

## GENESCO INC.

## Condensed Consolidated Statements of Operations

## Fiscal 2019 by Quarter

Reflects the Sale of Lids Sports Group
(in thousands, except per share data)
(Unaudited)

|  | Quarter 1 |  |  | Quarter 2 |  |  | Quarter 3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { May 5, } \\ 2018 \end{gathered}$ | \% of Net Sales |  | Aug. 4, | \% of Net Sales |  | $\begin{gathered} \hline \text { Nov. 3, } \\ 2018 \end{gathered}$ | \% of Net Sales |
| Net sales | \$ | 486,219 | 100.0\% | \$ | 487,015 | 100.0\% | \$ | 539,828 | 100.0\% |
| Cost of sales |  | 248,213 | 51.0\% |  | 255,546 | 52.5\% |  | 277,910 | 51.5\% |
| Gross margin |  | 238,006 | 49.0\% |  | 231,469 | 47.5\% |  | 261,918 | 48.5\% |
| Selling and administrative expenses |  | 233,176 | 48.0\% |  | 230,423 | 47.3\% |  | 235,601 | 43.6\% |
| Asset impairments and other, net |  | 1,118 | 0.2\% |  | (29) | 0.0\% |  | (70) | 0.0\% |
| Operating income |  | 3,712 | 0.8\% |  | 1,075 | 0.2\% |  | 26,387 | 4.9\% |
| Other components of net periodic benefit cost |  | (8) | 0.0\% |  | (29) | 0.0\% |  | (30) | 0.0\% |
| Interest expense, net |  | 1,028 | 0.2\% |  | 1,103 | 0.2\% |  | 837 | 0.2\% |
| Earnings from continuing operations before income taxes |  | 2,692 | 0.6\% |  | 1 | 0.0\% |  | 25,580 | 4.7\% |
| Income tax expense |  | 836 | 0.2\% |  | 26 | 0.0\% |  | 5,886 | 1.1\% |
| Earnings from continuing operations |  | 1,856 | 0.4\% |  | (25) | 0.0\% |  | 19,694 | 3.6\% |
| (Loss) earnings from discontinued operations, net of tax |  | $(4,187)$ | -0.9\% |  | 10 | 0.0\% |  | $(5,307)$ | -1.0\% |
| Net Earnings (Loss) | \$ | $(2,331)$ | -0.5\% | \$ | (15) | 0.0\% | \$ | 14,387 | 2.7\% |

Basic earnings (loss) per share:
Before discontinued operations
Net earnings (loss)
Weighted-average shares outstanding - Basic
Diluted earnings (loss) per share:
Before discontinued operations
Net earnings (loss)
Weighted-average shares outstanding - Diluted

| $\$ 0.10$ | $\$ 0.00$ | $\$ 1.01$ |
| :---: | ---: | ---: |
| $(\$ 0.12)$ | $\$ 0.00$ | $\$ 0.74$ |
| 19,278 | 19,342 | 19,462 |
|  |  |  |
| $\$ 0.10$ | $\$ 0.00$ | $\$ 1.00$ |
| $(\$ 0.12)$ | $\$ 0.00$ | $\$ 0.73$ |
| 19,455 | 19,342 | 19,637 |


| GENESCO INC. <br> Condensed Consolidated Statements of Operations Fiscal 2019 by Quarter Reflects the Sale of Lids Sports Group (in thousands, except per share data) (Unaudited) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Quarter 4 | Fiscal Year |  |  |
|  | \% of Net Sales |  | $\begin{gathered} \text { Feb. 2, } \\ 2019 \end{gathered}$ | $\%$ of Net Sales |
| Net sales | 100.0\% | \$ | 2,188,553 | 100.0\% |
| Cost of sales | 53.3\% |  | 1,141,497 | 52.2\% |
| Gross margin | 46.7\% |  | 1,047,056 | 47.8\% |
| Selling and administrative expenses | 38.9\% |  | 962,076 | 44.0\% |
| Asset impairments and other, net | 0.3\% |  | 3,163 | 0.1\% |
| Operating income | 7.5\% |  | 81,817 | 3.7\% |
| Loss on early retirement of debt | 0.1\% |  | 597 | 0.0\% |
| Other components of net periodic benefit cost | 0.0\% |  | (380) | 0.0\% |
| Interest expense, net | 0.1\% |  | 3,341 | 0.2\% |
| Earnings from continuing operations before income taxes | 7.4\% |  | 78,259 | 3.6\% |
| Income tax expense | 3.0\% |  | 27,035 | 1.2\% |
| Earnings from continuing operations | 4.4\% |  | 51,224 | 2.3\% |
| Loss from discontinued operations, net of tax | -13.9\% |  | $(103,154)$ | -4.7\% |
| Net Loss | -9.5\% | \$ | $(51,930)$ | -2.4\% |
| Basic earnings (loss) per share: |  |  |  |  |
| Before discontinued operations |  |  | \$2.65 |  |
| Net loss |  |  | (\$2.68) |  |
| Weighted-average shares outstanding - Basic |  |  | 19,351 |  |
| Diluted earnings (loss) per share: |  |  |  |  |
| Before discontinued operations |  |  | \$2.63 |  |
| Net loss |  |  | (\$2.66) |  |
| Weighted-average shares outstanding - Diluted |  |  | 19,495 |  |



| GENESCO INC. <br> Sales/Earnings Summary by Segment Fiscal 2019 by Quarter Reflects the Sale of Lids Sports Group (in thousands) (Unaudited) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter 4 |  | Fiscal Year |  |  |
|  | $\begin{gathered} \text { Feb. 2, } \\ 2019 \\ \hline \end{gathered}$ | $\%$ of Net Sales |  | $\begin{array}{r} \text { Feb. 2, } \\ 2019 \\ \hline \end{array}$ | $\%$ of Net Sales |
| Sales: |  |  |  |  |  |
| Journeys Group | \$ 463,154 | 68.6\% | \$ | 1,419,993 | 64.9\% |
| Schuh Group | 108,599 | 16.1\% |  | 382,591 | 17.5\% |
| Johnston \& Murphy Group | 89,273 | 13.2\% |  | 313,134 | 14.3\% |
| Licensed Brands | 14,406 | 2.1\% |  | 72,564 | 3.3\% |
| Corporate and Other | 59 | 0.0\% |  | 271 | 0.0\% |
| Net Sales | \$ 675,491 | 100.0\% | \$ | 2,188,553 | 100.0\% |
| Operating Income (Loss): |  |  |  |  |  |
| Journeys Group | \$ 56,077 | 12.1\% | \$ | 100,799 | 7.1\% |
| Schuh Group | 4,125 | 3.8\% |  | 3,765 | 1.0\% |
| Johnston \& Murphy Group | 9,731 | 10.9\% |  | 20,385 | 6.5\% |
| Licensed Brands | (109) | -0.8\% |  | (488) | -0.7\% |
| Corporate and Other ${ }^{(1)}$ | $(19,181)$ | -2.8\% |  | $(42,644)$ | -1.9\% |
| Operating Income | 50,643 | 7.5\% |  | 81,817 | 3.7\% |
| Loss on early retirement of debt | 597 | 0.1\% |  | 597 | 0.0\% |
| Other components of net periodic benefit cost | (313) | 0.0\% |  | (380) | 0.0\% |
| Interest, net | 373 | 0.1\% |  | 3,341 | 0.2\% |
| Earnings from continuing operations before |  |  |  |  |  |
| Income tax expense | 20,287 | 3.0\% |  | 27,035 | 1.2\% |
| Earnings from continuing operations | 29,699 | 4.4\% |  | 51,224 | 2.3\% |
| Loss from discontinued operations, net of tax | $(93,670)$ | -13.9\% |  | $(103,154)$ | -4.7\% |
| Net Loss | \$ $(63,971)$ | -9.5\% | \$ | $(51,930)$ | -2.4\% |

[^0]
## Genesco Inc.

Adjustments to Reported Earnings (Loss) from Continuing Operations
Three Months Ended May 5, 2018 and August 4, 2018

## Reflects the Sale of Lids Sports Group

The Company believes that disclosure of earnings and earnings per share from continuing operations and operating income adjusted for the items not reflected in the previously announced expectations will be meaningful to investors, especially in light of the impact of such items on the results.

In Thousands (except per share amounts)
Earnings (loss) from continuing operations
Asset impairments and other adjustments:
Impairment charges
Legal and other matters
Gain on Hurricane Maria
Total asset impairments and other adjustments
Income tax expense adjustments:
Tax impact share based awards
Other tax items
Total income tax expense adjustments
Adjusted earnings (loss) from continuing operations ${ }^{(1) \text { and (2) }}$


| Quarter 2 |  |  |
| :---: | :---: | :---: |
| August 4, 2018 |  |  |
| Pretax | Net of Tax | Per Share Amounts |
|  | \$ (25) | \$0.00 |
| $\$$ <br>  <br>  <br>  <br>  <br>  | $\begin{array}{r} 181 \\ 44 \\ (293) \\ \hline \end{array}$ | $\begin{gathered} 0.01 \\ 0.00 \\ (0.01) \\ \hline \end{gathered}$ |
| (29) | (68) | - |
|  | $\begin{gathered} 452 \\ (561) \\ \hline \end{gathered}$ | $\begin{gathered} 0.02 \\ (0.03) \\ \hline \end{gathered}$ |
|  | (109) | (0.01) |
|  | \$ (202) | (\$0.01) |

${ }^{(1)}$ The adjusted tax rate for the first quarter and second quarter of Fiscal 2019 is $28.2 \%$ and $-620.9 \%$, respectively, including a FIN 48 discrete item of less than $\$ 0.1$ million in each period.
${ }^{(2)}$ EPS reflects 19.5 million and 19.3 million share count for the first quarter and second quarter of Fiscal 2019, respectively, which includes common stock equivalents in each period.

Genesco Inc.
Adjustments to Reported Operating Income
Three Months Ended May 5, 2018 and August 4, 2018

In Thousands
Journeys Group
Schuh Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other
Total Operating Income
\% of sales

In Thousands
Journeys Group
Schuh Group
Johnston \& Murphy Group
Licensed Brands
Corporate and Other
Total Operating Income
\% of sales

| Quarter 1 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Operating } \\ \text { Income (Loss) } \end{gathered}$ | Asset Impair <br> \& Other Adj |  | Adj Operating Income (Loss) |  |
|  |  |  |  |  |
| \$ 12,992 | \$ | - | \$ | 12,992 |
| $(5,640)$ |  | - |  | $(5,640)$ |
| 4,867 |  | - |  | 4,867 |
| 276 |  | - |  | 276 |
| $(8,783)$ |  | 1,118 |  | $(7,665)$ |
| \$ 3,712 | \$ | 1,118 | \$ | 4,830 |
| 0.8\% |  |  |  | 1.0\% |

Quarter 2

| Quarter 2 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| OperatingIncome (Loss) | Asset Impair \& Other Adj |  | Adj Operating Income (Loss) |  |
|  |  |  |  |  |
| \$ 7,038 | \$ | - | \$ | 7,038 |
| 1,073 |  | - |  | 1,073 |
| 715 |  | - |  | 715 |
| (437) |  | - |  | (437) |
| $(7,314)$ |  | (29) |  | $(7,343)$ |
| \$ 1,075 | \$ | (29) | \$ | 1,046 |
| 0.2\% |  |  |  | 0.2\% |

Genesco Inc
Adjustments to Reported Earnings from Continuing Operations
Three Months Ended November 3, 2018 and Three and Twelve Months ended February 2, 2019
Reflects the Sale of Lids Sports Group
The Company believes that disclosure of earnings and earnings per share from continuing operations and operating income adjusted for the items not reflected in the previously announced expectations will be meaningful to investors, especially in light of the impact of such items on the results.

 $\$ 0.1$ million for the Fiscal year


Genesco Inc.
Adjustments to Reported Operating Income
Three Months Ended November 3, 2018 and Three and Twelve Months ended February 2, 2019



[^0]:    ${ }^{(1)}$ Includes a $\$ 2.2$ million charge in the fourth quarter of Fiscal 2019 which includes $\$ 2.1$ million for asset impairments and $\$ 0.1$ million for hurricane losses and includes a $\$ 5.7$ million charge for bonus related to the sale of Lids Sports Group. Includes a $\$ 3.2$ million charge in Fiscal 2019 which includes $\$ 4.1$ million for asset impairments, $\$ 0.3$ million in legal and other matters and $\$ 0.2$ million in hurricane losses, partially offset by a ( $\$ 1.4$ ) million gain related to Hurricane Maria and includes a $\$ 5.7$ million charge for bonus related to the sale of Lids Sports Group.

