185 | \$ 137,178 | \$ 929,534 |
| Depreciation and amortization | 10,697 | 1,146 | 8,653 | 1,898 | 82 | 1,042 | 23,518 |
| Capital expenditures | 2,847 | 183 | 7,288 | 1,062 | 20 | 460 | 11,860 |

* Restructuring and other includes a \$4.3 million charge for asset impairments, of which \$2.6 million is in the Journeys Group, \$0.8 million in the Lids Sports Group, \$0.6 million in the Underground Station Group and \$0.3 million in the Johnston & Murphy Group.

** Total assets for the Lids Sports Group include \$126.6 million of goodwill.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements

This discussion and the notes to the Condensed Consolidated Financial Statements include certain forward-looking statements, including those regarding the performance outlook for the Company and its individual businesses and all other statements not addressing solely historical facts or present conditions. Actual results could differ materially from those reflected by the forward-looking statements in this discussion, in the notes to the Condensed Consolidated Financial Statements, and in other disclosures, including those regarding the Company's performance outlook for Fiscal 2012 and beyond.

A number of factors may adversely affect the outlook reflected in forward looking statements and the Company's future results, liquidity, capital resources or prospects. These factors (some of which are beyond the Company's control) include:

- The costs of responding to and liability in connection with the network intrusion described under "Significant Developments-Network Intrusion" including any claims or litigation resulting therefrom.
- Adjustments to estimates reflected in forward-looking statements, including the amount of required accruals related to the bonus potentially payable to members of Schuh management in four years on the achievement of certain performance objectives, and the timing and amount of non-cash asset impairments.
- Weakness in the consumer economy in the Company's markets.
- Competition in the Company's markets.
- Inability of customers to obtain credit.
- Fashion trends that affect the sales or product margins of the Company's retail product offerings.
- Changes in buying patterns by significant wholesale customers.
- Bankruptcies or deterioration in the financial condition of significant wholesale customers, limiting their ability to buy or pay for merchandise offered by the Company.
- Disruptions in product supply or distribution.
- Unfavorable trends in fuel costs, foreign exchange rates, foreign labor and material costs and other factors affecting the cost of products.
- The Company's ability to continue to complete and integrate acquisitions, expand its business and diversify its product base.
- Changes in the timing of holidays or in the onset of seasonal weather affecting period-to-period sales comparisons.
- The Company's ability to build, open, staff and support additional retail stores and to renew leases in existing stores and maintain reductions in occupancy costs achieved in recent lease negotiations, and to conduct required remodeling or refurbishment on schedule and at expected expense levels.
- Deterioration in the performance of individual businesses or of the Company's market value relative to its book value, resulting in impairments of fixed assets or intangible assets or other adverse financial consequences.
- Unexpected changes to the market for the Company's shares.
- Variations from expected pension-related charges caused by conditions in the financial markets.

[Table of Contents](#)

- The outcome of litigation, investigations and environmental matters involving the Company, including but not limited to the matters discussed in Note 9 to the Condensed Consolidated Financial Statements.

Overview

Description of Business

The Company's business includes the design and sourcing, marketing and distribution of footwear and accessories through retail stores, including Journeys®, Journeys Kidz®, Shi by Journeys®, Johnston & Murphy®, and Underground Station® in the U.S., Puerto Rico and Canada and through the newly acquired Schuh® stores in the United Kingdom and the Republic of Ireland, and through e-commerce websites, and at wholesale, primarily under the Company's Johnston & Murphy brand and the Dockers® brand and other brands that the Company licenses for men's footwear. The Company's wholesale footwear brands are distributed to more than 975 retail accounts in the United States, including a number of leading department, discount, and specialty stores. The Company's business also includes Lids Sports, which operates (i) headwear and accessory stores under the Lids® name and other names in the U.S., Puerto Rico and Canada, (ii) the Lids Locker Room business, consisting of sports-oriented fan shops featuring a broad array of licensed merchandise such as apparel, hats and accessories, sports decor and novelty products, (iii) the Lids Clubhouse business, consisting of single team fan shops, (iv) e-commerce business and (v) an athletic team dealer business operating as Lids Team Sports. Including both the footwear businesses and the Lids Sports business, at July 30, 2011, the Company operated 2,380 retail stores in the U.S., Puerto Rico, Canada, the United Kingdom and the Republic of Ireland.

The Company operates six reportable business segments (not including corporate): (i) Journeys Group, comprised of the Journeys, Journeys Kidz and Shi by Journeys retail footwear chains, catalog and e-commerce operations; (ii) Underground Station Group, comprised of the Underground Station retail footwear chain and e-commerce operations; (iii) Schuh Group, acquired in June 2011, comprised of the Schuh retail footwear chain and e-commerce operations; (iv) Lids Sports Group, comprised as described in the preceding paragraph; (v) Johnston & Murphy Group, comprised of Johnston & Murphy retail operations, catalog and e-commerce operations and wholesale distribution; and (vi) Licensed Brands, comprised primarily of Dockers® Footwear, sourced and marketed under a license from Levi Strauss & Company.

The Journeys retail footwear stores sell footwear and accessories primarily for 13 to 22 year old men and women. The stores average approximately 1,950 square feet. The Journeys Kidz retail footwear stores sell footwear primarily for younger children, ages five to 12. These stores average approximately 1,425 square feet. Shi by Journeys retail footwear stores sell footwear and accessories to fashion-conscious women in their early 20's to mid 30's. These stores average approximately 2,150 square feet. The Journeys Group stores are primarily in malls and factory outlet centers throughout the United States, Puerto Rico and Canada. Journeys also sells footwear and accessories through a direct-to-consumer catalog and e-commerce operations.

The Underground Station retail footwear stores sell footwear and accessories primarily for men and women in the 20 to 35 age group in the urban market. The Underground Station Group stores average approximately 1,800 square feet. Underground Station also sells footwear and accessories through an e-commerce operation. The Company plans to continue to close underperforming Underground Station stores as the opportunity presents itself, and to attempt to secure rent relief on other locations while it assesses the future prospects for the chain.

[Table of Contents](#)

The Schuh retail footwear stores sell a broad range of branded casual and athletic footwear along with a meaningful private label offering primarily for 15 to 24 year old men and women. The stores average approximately 3,875 square feet. The Schuh Group stores are primarily street level stores and mall stores located in the United Kingdom and the Republic of Ireland. The Schuh Group also operates 16 concessions in Republic apparel stores in the United Kingdom and sells footwear through e-commerce operations.

The Lids Sports Group includes stores and kiosks, primarily under the Lids banner, that sell licensed and branded headwear to men and women primarily in the early-teens to mid-20's age group. The Lids store locations average approximately 825 square feet and are primarily in malls, airports, street level stores and factory outlet centers throughout the United States, Puerto Rico and Canada. The Lids Locker Room and Lids Clubhouse stores, operating under a number of trade names, sell licensed sports headwear, apparel and accessories to sports fans of all ages and average approximately 2,850 square feet and are in malls and other locations throughout the United States. The Lids Sports Group also sells headwear and accessories through e-commerce operations. In addition, the Lids Sports Group operates Lids Team Sports, an athletic team dealer business.

Johnston & Murphy retail shops sell a broad range of men's footwear, luggage and accessories. Johnston & Murphy introduced a line of women's footwear and accessories in select Johnston & Murphy retail shops in the fall of 2008. Johnston & Murphy shops average approximately 1,500 square feet and are located primarily in better malls nationwide and in airports. Johnston & Murphy shoes are also distributed through the Company's wholesale operations to better department and independent specialty stores. In addition, the Company sells Johnston & Murphy footwear and accessories in factory stores, averaging approximately 2,350 square feet, located in factory outlet malls, and through a direct-to-consumer catalog and e-commerce operation.

The Company entered into an exclusive license with Levi Strauss & Co. to market men's footwear in the United States under the Dockers® brand name in 1991. Levi Strauss & Co. and the Company have subsequently added additional territories, including Canada and Mexico and in certain other Latin American countries. The Dockers license agreement was renewed May 15, 2009. The Dockers license agreement, as amended, expires on December 31, 2012. The Company uses the Dockers name to market casual and dress casual footwear to men aged 30 to 55 through many of the same national retail chains that carry Dockers slacks and sportswear and in department and specialty stores across the country.

Strategy

The Company's long-term strategy for many years has been to seek organic growth by: 1) increasing the Company's store base, 2) increasing retail square footage, 3) improving comparable store sales, 4) increasing operating margin and 5) enhancing the value of its brands. The pace of the Company's organic growth may be limited by saturation of its markets and by economic conditions. Beginning in Fiscal 2010, the Company slowed the pace of new store openings and focused on inventory management and cash flow in response to economic conditions. The Company has also focused on opportunities provided by the economic climate to negotiate occupancy cost reductions, especially where lease provisions triggered by sales shortfalls or declining occupancy of malls would permit the Company to terminate leases.

[Table of Contents](#)

To supplement its organic growth potential, the Company has made acquisitions and expects to consider acquisition opportunities, either to augment its existing businesses or to enter new businesses that it considers compatible with its existing businesses, core expertise and strategic profile. Acquisitions involve a number of risks, including, among others, inaccurate valuation of the acquired business, the assumption of undisclosed liabilities, the failure to integrate the acquired business appropriately, and distraction of management from existing businesses. The Company seeks to mitigate these risks by applying appropriate financial metrics in its valuation analysis and developing and executing plans for due diligence and integration that are appropriate to each acquisition.

More generally, the Company attempts to develop strategies to mitigate the risks it views as material, including those discussed under the caption “Forward Looking Statements,” above, and those discussed in Item 1A, Risk Factors. Among the most important of these factors are those related to consumer demand. Conditions in the external economy can affect demand, resulting in changes in sales and, as prices are adjusted to drive sales and manage inventories, in gross margins. Because fashion trends influencing many of the Company’s target customers can change rapidly, the Company believes that its ability to react quickly to those changes has been important to its success. Even when the Company succeeds in aligning its merchandise offerings with consumer preferences, those preferences may affect results by, for example, driving sales of products with lower average selling prices. Moreover, economic factors, such as the recent recession and the current relatively high level of unemployment, may reduce the consumer’s disposable income or his or her willingness to purchase discretionary items, and thus may reduce demand for the Company’s merchandise, regardless of the Company’s skill in detecting and responding to fashion trends. The Company believes its experience and discipline in merchandising and the buying power associated with its relative size and importance in the industry segments in which it competes are important to its ability to mitigate risks associated with changing customer preferences and other reductions in consumer demand.

Summary of Results of Operations

The Company’s net sales increased 29.4% during the second quarter of Fiscal 2012 compared to the same quarter of Fiscal 2011. The increase reflected (i) a 34% increase in Lids Sports Group sales, including \$20.2 million of sales from businesses acquired over the past twelve months, (ii) the acquisition of the Schuh Group in the second quarter this year, which contributed \$34.0 million in sales during the approximately six-week period following the acquisition, (iii) a 16% increase in Journeys Group sales, (iv) a 17% increase in Johnston & Murphy Group sales and a 2% increase in Underground Station Group sales, offset by (v) a 14% decrease in Licensed Brands sales. Gross margin decreased slightly as a percentage of net sales during the second quarter of Fiscal 2012, due to margin decreases in all the Company’s business segments except Johnston & Murphy Group. Selling and administrative expenses decreased as a percentage of net sales during the second quarter of Fiscal 2012, primarily due to expense decreases as a percentage of net sales in all of the Company’s business segments except Licensed Brands. Earnings from operations increased as a percentage of net sales during the second quarter of Fiscal 2012, primarily due to increased earnings from Lids Sports Group and Johnston & Murphy Group and smaller losses from Journeys Group and Underground Station Group, offset by decreased earnings from Licensed Brands.

Significant Developments

Schuh Acquisition

On June 23, 2011, the Company, through its newly-formed, wholly-owned subsidiary Genesco (UK) Limited (“Genesco UK”), completed the acquisition of all the outstanding shares of Schuh Group Ltd. (“Schuh”) for a total purchase price of approximately £100 million, less £29.5 million outstanding under existing Schuh credit facilities, which remain in place, less a £1.9 million working capital adjustment plus £6.2 million net cash acquired with £5.0 million withheld until satisfaction of certain closing conditions. The Company financed the acquisition with borrowings under its existing credit facility and the balance from cash on hand. The purchase agreement also provides for deferred purchase price payments totaling £25 million, payable £15 million and £10 million on the third and fourth anniversaries of the closing, respectively, subject to the payees’ not having terminated their employment with Schuh under certain specified circumstances. This amount will be recorded as compensation expense and not reported as a component of the cost of the acquisition. During the three months and six months ended July 30, 2011, compensation expense related to the Schuh acquisition deferred purchase price obligation was \$1.4 million. This expense is included in the operating loss for the Schuh Group segment.

Headquartered in Scotland, Schuh is a specialty retailer of casual and athletic footwear sold through 59 retail stores in the United Kingdom and the Republic of Ireland and 16 concessions in Republic apparel stores as of July 30, 2011. The Company believes the acquisition will enhance its strategic development and prospects for growth and provide the Company with an established retail presence in the United Kingdom and improved insight into global fashion trends. The results of Schuh’s operations from the date of acquisition through July 30, 2011 of net sales of \$34.0 million and an operating loss of \$(0.1) million have been included in the Company’s Condensed Consolidated Financial Statements for the period ended July 30, 2011. During the three months and six months ended July 30, 2011, the Company expensed \$6.4 million and \$7.2 million, respectively, in costs related to the acquisition. These costs were recorded as selling and administrative expenses on the Condensed Consolidated Statements of Operations.

Network Intrusion

On December 10, 2010, the Company announced that it had suffered a criminal intrusion into the portion of its computer network that processes payments for transactions in certain of its retail stores. Visa, Inc. imposed penalty assessments totaling \$10,000 on the Company’s credit and debit card processors based upon alleged violations of certain Visa International Operating Regulations, and has indicated that it may assert additional claims in connection with the intrusion. The Company disputes the basis of such claims. There can be no assurance that additional claims related to the intrusion will not be asserted in the future, or that such claims will not be material.

Restructuring and Other Charges

The Company recorded a pretax charge to earnings of \$0.4 million in the second quarter of Fiscal 2012, primarily for retail store asset impairments. The Company recorded a pretax charge to earnings of \$1.6 million in the first six months of Fiscal 2012, including \$1.1 million for retail store impairments, \$0.4 million for network intrusion expenses and \$0.1 million for other legal matters.

The Company recorded a pretax charge to earnings of \$2.0 million in the second quarter of Fiscal 2011, including \$1.9 million in retail store asset impairments and \$0.1 million for other legal matters. The Company recorded a pretax charge to earnings of \$4.4 million in the first six months of Fiscal 2011, including \$4.3 million in retail store asset impairments and \$0.1 million for other legal matters.

Comparable Store Sales

Comparable store sales begin in the fifty-third week of a store's operation. Temporarily closed stores are excluded from the comparable store sales calculation for every full week of the store closing. Expanded stores are excluded from the comparable store sales calculation until the fifty-third week of operation in the expanded format. Unless otherwise specified, e-commerce and catalog sales are excluded from comparable store sales calculations.

Results of Operations — Second Quarter Fiscal 2012 Compared to Fiscal 2011

The Company's net sales in the second quarter ended July 30, 2011 increased 29.4% to \$470.6 million from \$363.7 million in the second quarter ended July 31, 2010. Gross margin increased 28.9% to \$237.3 million in the second quarter this year from \$184.0 million in the same period last year but decreased as a percentage of net sales from 50.6% to 50.4%. Selling and administrative expenses in the second quarter this year increased 26.9% from the second quarter last year, but decreased as a percentage of net sales from 51.0% to 50.0%. The Company records buying and merchandising and occupancy costs in selling and administrative expense. Because the Company does not include these costs in cost of sales, the Company's gross margin may not be comparable to other retailers that include these costs in the calculation of gross margin. Explanations of the changes in results of operations are provided by business segment in discussions following these introductory paragraphs.

Earnings (loss) from continuing operations before income taxes ("pretax earnings (loss)") for the second quarter ended July 30, 2011 were \$0.6 million compared to a pretax loss of \$(3.6) million for the second quarter ended July 31, 2010. Pretax earnings for the second quarter ended July 30, 2011 included restructuring and other charges of \$0.4 million primarily for retail store asset impairments. Pretax earnings for the second quarter ended July 30, 2011 also included \$6.4 million in costs related to the Schuh acquisition and \$1.4 million in expenses related to the deferred purchase price obligation related to the Schuh acquisition. Because the deferred purchase price for Schuh is contingent on the payees' continuing employment with Schuh (subject to certain exceptions), U.S. Generally Accepted Accounting Principles require that it be expensed as compensation across the period until payment is due. The pretax loss for the second quarter ended July 31, 2010 included restructuring and other charges of \$2.0 million, primarily for retail store asset impairments and other legal matters.

The net loss for the second quarter ended July 30, 2011 was \$(0.4) million (\$0.02 diluted loss per share) compared to a net loss of \$(3.2) million (\$0.14 diluted loss per share) for the second quarter ended July 31, 2010. The net loss for the second quarter ended July 30, 2011 included \$0.7 million (\$0.03 diluted loss per share) charge to earnings (net of tax) primarily for anticipated costs of environmental remediation related to facilities formerly operated by the Company. The net loss for the second quarter ended July 31, 2010 included \$0.8 million (\$0.04 diluted loss per share) charge to earnings (net of tax) primarily for anticipated costs of environmental remediation related to facilities formerly operated by the Company. The Company recorded an effective income tax rate of 38.6% in the second quarter this year compared to 34.3% in the same period last year. Last year's rate was lower due to the mix of earnings.

[Table of Contents](#)*Journeys Group*

| | Three Months Ended | | % Change |
|----------------------|---------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 177,267 | \$ 152,967 | 15.9% |
| Loss from operations | \$ (974) | \$ (5,138) | 81.0% |
| Operating margin | (0.5)% | (3.4)% | |

Net sales from Journeys Group increased 15.9% to \$177.3 million for the second quarter ended July 30, 2011 compared to \$153.0 million for the same period last year. The increase reflects primarily a 15% increase in comparable store sales. The comparable store sales increase reflected a 16% increase in footwear unit comparable sales while the average price per pair of shoes was flat, reflecting increased markdowns and changes in product mix. Unit sales increased 16% during the same period. Journeys Group operated 1,013 stores at the end of the second quarter of Fiscal 2012, including 152 Journeys Kidz stores, 54 Shi by Journeys stores and six Journeys stores in Canada, compared to 1,026 stores at the end of the second quarter last year, including 151 Journeys Kidz stores, 56 Shi by Journeys stores and three Journeys stores in Canada.

Journeys Group loss from operations for the second quarter ended July 30, 2011 improved \$4.2 million to a \$(1.0) million loss compared to a loss of \$(5.1) million for the second quarter ended July 31, 2010. The increase was due to increased net sales and to decreased expenses as a percentage of net sales, reflecting leveraging of occupancy costs and depreciation.

Underground Station Group

| | Three Months Ended | | % Change |
|----------------------|---------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 17,426 | \$ 17,144 | 1.6% |
| Loss from operations | \$ (2,901) | \$ (3,576) | 18.9% |
| Operating margin | (16.6)% | (20.9)% | |

Net sales from the Underground Station Group increased 1.6% to \$17.4 million for the second quarter ended July 30, 2011 from \$17.1 million for the same period last year. The increase reflects a 10% increase in comparable store sales offset by an 11% decrease in average Underground Station stores operated (i.e., the sum of the number of stores open on the first day of the fiscal quarter and the last day of each fiscal month during the quarter divided by four). Comparable footwear unit sales increased 11% while the average price per pair of shoes decreased 2% reflecting increased markdowns and changes in product mix. Unit sales increased 2% during the same period. Underground Station Group operated 141 stores at the end of the second quarter of Fiscal 2012 compared to 162 stores at the end of the second quarter last year.

Underground Station Group loss from operations for the second quarter ended July 30, 2011 improved 18.9% to a loss of \$(2.9) million compared to a loss of \$(3.6) million in the second quarter ended July 31, 2010. The improvement was primarily due to decreased expenses as a percentage of net sales, reflecting leveraging of occupancy costs, depreciation and compensation from strong comparable store sales and closing unprofitable stores.

[Table of Contents](#)*Schuh Group*

| | Three Months Ended | | % Change |
|----------------------|---------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| | (dollars in thousands) | | |
| Net sales | \$ 33,973 | \$ — | NM |
| Loss from operations | \$ (77) | \$ — | NM |
| Operating margin | (0.2)% | — | |

Net sales from the Schuh Group were \$34.0 million for the initial reporting period during the second quarter ended July 30, 2011, beginning on June 20, 2011. Schuh Group operated 59 stores and 16 concessions at the end of the second quarter of Fiscal 2012.

Schuh Group loss from operations was \$(0.1) million for the second quarter ended July 30, 2011. The loss included \$1.4 million in compensation expense related to a deferred purchase price obligation in connection with the acquisition. See Note 2 to the Condensed Consolidated Financial Statements for additional information related to the Schuh acquisition.

Lids Sports Group

| | Three Months Ended | | % Change |
|--------------------------|---------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| | (dollars in thousands) | | |
| Net sales | \$ 177,523 | \$ 132,582 | 33.9% |
| Earnings from operations | \$ 18,106 | \$ 11,522 | 57.1% |
| Operating margin | 10.2% | 8.7% | |

Net sales from Lids Sports Group increased 33.9% to \$177.5 million for the second quarter ended July 30, 2011 compared to \$132.6 million for the same period last year, reflecting primarily a 12% increase in comparable store sales and \$20.2 million of sales from businesses acquired in the last twelve months. The comparable store sales increase reflected a 9% increase in comparable store units sold, primarily from strength in NBA products, NHL products, NCAA products and Major League Baseball products especially fashion-oriented Major League Baseball products and a 4% increase in average price per hat. Lids Sports Group operated 994 stores at the end of the second quarter of Fiscal 2012, including 80 stores in Canada and 110 Lids Locker Room and Clubhouse stores, including one in Canada, compared to 916 stores at the end of the second quarter last year, including 62 stores in Canada and 37 Lids Locker Room stores.

Lids Sports Group earnings from operations for the second quarter ended July 30, 2011 increased 57.1% to \$18.1 million compared to \$11.5 million for the second quarter ended July 31, 2010. The increase was due to increased headwear sales and decreased expenses as a percentage of net sales, primarily reflecting leverage from positive comparable store sales as well as a change in sales mix in the Lids Sports Group. Wholesale sales accounted for 14% of the Group's sales in the second quarter this year compared to 10% for the same period last year. Wholesale sales normally involve lower expenses compared to retail sales.

[Table of Contents](#)

Johnston & Murphy Group

| | Three Months Ended | | % Change |
|---------------------------------|-------------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| | <i>(dollars in thousands)</i> | | |
| Net sales | \$ 45,571 | \$ 39,065 | 16.7% |
| Earnings (loss) from operations | \$ 2,155 | \$ (135) | NM |
| Operating margin | 4.7% | (0.3)% | |

Johnston & Murphy Group net sales increased 16.7% to \$45.6 million for the second quarter ended July 30, 2011 from \$39.1 million for the second quarter ended July 31, 2010, reflecting primarily a 17% increase in comparable store sales and an 11% increase in Johnston & Murphy wholesale sales offset by a 2% decrease in average stores operated for Johnston & Murphy retail operations. Unit sales for the Johnston & Murphy wholesale business increased 11% in the second quarter of Fiscal 2012 and the average price per pair of shoes was flat for the same period. Retail operations accounted for 74.4% of Johnston & Murphy Group segment sales in the second quarter this year, up from 73.2% in the second quarter last year. The comparable store sales increase in the second quarter ended July 30, 2011 reflects a 9% increase in footwear unit comparable sales while the average price per pair of shoes for Johnston & Murphy retail operations was flat. The store count for Johnston & Murphy retail operations at the end of the second quarter of Fiscal 2012 included 157 Johnston & Murphy shops and factory stores compared to 160 Johnston & Murphy shops and factory stores at the end of the second quarter of Fiscal 2011.

Johnston & Murphy Group earnings from operations for the second quarter ended July 30, 2011 improved \$2.3 million to \$2.2 million compared to a loss of \$(0.1) million for the same period last year, primarily due to increased net sales, increased gross margin as a percentage of net sales due to lower margin reductions in the Johnston & Murphy wholesale operations and increased mix of retail sales and to decreased expenses as a percentage of net sales. Expenses reflected positive leverage from the increase in comparable store sales and increased wholesale sales.

Licensed Brands

| | Three Months Ended | | % Change |
|--------------------------|-------------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| | <i>(dollars in thousands)</i> | | |
| Net sales | \$ 18,518 | \$ 21,514 | (13.9)% |
| Earnings from operations | \$ 994 | \$ 2,140 | (53.6)% |
| Operating margin | 5.4% | 9.9% | |

Licensed Brands' net sales decreased 13.9% to \$18.5 million for the second quarter ended July 30, 2011, from \$21.5 million for the second quarter ended July 31, 2010. The sales decrease primarily reflects decreased sales from Dockers Footwear due to retailers increasing emphasis on their private label brands. Unit sales for Dockers Footwear decreased 16% for the second quarter this year and the average price per pair of Dockers shoes decreased 3% compared to the same period last year.

Licensed Brands' earnings from operations for the second quarter ended July 30, 2011 decreased 53.6% to \$1.0 million compared to \$2.1 million for the same period last year. The decrease in

[Table of Contents](#)

earnings from operations reflects a decrease in net sales, decreased gross margins as a percentage of net sales due to increased closeout sales and to increased expenses as a percentage of net sales reflecting increased freight costs.

Corporate, Interest Expenses and Other Charges

Corporate and other expense for the second quarter ended July 30, 2011 was \$15.7 million compared to \$8.2 million for the second quarter ended July 31, 2010. Corporate expense in the second quarter this year included \$0.4 million in restructuring and other charges, primarily for retail store asset impairments and \$6.4 million in acquisition related expenses. Last year's expense in the second quarter included \$2.0 million in restructuring and other charges, primarily for retail store asset impairments and other legal matters. Excluding the charges listed above, corporate and other expense increased primarily due to increased bonus accruals as a result of increased earnings in the second quarter this year compared to the second quarter last year.

Interest expense increased from \$0.2 million in the second quarter ended July 31, 2010 to \$1.1 million for the second quarter ended July 30, 2011, due primarily to increased revolver borrowings in the second quarter this year in connection with the Schuh acquisition compared to no revolver borrowings in the second quarter last year.

Results of Operations — Six Months Fiscal 2012 Compared to Fiscal 2011

The Company's net sales in the six months ended July 30, 2011 increased 24.5% to \$952.1 million from \$764.5 million in the six months ended July 31, 2010. Gross margin increased 23.6% to \$484.8 million in the six months this year from \$392.1 million in the same period last year but decreased as a percentage of net sales from 51.3% to 50.9%. Selling and administrative expenses in the first six months this year increased 21.1% from the first six months last year, but decreased as a percentage of net sales from 49.3% to 47.9%. The Company records buying and merchandising and occupancy costs in selling and administrative expense. Because the Company does not include these costs in cost of sales, the Company's gross margin may not be comparable to other retailers that include these costs in the calculation of gross margin. Explanations of the changes in results of operations are provided by business segment in discussions following these introductory paragraphs.

Earnings from continuing operations before income taxes ("pretax earnings") for the six months ended July 30, 2011 were \$25.6 million compared to \$10.7 million for the six months ended July 31, 2010. Pretax earnings for the six months ended July 30, 2011 included restructuring and other charges of \$1.6 million primarily for retail store asset impairments, network intrusion expenses and other legal matters. Pretax earnings for the six months ended July 30, 2011 also included \$7.2 million in costs related to the Schuh acquisition and \$1.4 million in expenses related to the deferred purchase price obligation related to the Schuh acquisition. Because the deferred purchase price for Schuh is contingent on the payees' continuing employment with Schuh (subject to certain exceptions), U.S. Generally Accepted Accounting Principles require that it be expensed as compensation across the period until payment is due. Pretax earnings for the six months ended July 31, 2010 included restructuring and other charges of \$4.4 million, primarily for retail store asset impairments and other legal matters.

Net earnings for the six months ended July 30, 2011 were \$14.4 million (\$0.61 diluted earnings per share) compared to \$5.4 million (\$0.22 diluted earnings per share) for the six months ended July 31, 2010. The net earnings for the six months ended July 30, 2011 included \$0.9 million (\$0.04 diluted loss per share) charge to earnings (net of tax) primarily for anticipated costs of

[Table of Contents](#)

environmental remediation related to facilities formerly operated by the Company. The net earnings for the six months ended July 31, 2010 included \$0.7 million (\$0.03 diluted loss per share) charge to earnings (net of tax) primarily for anticipated costs of environmental remediation related to facilities formerly operated by the Company. The Company recorded an effective income tax rate of 40.1% in the first six months this year compared to 42.2% in the same period last year.

Journeys Group

| | Six Months Ended | | % Change |
|--------------------------|------------------|------------------|-------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 385,981 | \$ 334,858 | 15.3% |
| Earnings from operations | \$ 15,337 | \$ 3,287 | 366.6% |
| Operating margin | 4.0% | 1.0% | |

Net sales from Journeys Group increased 15.3% to \$386.0 million for the six months ended July 30, 2011 compared to \$334.9 million for the same period last year. The increase reflects primarily a 15% increase in comparable store sales. The comparable store sales increase reflected a 15% increase in footwear unit comparable sales while the average price per pair of shoes was flat. Unit sales increased 15% during the same period.

Journeys Group earnings from operations for the six months ended July 30, 2011 increased \$12.0 million to \$15.3 million compared to \$3.3 million for the six months ended July 31, 2010. The increase was due to increased net sales and to decreased expenses as a percentage of net sales, reflecting leveraging of occupancy costs and depreciation.

Underground Station Group

| | Six Months Ended | | % Change |
|----------------------|------------------|------------------|-------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 43,229 | \$ 43,217 | 0.0% |
| Loss from operations | \$ (1,754) | \$ (2,927) | 40.1% |
| Operating margin | (4.1)% | (6.8)% | |

Net sales from the Underground Station Group were flat at \$43.2 million for the six months ended July 30, 2011 compared to the same period last year. Comparable store sales increased 8% for the first six month period of Fiscal 2012, but were offset by an 11% decrease in average Underground Station stores operated for the same period. Comparable footwear unit sales increased 8% while the average price per pair of shoes decreased 1% for the same period. Unit sales decreased 1% during the same period.

Underground Station Group loss from operations for the six months ended July 30, 2011 improved 40.1% to a loss of \$(1.8) million compared to a loss of \$(2.9) million in the six months ended July 31, 2010. The improvement was primarily due to decreased expenses as a percentage of net sales due to decreased occupancy costs, depreciation and compensation expenses resulting from strong comparable store sales and closing unprofitable stores.

[Table of Contents](#)*Schuh Group*

| | Six Months Ended | | % Change |
|----------------------|--------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 33,973 | \$ — | NM |
| Loss from operations | \$ (77) | \$ — | NM |
| Operating margin | (0.2)% | — | |

Net sales from the Schuh Group were \$34.0 million for the initial reporting period during the six months ended July 30, 2011, beginning on June 20, 2011.

Schuh Group loss from operations was \$(0.1) million for the six months ended July 30, 2011. The loss included \$1.4 million in compensation expense related to a deferred purchase price obligation in connection with the acquisition, as discussed above. See Note 2 to the Condensed Consolidated Financial Statements for additional information related to the Schuh acquisition.

Lids Sports Group

| | Six Months Ended | | % Change |
|--------------------------|--------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 347,199 | \$ 252,570 | 37.5% |
| Earnings from operations | \$ 32,110 | \$ 20,936 | 53.4% |
| Operating margin | 9.2% | 8.3% | |

Net sales from Lids Sports Group increased 37.5% to \$347.2 million for the six months ended July 30, 2011 compared to \$252.6 million for the same period last year, reflecting primarily a 14% increase in comparable store sales and \$41.3 million of sales from businesses acquired in the last twelve months. The comparable store sales increase reflected a 12% increase in comparable store units sold, primarily from strength in Major League Baseball products especially fashion-oriented Major League Baseball products, NBA products, NCAA products and NHL products and a 3% increase in average price per hat.

Lids Sports Group earnings from operations for the six months ended July 30, 2011 increased 53.4% to \$32.1 million compared to \$20.9 million for the second quarter ended July 31, 2010. The increase was due to increased headwear sales and decreased expenses as a percentage of net sales, primarily reflecting leverage from positive comparable store sales as well as a change in sales mix in the Lids Sports Group. Wholesale sales accounted for 14% of the Group's sales in the six months this year compared to 8% for the same period last year. Wholesale sales normally involve lower expenses compared to retail sales.

[Table of Contents](#)

Johnston & Murphy Group

| | Six Months Ended | | % Change |
|--------------------------|--------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 93,622 | \$ 83,602 | 12.0% |
| Earnings from operations | \$ 5,050 | \$ 1,924 | 162.5% |
| Operating margin | 5.4% | 2.3% | |

Johnston & Murphy Group net sales increased 12.0% to \$93.6 million for the six months ended July 30, 2011 from \$83.6 million for the six months ended July 31, 2010, reflecting primarily a 13% increase in comparable store sales and a 8% increase in Johnston & Murphy wholesale sales offset by a 2% decrease in average stores operated for Johnston & Murphy retail operations. Unit sales for the Johnston & Murphy wholesale business increased 8% in the first six months of Fiscal 2012 while the average price per pair of shoes was flat for the same period. Retail operations accounted for 73.2% of Johnston & Murphy Group segment sales in the first six months this year, up from 72.3% in the first six months last year. The comparable store sales increase in the first six months ended July 30, 2011 reflects a 7% increase in footwear unit comparable sales while average price per pair of shoes remained flat for Johnston & Murphy retail operations.

Johnston & Murphy Group earnings from operations for the six months ended July 30, 2011 increased \$3.1 million to \$5.0 million compared to \$1.9 million for the same period last year, primarily due to increased net sales, increased gross margin as a percentage of net sales and to decreased expenses as a percentage of net sales. Expenses reflected positive leverage from the increase in comparable store sales and increased wholesale sales.

Licensed Brands

| | Six Months Ended | | % Change |
|--------------------------|--------------------------|--------------------------|---------------------|
| | July 30, 2011 | July 31, 2010 | |
| Net sales | \$ 47,468 | \$ 49,656 | (4.4)% |
| Earnings from operations | \$ 4,298 | \$ 6,672 | (35.6)% |
| Operating margin | 9.1% | 13.4% | |

Licensed Brands' net sales decreased 4.4% to \$47.5 million for the six months ended July 30, 2011, from \$49.7 million for the six months ended July 31, 2010. The sales decrease reflects a decrease in sales of Dockers Footwear due to retailers increasing emphasis on their private label brands offset by a \$4.2 million increase in sales from the Chaps line of footwear and Keuka Footwear business, which was acquired in the third quarter of Fiscal 2011. Unit sales for Dockers Footwear decreased 10% for the first six months this year and the average price per pair of Dockers shoes decreased 5% compared to the same period last year.

Licensed Brands' earnings from operations for the six months ended July 30, 2011 decreased 35.6% to \$4.3 million compared to \$6.7 million for the same period last year due to decreased net sales, decreased gross margin as a percentage of net sales and to increased expenses as a percentage of net sales, reflecting increased advertising expense and freight costs.

Corporate, Interest Expenses and Other Charges

Corporate and other expense for the six months ended July 30, 2011 was \$27.8 million compared to \$18.8 million for the six months ended July 31, 2010. Corporate expense in the six months this year included \$1.6 million in restructuring and other charges, primarily for retail store asset impairments, network intrusion costs and other legal matters and \$7.2 million in acquisition related expenses. Last year's expense for the six months ended July 31, 2010 included \$4.4 million in

Table of Contents

restructuring and other charges, primarily for retail store asset impairments and other legal matters. Excluding the charges listed above, corporate and other expense increased primarily due to increased bonus accruals as a result of increased earnings in the first six months this year compared to the first six months last year.

Interest expense increased from \$0.5 million in the six months ended July 31, 2010 to \$1.6 million for the six months ended July 30, 2011, due to average revolver borrowings of \$21.2 million in the first six months this year, primarily in connection with the Schuh acquisition, compared to no revolver borrowings in the first six months last year.

Liquidity and Capital Resources

The following table sets forth certain financial data at the dates indicated.

| | <u>July 30,</u> <u>2011</u> | January 29, 2011 (dollars in millions) | <u>July 31,</u> <u>2010</u> |
|---------------------------|--------------------------------|--|--------------------------------|
| Cash and cash equivalents | \$ 35.6 | \$ 55.9 | \$ 49.0 |
| Working capital | \$ 310.4 | \$ 278.7 | \$ 273.5 |
| Long-term debt | \$ 159.4 | \$ -0- | \$ -0- |

Working Capital

The Company's business is somewhat seasonal, with the Company's investment in inventory and accounts receivable normally reaching peaks in the spring and fall of each year. Historically, cash flows from operations have been generated principally in the fourth quarter of each fiscal year.

Cash used in operating activities was \$18.2 million in the first six months of Fiscal 2012 compared to cash provided by operating activities of \$9.6 million in the first six months of Fiscal 2011. The \$27.8 million decrease in cash flow from operating activities from last year reflects decreases in cash flow from changes in other accrued liabilities, prepaids and other current assets and accounts payable of \$26.6 million, \$8.7 million and \$5.4 million, respectively, offset by increased earnings. The \$26.6 million decrease in cash flow from other accrued liabilities was due to increased bonus payments and income tax payments in the first six months this year compared to the first six months last year. The \$8.7 million decrease in cash flow from prepaids and other current assets reflects prepaid income taxes in the first six months this year compared to the first six months last year. The \$5.4 million decrease in cash flow from accounts payable was due to changes in buying patterns and payment terms negotiated with individual vendors.

The \$81.8 million increase in inventories at July 30, 2011 from January 29, 2011 levels reflected increased purchases in the Journeys Group, Underground Station Group, Lids Sports Group and Johnston & Murphy Group reflecting seasonal increases in retail inventory to support Back-to-School sales, offset by decreased inventory in the Licensed Brand business.

Accounts receivable at July 30, 2011 decreased \$5.5 million compared to January 29, 2011 due primarily to decreased sales in the Licensed Brands business as a result of decreased sales in Dockers Footwear with retailers increasing emphasis on their private label brands.

Sources of Liquidity

The Company has three principal sources of liquidity: cash from operations, cash and cash equivalents on hand and the Credit Facility and UK Credit Facility discussed below. The

Table of Contents

Company believes that cash and cash equivalents on hand, cash from operations and availability under its Credit Facility and UK Credit Facility will be sufficient to cover its working capital and capital expenditures for the foreseeable future.

On June 23, 2011, the Company entered into a First Amendment (the "Amendment") to the Second Amended and Restated Credit Agreement (the "Credit Facility") dated January 21, 2011, in the aggregate principal amount of \$405.0 million, with a \$40.0 million swingline loan sublimit, a \$70.0 million sublimit for the issuance of standby letters of credit, a Canadian sub-facility of up to \$8.0 million and a Tranche A-1 sublimit of up to \$30.0 million, and has a five-year term, expiring in January 2016. Any swingline loans and any letters of credit and borrowings under the Canadian facility will reduce the availability under the Credit Facility on a dollar-for-dollar basis. In addition, the Company has an option to increase the availability under the Credit Facility by up to \$75.0 million subject to, among other things, the receipt of commitments for the increased amount. The aggregate amount of the loans made and letters of credit issued under the Credit Facility shall at no time exceed the lesser of the facility amount (\$405.0 million or, if increased at the Company's option, subject to the receipt of commitments for the increased amount, up to \$480.0 million including the A-1 Tranche.) or the "Borrowing Base", which generally is based on 90% of eligible inventory plus 85% of eligible wholesale receivables (50% of eligible wholesale receivables of the Lids Team Sports business) plus 90% of eligible credit card and debit card receivables less applicable reserves. The A-1 Tranche provides for an additional 10% availability of eligible inventory (declining to a 7.5% advance rate after one year and then to a 5% advance rate after two years) plus an additional 5% availability of eligible wholesale receivables (other than wholesale receivables of the Lids Team Sports business) (declining to a 2.5% advance rate after one year and then 0.0% after two years) plus an additional 5% of eligible credit card and debit card receivables less applicable reserves.

In connection with the Schuh acquisition, Schuh entered into an amended and restated Senior Term Facilities Agreement and Working Capital Facility Letter (collectively, the "UK Credit Facility") which provides for terms loans of up to £29.5 million (a £15.5 million A term loan and £14.0 million B term loan) and a working capital facility of £5.0 million. The A term loan bears interest at LIBOR plus 2.50% per annum. The B term loan bears interest at LIBOR plus 3.75% per annum. The working capital facility bears interest at the Base Rate (as defined) plus 2.25% per annum.

The UK Credit Facility contains certain covenants at the Schuh level including a minimum interest coverage covenant initially set at 4.25x and increasing to 4.50x in January 2012 and thereafter, a maximum leverage covenant initially set at 2.75x declining over time at various rates to 2.25x beginning in July 2012 and a minimum cash flow coverage of 1.10x. The Company was in compliance with all the covenants at July 30, 2011.

The UK Credit Facility is secured by a pledge of all the assets of Schuh and its subsidiaries.

Revolving credit borrowings averaged \$21.2 million during the six months ended July 30, 2011 and there were no revolving credit borrowings during the six months ended July 31, 2010, as cash on hand and cash generated from operations funded seasonal working capital requirements and capital expenditures for the first six months of each year with revolver borrowings used during the first six months of Fiscal 2012 for the purchase of Schuh Group Ltd.

There were \$10.2 million of letters of credit outstanding, \$117.5 million of revolver borrowings outstanding under the Credit Facility and \$47.0 million in U.K. term loans outstanding at July 30,

Table of Contents

2011. The Company is not required to comply with any financial covenants under the Credit Facility unless Excess Availability (as defined in the First Amendment to the Second Amended and Restated Credit Agreement) is less than the greater of \$27.5 million or 12.5% of the Loan Cap. If and during such time as Excess Availability is less than the greater of \$27.5 million or 12.5% of the Loan Cap, the Credit Facility requires the Company to meet a minimum fixed charge coverage ratio (EBITDA less capital expenditures less cash taxes divided by cash interest expense and scheduled payments of principal indebtedness) of (a) an amount equal to consolidated EBITDA less capital expenditures and taxes paid in cash, in each case for such period, to (b) fixed charges for such period, of not less than 1.0:1.0. Excess Availability including Tranche A-1 was \$204.2 million at July 30, 2011. Because Excess Availability exceeded \$27.5 million or 12.5% of the Loan Cap, the Company was not required to comply with this financial covenant at July 30, 2011.

The Company's Credit Facility prohibits the payment of dividends and other restricted payments unless as of the date of the making of any Restricted Payment or consummation of any Acquisition, (a) no Default or Event of Default exists or would arise after giving effect to such Restricted Payment or Acquisition, and (b) either (i) the Borrowers have pro forma projected Excess Availability for the following six month period equal to or greater than 50% of the Loan Cap, after giving pro forma effect to such Restricted Payment or Acquisition, or (ii) (A) the Borrowers have pro forma projected Excess Availability for the following six month period of less than 50% of the Loan Cap but equal to or greater than 20% of the Loan Cap, after giving pro forma effect to the Restricted Payment or Acquisition, and (B) the Fixed Charge Coverage Ratio, on a pro-forma basis for the twelve months preceding such Restricted Payment or Acquisition, will be equal to or greater than 1.0:1.0 and (c) after giving effect to such Restricted Payment or Acquisition, the Borrowers are Solvent. The Company's management does not expect availability under the Credit Facility to fall below the requirements listed above during Fiscal 2012. The Company's UK Credit Facility prohibits the payment of any dividends by Schuh or its subsidiaries to the Company.

The aggregate of annual dividend requirements on the Company's Subordinated Serial Preferred Stock, \$2.30 Series 1, \$4.75 Series 3 and \$4.75 Series 4, and on its \$1.50 Subordinated Cumulative Preferred Stock is \$197,000.

The Company's contractual obligations at July 30, 2011 increased from January 29, 2011. Long-Term debt increased \$164.5 million due to the Schuh acquisition. Purchase obligations increased \$50.5 million due to seasonal increases in purchases of retail inventory. Operating leases increased \$136.1 million primarily due to the Schuh stores acquired in the second quarter ended July 30, 2011. Other long-term liabilities increased \$23.6 million which includes interest on the U.K. term loans.

[Table of Contents](#)

Capital Expenditures

Total capital expenditures in Fiscal 2012 are expected to be approximately \$63.0 million. These include retail capital expenditures of approximately \$53.6 million to open approximately 20 Journeys stores including seven in Canada, seven Journeys Kidz stores, six Schuh stores, eight Johnston & Murphy shops and factory stores and 43 Lid Sports Group stores including 12 stores in Canada and 17 Lids Locker Room and Clubhouse stores, with one Lids Locker Room store in Canada, and to complete approximately 82 major store renovations. The Company will continue to open stores at a slower pace in 2012. The planned amount of capital expenditures in Fiscal 2012 for wholesale operations and other purposes is approximately \$9.4 million, including approximately \$3.8 million for new systems to improve customer service and support the Company's growth.

Future Capital Needs

The Company expects that cash on hand, cash provided by operations and borrowings under its Credit Facility and UK Credit Facility will be sufficient to support seasonal working capital and capital expenditure requirements during Fiscal 2012. The approximately \$9.3 million of costs associated with discontinued operations that are expected to be paid during the next twelve months are expected to be funded from cash on hand, cash generated from operations and borrowings under the Credit Facility during Fiscal 2012.

Common Stock Repurchases

The Company did not repurchase any shares during the six months ended July 30, 2011. The Company repurchased 408,400 shares at a cost of \$11.2 million during the six months ended July 31, 2010.

Environmental and Other Contingencies

The Company is subject to certain loss contingencies related to environmental proceedings and other legal matters, including those disclosed in Note 9 to the Company's Condensed Consolidated Financial Statements. The Company has made pretax accruals for certain of these contingencies, including approximately \$1.2 million in each of the second quarters of Fiscal 2012 and Fiscal 2011, and \$1.6 million for each of the first six months of Fiscal 2012 and Fiscal 2011. These charges are included in the provision for discontinued operations, net in the Condensed Consolidated Statements of Operations. The Company monitors these matters on an ongoing basis and, on a quarterly basis, management reviews the Company's reserves and accruals in relation to each of them, adjusting provisions as management deems necessary in view of changes in available information. Changes in estimates of liability are reported in the periods when they occur. Consequently, management believes that its reserve in relation to each proceeding is a reasonable estimate of the probable loss connected to the proceeding, or in cases in which no reasonable estimate is possible, the minimum amount in the range of estimated losses, based upon its analysis of the facts and circumstances as of the close of the most recent fiscal quarter. However, because of uncertainties and risks inherent in litigation generally and in environmental proceedings in particular, there can be no assurance that future developments will not require additional reserves to be set aside, that some or all reserves may not be adequate or that the amounts of any such additional reserves or any such inadequacy will not have a material adverse effect upon the Company's financial condition or results of operations.

Financial Market Risk

The following discusses the Company's exposure to financial market risk related to changes in interest rates.

Outstanding Debt of the Company — The Company has \$117.5 million of outstanding revolver borrowings under its Credit Facility at a weighted average interest rate of 2.96% as of July 30, 2011. A 100 basis point adverse change in interest rates would increase interest expense by \$0.3 million on the \$117.5 million revolving credit debt for the quarter. The Company has \$47.0 million of outstanding U.K. term loans at a weighted average interest rate of 3.94% as of July 30, 2011. A 100 basis point adverse change in interest rates would increase interest expense by \$0.1 million on the \$47.0 million term loans for the quarter.

Cash and Cash Equivalents — The Company's cash and cash equivalent balances are invested in financial instruments with original maturities of three months or less. The Company did not have significant exposure to changing interest rates on invested cash at July 30, 2011. As a result, the Company considers the interest rate market risk implicit in these investments at July 30, 2011 to be low.

Foreign Currency Exchange Rate Risk — Most purchases by the Company from foreign sources are denominated in U.S. dollars. To the extent that import transactions are denominated in other currencies, it is the Company's practice to hedge its risks through the purchase of forward foreign exchange contracts when the purchases are material. At July 30, 2011, the Company did not have any forward foreign exchange contracts for Euro outstanding. The Company's policy is not to speculate in derivative instruments for profit on the exchange rate price fluctuation and it does not hold any derivative instruments for trading purposes. Derivative instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the contract.

Accounts Receivable — The Company's accounts receivable balance at July 30, 2011 is concentrated in two of its footwear wholesale businesses, which sell primarily to department stores and independent retailers across the United States and its Lids Team Sports wholesale business, which sells primarily to colleges and high school athletic teams and their fan bases. Including both footwear wholesale and Lids Team Sports receivables, one customer accounted for 6% of the Company's total trade accounts receivable balance and no other customer accounted for more than 5% of the Company's total trade receivables balance as of July 30, 2011. The Company monitors the credit quality of its customers and establishes an allowance for doubtful accounts based upon factors surrounding credit risk of specific customers, historical trends and other information, as well as customer specific factors; however, credit risk is affected by conditions or occurrences within the economy and the retail industry, as well as company-specific information.

Summary — Based on the Company's overall market interest rate exposure at July 30, 2011, the Company believes that the effect, if any, of reasonably possible near-term changes in interest rates or foreign exchange rates on the Company's consolidated financial position, results of operations or cash flows for Fiscal 2012 would not be material.

New Accounting Principles

Descriptions of the recently issued accounting principles, if any, and the accounting principles adopted by the Company during the six months ended July 30, 2011 are included in Note 1 to the Condensed Consolidated Financial statements.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

The Company incorporates by reference the information regarding market risk appearing under the heading “Financial Market Risk” in Item 2, Management’s Discussion and Analysis of Financial Condition and Results of Operations.

Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures.

We have established disclosure controls and procedures to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to the officers who certify the Company’s financial reports and to other members of senior management and the Board of Directors.

Based on their evaluation as of July 30, 2011, the principal executive officer and principal financial officer of the Company have concluded that the Company’s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) were effective to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported within time periods specified in SEC rules and forms and (ii) accumulated and communicated to the Company’s management, including the Company’s principal executive officer and principal financial officer, to allow timely decisions regarding required disclosure.

Changes in internal control over financial reporting.

There were no changes in the Company’s internal control over financial reporting that occurred during the Company’s second fiscal quarter that have materially affected or are reasonably likely to materially affect the Company’s internal control over financial reporting. The Company’s management has concluded that it will exclude Schuh’s systems and processes from the scope of the Company’s assessment of internal control over financial reporting as of January 28, 2012 in reliance on the guidance set forth in Question 3 of a “Frequently Asked Questions” interpretive release issued by the staff of the Securities and Exchange Commission’s Office of the Chief Accountant and the Division of Corporation Finance in September 2004 (revised on October 6, 2004). The Company is in the process of integrating the Schuh business into its overall internal control over financial reporting process.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

The Company incorporates by reference the information regarding legal proceedings in Note 9 of the Company's Condensed Consolidated Financial Statements.

Item 1A. Risk Factors

The only material change to the risk factors previously disclosed in Item 1A. "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended January 29, 2011, is as follows:

We are subject to regulatory proceedings and litigation that could have an adverse effect on our financial condition and results of operations.

We are party to certain lawsuits, governmental investigations, and regulatory proceedings, including the suits and proceedings arising out of alleged environmental contamination relating to historical operations of the Company and various suits involving current operations as disclosed in Note 9 to the Condensed Consolidated Financial Statements. We are also subject to possible, as yet unasserted claims arising out of the unlawful intrusion into a portion of our computer network which we announced in December 2010. If these or similar matters are resolved against us, our results of operations or our financial condition could be adversely affected. The costs of defending such lawsuits and responding to such investigations and regulatory proceedings may be substantial and their potential to distract management from day-to-day business is significant. Moreover, with retail operations in 50 states, Puerto Rico, the U.S. Virgin Islands, Canada, the United Kingdom and the Republic of Ireland, we are subject to federal, state, provincial, territorial and local regulations which impose costs and risks on our business. Changes in regulations could make compliance more difficult and costly, and inadvertent violations could result in liability for damages or penalties.

[Table of Contents](#)**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

(c) Repurchases (shown in 000's except share and per share amounts):

ISSUER PURCHASES OF EQUITY SECURITIES

| Period | (a) Total of Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | (d) Maximum Number (or Approximate Dollar Value) of shares that May Yet Be Purchased Under the Plans or Programs (in thousands) |
|-----------------------|--|--|---|--|
| May 2011 | | | | |
| 5-1-11 to 5-28-11 | -0- | \$ -0- | -0- | \$ -0- |
| June 2011 | | | | |
| 5-29-11 to 6-25-11(1) | 27,585 | \$ 45.14 | -0- | \$ -0- |
| 5-29-11 to 6-25-11(1) | 24,172 | \$ 51.01 | -0- | \$ -0- |
| July 2011 | | | | |
| 6-26-11 to 7-30-11 | -0- | \$ -0- | -0- | \$ -0- |

(1) These shares represent shares withheld from vested restricted stock to satisfy the minimum withholding requirement for federal and state taxes.

Item 4. Removed and Reserved**Item 6. Exhibits****Exhibits**

- (10)a. The Schuh Group Limited 2015 Management Bonus Scheme.
- (31.1) Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- (31.2) Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- (32.1) Certification of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- (32.2) Certification of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Genesco Inc.

By: /s/ James S. Gulmi

James S. Gulmi
Senior Vice President — Finance and
Chief Financial Officer

Date: September 8, 2011

The Schuh Group Limited 2015 Management Bonus Scheme (the "Scheme")**Adopted 23 June 2011**

1 In this document:

"Accounting Period" means in respect of the period ending on 19 June 2011, each of the thirteen four week periods in any financial year; and (ii) after 19 June 2011 each of the twelve periods of either four or five weeks in respect of which the Group prepares, for internal purposes and the purposes of reporting to its bankers, regular management and financial information;

"Aggregate EBITDA" means the sum of the EBITDA for the Performance Period as determined from the Bonus Accounts in accordance with this Schedule;

"Cash Bonus" means the cash bonus of approximately £17,515,689 paid by the Company on or shortly after completion of the Transaction;

"Change of Control" means the acquisition of an interest in shares conferring the power to control more than 50% of the maximum number of votes that can be cast at a general meeting;

"Completion Accounts" means the completion accounts prepared for the purposes of the Transaction;

"Performance Period" means the period commencing on (and including) 28 March 2011 and ending on (and including) the Management Bonus Date;

"Performance Period Group Accounts" means the consolidated audited accounts of the Group for each Financial Period completed during the Performance Period prepared in accordance with the Completion Accounts;

"EBITDA" means earnings before interest, taxes, depreciation and amortisation of the Group as derived from the income statement of the Performance Period Group Accounts and in respect of any part of the Performance Period for which such consolidated audited accounts are not available the Management Accounts in respect of that part of the Performance Period ("**Bonus Management Accounts**");

- (a) after adding back bonuses (other than the Executive Bonus and the Cash Bonus) paid or payable by any member of the Group to the Management Team or to other employees of the Group or of Genesco or of any of its subsidiary undertakings (inclusive of employer's NIC and PAYE) up to the Relevant Amount but after the deduction of Excess Management Remuneration and excluding the impact of the Executive Bonus and the Cash Bonus;
 - (b) excluding the impact of any exceptional charges incurred by the Company or any member of the Group;
 - (c) excluding the impact of any exceptional income of the Company or any member of the Group;
 - (d) excluding for the avoidance of doubt any charge on Average Assets Employed as referred to in paragraph 4.1 below;
-

- (e) unless otherwise agreed in writing hereafter between the Company and the Management Representative, excluding any earnings or losses before interest, taxes, depreciation and amortisation that are attributable to any Newly Acquired Company;
- (f) after adding back any management and other charges (including but not limited to any fees or other remuneration paid to directors appointed to any company within the Group by Genesco) which have been imposed on the Group by Genesco or any member of Genesco's Group without the consent of the Management Team (such consent not to be unreasonably withheld or delayed); and
- (g) after adding back any costs referable to the transaction contemplated by this agreement to the extent the same are borne by the Group at the direction of Genesco after Completion;

all to the extent the same have not been taken into account in an adjustment to the Aggregate EBITDA target, pursuant to clause 4.3 below, as set out in a statement for the relevant year, (such statement being referred to herein as the "**Bonus Accounts**");

"**Excess Management Remuneration**" means the amount by which the bonus payments (other than the Executive Bonus and the Cash Bonus) (including employer's NIC and PAYE thereon) payable by any member of the Group in aggregate to the Management Team or to any person connected with a Manager (as determined in accordance with the provisions, as at the date of this Agreement, of [section 839 Income and Corporation Taxes Act 1988]) and/or to other employees of the Group or of Genesco or of any of its subsidiary undertakings in the relevant financial year exceeds the Relevant Amount;

"**Executive Bonus**" means the bonus payable to Colin Temple and Mark Crutchley (if any) pursuant to the Schuh Group Limited Executive Bonus Scheme adopted by the Company on 23 June 2011;

"**Financial Period**" means the "financial year" as defined in section 390(3)(a) and (b) Companies Act but so that each Financial Period ends on the last day of an accounting reference period;

"**Genesco**" means Gensco Inc. of 1415 Murfreesboro Road PO Box 731 Nashville, Tennessee, 37202-0731 and reference to the Gensco Group means Genesco and its Subsidiary Undertakings

"**Group**" means the Company and the Subsidiary Undertakings and "**Group Member**" means any such company.;

"**Management Accounts**" means financial statements of the Group on a consolidated basis for the relevant Accounting Period(s) of the Group (including a balance sheet, profit and loss account and cashflow statement) prepared, so far as practical, consistently with the manner of preparation of the Performance Period Group Accounts;

"**Management Bonus Date**" means 28 March 2015;

"**Management Representative**" means a person appointed by a majority of the members of the Management Team to represent the Management Team in relation to the matters set out in this Scheme, and identified in writing to the Company as the Management Representative;

"**Management Team**" shall mean the Company's management team (excluding Colin Temple and Mark Crutchley) as at the Management Bonus Date to be drawn from

- (i) those of the Managers who remain employed by any Group Company in a management position as at the Management Bonus Date plus
 - (ii) any such other persons who become employees of a Group Company after Completion in a senior management capacity as proposed for appointment to the Company's management team by such management team and approved by Genesco, such approval not to be unreasonably withheld and who remain employed by any Group Company in a senior management capacity as at the Management Bonus Date,
- plus any other person(s) approved in accordance with paragraph 1.5 of Part A of this document;

"Newly Acquired Company" means a company and/or the business and assets of a company acquired by any Group Member following the date of this Agreement;

"Relevant Amount" means the sum of £2,000,000; and

"Subsidiary Undertaking" means the subsidiary undertakings (as defined in section 1162 of the Companies Act) of the Company; and

"Transaction" means the purchase by Genesco of the whole of the issued share capital of the Company which completed on 23 June 2011.

3 This document sets out the Management Bonus Scheme agreed to be adopted by the Company at completion of the Transaction.

Part A

Management Bonus

1 Payment of the Management Bonus

1.1 Subject to paragraph 1.2, the Company undertakes to each of the Management that the Management Bonus shall be paid by the Company (in accordance with paragraph 1.2 below) within 5 Business Days of the Management Bonus being agreed or determined in accordance with paragraph 3 of this document on the following basis:

- (a) if Aggregate EBITDA is less than £93,000,000, the Management Bonus shall be zero;
- (b) if Aggregate EBITDA is equal to or exceeds £93,000,000 but is less than £110,000,000, the Management Bonus shall be an amount calculated as follows:

$$c = \frac{(x-y)}{a} \times b$$

Where:

x = Aggregate EBITDA a = 17,000,000
y = 93,000,000 b = 25,000,000
c = Management Bonus in pounds sterling

subject always to a maximum cap on the amount of Management Bonus of £25,000,000; and

- (c) if Aggregate EBITDA is equal to or exceeds £110,000,000, the Management Bonus payable shall be £25,000,000.

1.2 The Management Bonus payable by the Company under paragraph 1.1 shall be paid, subject always to the terms of paragraph 1.3 of this Part A, (1) to the Management Team and (2) to such of the employees of the Group Companies who are employed as at the Management Bonus Date and as the Management Representative and the Company (with the consent of Genesco) shall agree (such agreement of the Company and Genesco not to be unreasonably withheld or delayed) and (3) in such proportions as the Management Representative and the Company (with the consent of Genesco) shall agree (such agreement of the Company and Genesco not to be unreasonably withheld or delayed).

1.3 Unless the Company (with the consent of Genesco) has otherwise given its prior written consent, the maximum amount of the Management Bonus that may be allocated:-

- (a) in aggregate to the Management Team shall not exceed 66.66% of the Management Bonus; and
- (b) to any one individual shall not exceed £2,500,000.

1.4 For the purpose of this schedule, in giving consent or agreement the Management Representative shall be acting on behalf of the Management Team.

1.5 Any person who has been employed by a Group Company at any time during the Performance Period but has left such employment prior to the Management Bonus Date may still be eligible to receive an allocation of the Management Bonus as though he were an employee at the Management Bonus Date, but only with the consent of the board of directors of the Company, such consent to be granted or not at the absolute discretion of such board.

2 Preparation of the Bonus Accounts

2.1 The Bonus Accounts shall be prepared in accordance with the provisions of and the policies set out in part B of this document.

3 Agreement of Bonus Accounts

3.1 The Company shall deliver the draft Bonus Accounts and a written notice of its calculation of the Management Bonus to the Management Representative within 10 Business Days of the later of:

- (a) the signature on behalf of the Company and its auditors of the consolidated audited accounts for the Group in respect of the financial year ending 31 January 2015; and
- (b) the preparation and approval by the Company of the relevant Bonus Management Accounts.

3.2 The Management Representative shall, within 10 Business Days of receipt of the Bonus Accounts and delivery of the written notice referred to in paragraph 3.1 of this document (the "**Review Period**"), deliver to the Company a report (the "**Dispute Report**") setting out any matters of disagreement with the calculation of the Management Bonus in sufficient detail to enable the Company to consider them in full.

3.3 For the purposes of preparing the Dispute Report, the Company shall procure that the Management Team and their professional advisers are given reasonable access at reasonable times to:

- (a) the relevant accounting records and working papers required or used for; and
- (b) all relevant employees of the Group and the accountants of the Company who have been engaged in

the calculation of the Management Bonus, and that the employees referred to in sub-paragraph (b) of this paragraph answer all reasonable questions put to them by the Management Team or their professional advisers.

3.4 If no Dispute Report is delivered to the Company within the Review Period (assuming due delivery by the Company of the written notice pursuant to paragraph 3.1 of this document), the Bonus Accounts and the Management Bonus as calculated by the Company shall be deemed accepted and approved by the Management Team and shall be binding and final on the parties.

3.5 If the Management Representative delivers a Dispute Report to the Company, then the Management Representative and the Company shall attempt to resolve the matters in dispute through good faith negotiations. If, after a period of 15 Business Days from the end of the Review Period (or such longer period as the parties may agree), there remains an outstanding dispute in relation to the Bonus Accounts and the Management Bonus, the Management Representative or the Company may refer the matter in dispute to an Independent Accountant for determination. No party shall be entitled to make any

objection to the appointment of the Independent Accountant on the ground that he imposes limits on his liability in relation to the carrying out of his instructions under this agreement.

3.6 The Independent Accountant shall act as an expert and not as an arbitrator and shall be instructed to allow the Management Representative and the Company to make written submissions regarding the calculation of the Management Bonus within 10 Business Days of his appointment and the Management Team and the Company shall use their respective reasonable endeavours to ensure that the Independent Accountant produces his decision within 20 Business Days of being so appointed.

3.7 The Independent Accountant appointed shall:

- (a) for the purposes of making his determination, determine any issue as to the interpretation of this agreement, his jurisdiction to determine any matter or his terms of reference; and
- (b) subject to 3.6 above, adopt such procedures to assist with the conduct of the determination as he reasonably considers appropriate including instructing professional advisers to assist him in reaching his determination

and the decision of the Independent Accountant will be final and binding except in the case of manifest error. The costs of the Independent Accountant shall, in the absence of a direction to the contrary by the Independent Accountant, be borne equally by the Management Team and the Company.

4 Performance Period Protections

4.1 The Management Representative, acting for the Management Team and the Principal Shareholders and the Company (with the consent of Genesco) shall mutually agree on an annual budget for the Company on or before 31 January of each year during the Performance Period (each, an “**Annual Budget**”). There is annexed here to the long-term plan which has been agreed to by Genesco and the Management Team on or before completion of the Transaction (the “**Long-Term Plan**”). The Long-Term Plan specifies “**Budgeted Results**” for each quarter of each year during the Earn Out Period. “**Budgeted Results**” means pre-tax earnings plus any amortisation charge on tangible assets and net interest on debt minus the sum of (i) corporation taxes at the prevailing rate and (ii) a charge at the rate of 12% per annum on “**Average Assets Employed**” for the relevant period. “**Average Assets Employed**” means (A) the sum of (i) stock, plus (ii) trade debtors, plus (iii) other Debtors, plus (iv) tangible assets, minus (B) the sum of (i) trade creditors, plus (ii) wage creditors, plus (iii) VAT payables, plus (iv) other creditors, plus (v) deferred income, plus (vi) current taxes payable.

4.2 Genesco covenants to Management and agrees that during the Performance Period it will permit the Management Team to supervise the day to day operation of the Company in the ordinary course of business consistent with past practice and the Long-Term Plan and having regard to the best interests of the Company, for so long as the Company achieves actual performance on a rolling 12 month basis as shown in its Management Accounts of not less than 80% of the Budgeted Results. In the event that actual performance falls short of Budgeted Results by 20% or more for any rolling twelve-month period (other than as a result of Genesco causing the Group to take any action (including the incurring of any costs)) contrary to the Long-Term Plan or otherwise acting contrary to the terms of this Schedule without the consent of the Management Representative, the board of directors of the Company may exercise their rights (“**Step-in Rights**”) to take or cause the Management Team or the Company to take any actions that Genesco deems necessary or appropriate (acting reasonably), including any that are not consistent with the Long-Term Plan or an Annual Budget. Once the ability to exercise the Step-In Rights

has arisen pursuant to this paragraph 4.2, such Rights will not lapse but will continue for the duration of the Performance Period.

- 4.3 The board of directors of the Company shall be as appointed by Genesco; Genesco shall use all reasonable endeavours to procure that the board of directors of the Company act in accordance with the provisions of the Scheme.
 - 4.4 Notwithstanding the foregoing, nothing contained in this Agreement shall be construed to restrict in any way Genesco's board of directors from exercising its fiduciary duties and taking any action, acting in good faith and without having to take into consideration the obligation to pay the Management Bonus, if earned, hereunder, that the board of directors deems most beneficial for Genesco and Genesco's shareholders; provided that Genesco shall not take any action (i) in bad faith; or (ii) with the intent of hindering the Management Team's ability to earn the Management Bonus or (iii) which is deliberately aimed at reducing the amount of the Management Bonus.
 - 4.5 In the event that Genesco causes the Company to directly take any action contrary to the Long-Term Plan, other than pursuant to or in the course of exercise of the Step-In Rights, without the consent of the Management Representative (acting for Management Team and the Principal Shareholders), an appropriate adjustment shall be made to the Aggregate EBITDA target which adjustment shall be approved by the Management Representative (acting for the Management Team and the Principal Shareholders) (such approval not to be unreasonably withheld, conditioned or delayed).
 - 4.6 For the avoidance of doubt, no such adjustment will be made to the Aggregate EBITDA target pursuant to paragraph 4.5 for or in respect of any actions taken by Genesco pursuant to or as a result of its exercise of its Step-In Rights if actual performance of the Group falls short of Budgeted Results by 20% or more over any rolling twelve-month period.
 - 4.7 In the event that Genesco and the Management Representative cannot agree on an appropriate adjustment to the Aggregate EBITDA target, if required, Genesco and the Management Representative shall refer the matter to the auditors of Genesco to settle the dispute. If issues are submitted to the auditors for resolution: (i) the Management Representative and Genesco will furnish or cause to be furnished to the auditors such work papers and other documents and information relating to the disputed issues as the auditors may request and are available to that party or its agents and will be afforded the opportunity to present to the auditors any material relating to the disputed issues and to discuss the issues with the auditors; (ii) the determination by the Company's auditors, as set forth in a notice to be delivered to the Management Representative (on behalf of the Management Team) and the Buyer within thirty (30) days of the submission to those auditors of the issues remaining in dispute, will be final, binding, and conclusive on the parties; and (iii) the Management Representative (on behalf of the Management Team) and the Buyer will pay an equal percentage of the fees and costs of the auditors in connection with such determination.
 - 4.8 Genesco agrees with, and irrevocably undertakes to the Management Team that it will not and it will procure that no present or future members of the Genesco Group (nor any Group Company) will, except where the Management Representative (acting on behalf of the Management Team) has so consented in writing (which consent shall not be unreasonably withheld) in advance, during the Performance Period:-
 - (a) change the fundamental nature of the business of any Group Company to any business or activity which is not ancillary or incidental to the business of any Group Company;
-

- (b) enter into any contract outside the ordinary course of its business which might reasonably be expected to materially adversely affect any Group Company;
- (c) cause any resolution to be passed for any Group Company or Genesco to be wound up voluntarily;
- (d) acquire as part of the Group any Newly Acquired Company;
- (e) dispose of any Group Company or any material part of its business as carried on by it at Completion, for a period of four years after Completion;
- (f) divert or seek to divert the business of any Group Company away from the Group;
- (g) effect or procure or transact any transaction or agreement which is not on arm's length terms between the relevant Group Company and the Buyer or any member of Genesco's Group (other than as between one Group Company and another).

4.9 Notwithstanding the first sentence of paragraph 4.2, the Management Team may not cause the Company or any Subsidiary Undertaking to take any action which constitutes a material deviation from the Long Term Plan and/or the Annual Budgets without the prior written consent of Genesco. For the purposes of this paragraph 4.9 of part B of schedule 12, a "**material deviation**" shall mean:-

- (i) incurring any debt (other than normal working capital borrowings under the overdraft facility provided under the Lloyds Facilities or any replacement thereof on equivalent terms and with no higher borrowing facility) by the Company or any Subsidiary Undertaking in any year that is not already included in the Annual Budget;
 - (ii) incurring any capital expenditures in any year in excess of those agreed to in the Annual Budget; or incurring any individual capital expenditure or total capital expenditures on a single project in excess of £60,000 provided, however, that Genesco's consent shall not be required for capital expenditures not to exceed £550,000 in connection with the construction or refurbishment of a retail store so long as projected pro forma financial statements for the term of the lease for such store indicate a return on investment of at least 12% in the aggregate, calculated on a discounted cash flow basis;
 - (iii) making any loan or advance to any other Person (other than loans of not more than £10,000 in aggregate to staff) or giving any guaranty of any indebtedness or payment;
 - (iv) entering into any agreement (other than an employment agreement in the ordinary course of business) or transaction with any officer, director, employee of the Company or any Subsidiary Undertaking;
 - (v) making any change in the compensation of Colin Temple, Mark Crutchley or any member of the Management Team;
 - (vi) materially changing the business of the Company or any Subsidiary Undertaking or the entry into by the Company or any Subsidiary Undertaking of a new business;
 - (vii) the sale, lease or license of any assets of the Company or any Subsidiary Undertaking other than in the ordinary course of business;
-

- (viii) the acquisition or entry into of an agreement to acquire a corporate entity or business or assets other than in the ordinary course of business;
- (ix) the entry into of any corporate strategic relationship by the Company or any Subsidiary Undertaking with any third party;
- (x) the entry into of any contract or agreement outside the ordinary course of business not contemplated by the Annual Budget involving payments or receipts or anticipated payments or receipts of more than £60,000;
- (xi) the hiring or termination of any employee being a Manager or the appointment of any new member of the Management Team;
- (xii) the set up of any new Subsidiary Undertaking;
- (xiii) the making or settlement of any claim or legal action which is reasonably expected to involve payments by or to the Company or any Subsidiary Undertaking (including legal and other fees and expenses) of more than £60,000.

4.10 Nothing in this Agreement shall be interpreted as a restriction or limitation on the Buyer's and its Affiliates' right and ability (a) to acquire by purchase, exchange, or otherwise, any other Person, whether or not engaged in a business similar or related to the Company (an "Acquired Business"), or (b) at any time following the fourth anniversary of Completion to sell all or any shares in the Company, to sell all or any of the assets of the Company, or to merge (or to cause the Company to merge) with another Person (such other Person being referred to herein as a "Consolidating Business"). The Management Team shall have no rights or interests in or relating to any Acquired Business or any Consolidating Business. Genesco shall account for any Acquired Business or Consolidating Business separate from the Company such that the calculation of Aggregate EBITDA and Management Bonus (i) will in no way be affected by such Acquired Business or Consolidating Business and (ii) will continue to be reasonably determinable pursuant to the terms of this Agreement.

4.11 Management agrees and acknowledges that in relation to the Management Bonus, if any, pursuant to this Agreement: (a) there may be no Management Bonus payable pursuant to the provisions of this document; (b) any right to receive the Management Bonus does not represent an ownership interest in the Company, Genesco or any of its Associates; (c) it does not confer any voting, dividend or liquidation rights; (d) it is not represented by any form of certificate or instrument; (e) it does not bear any interest; and (f) it shall not be assignable or transferable.

4.12 Management acknowledges and agrees that nothing in this document gives any of them any employment rights of any kind or any right to be retained as an employee of the Company or any affiliate.

Part B**Accounting Principles applicable to the Bonus Accounts****1 General requirements**

- 1.1 The Bonus Accounts shall be prepared and drawn up in accordance with the policies that appear, and in the order shown, below:
- (a) the specific accounting policies, practices and methodologies used in the preparation of the audited accounts of the Group for the financial year ended 27 March 2011; and
 - (b) subject to (a) above, in accordance with UK GAAP as at the date of this Agreement

CERTIFICATIONS

I, Robert J. Dennis, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Genesco Inc.;
 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
-

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 8, 2011

/s/ Robert J. Dennis

Robert J. Dennis

Chief Executive Officer

CERTIFICATIONS

I, James S. Gulmi, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Genesco Inc.;
 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
-

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 8, 2011

/s/ James S. Gulmi

James S. Gulmi

Chief Financial Officer

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Genesco Inc. (the "Company") on Form 10-Q for the period ending July 30, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Robert J. Dennis, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Robert J. Dennis

Robert J. Dennis
Chief Executive Officer
September 8, 2011

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Genesco Inc. (the "Company") on Form 10-Q for the period ending July 30, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, James S. Gulmi, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ James S. Gulmi

James S. Gulmi
Chief Financial Officer
September 8, 2011